

City of Alton, Texas Adopted Budget



**Fiscal Year
2016-2017**

City of Alton
Fiscal Year 2016-2017
Budget Cover Page
September 27, 2016

This budget will raise more revenue from property taxes than last year's budget by an amount of \$46,783, which is a 3.03 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$142,444.

City Commission Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: Mayor Salvador Vela, Mayor Pro Tem Arturo Galvan Jr., Commissioner Ricardo Garza, Commissioner Richard Arevalo and Commissioner Emilio Cantu Jr.

AGAINST: None

PRESENT and not voting: None

ABSENT: None

Property Tax Rate Comparison

	2016-2017	2015-2016
Property Tax Rate:	\$0.4490/100	\$0.4540/100
Effective Tax Rate:	\$0.4567/100	\$0.4540/100
Effective Maintenance & Operations Tax Rate:	\$0.3405/100	\$0.3440/100
Rollback Tax Rate:	\$0.5011/100	\$0.4870/100
Debt Rate:	\$0.1334/100	\$0.1155/100

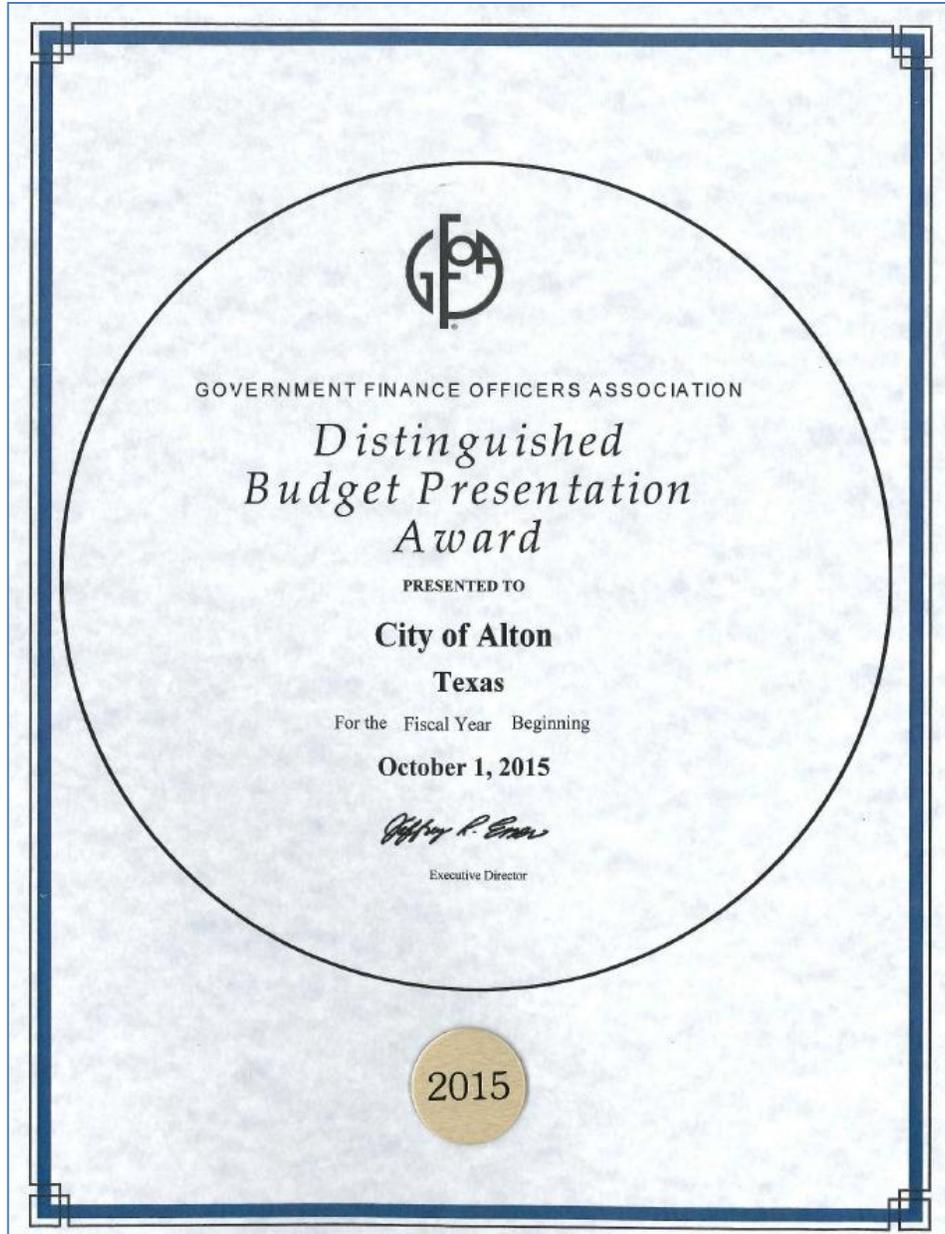
Total debt obligation for City of Alton secured by property taxes is \$7,788,023.

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Alton, Texas for its annual budget for the fiscal year beginning October 1, 2015 through September 30, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget for FY 2016-2017 continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

CITY COMMISSION MEMBERS

CITY OF ALTON TEXAS



Mayor Salvador Vela



**Mayor Pro Tem
Arturo Galvan Jr**



**Commissioner
Ricardo Garza**



**Commissioner
Richard Arevalo**

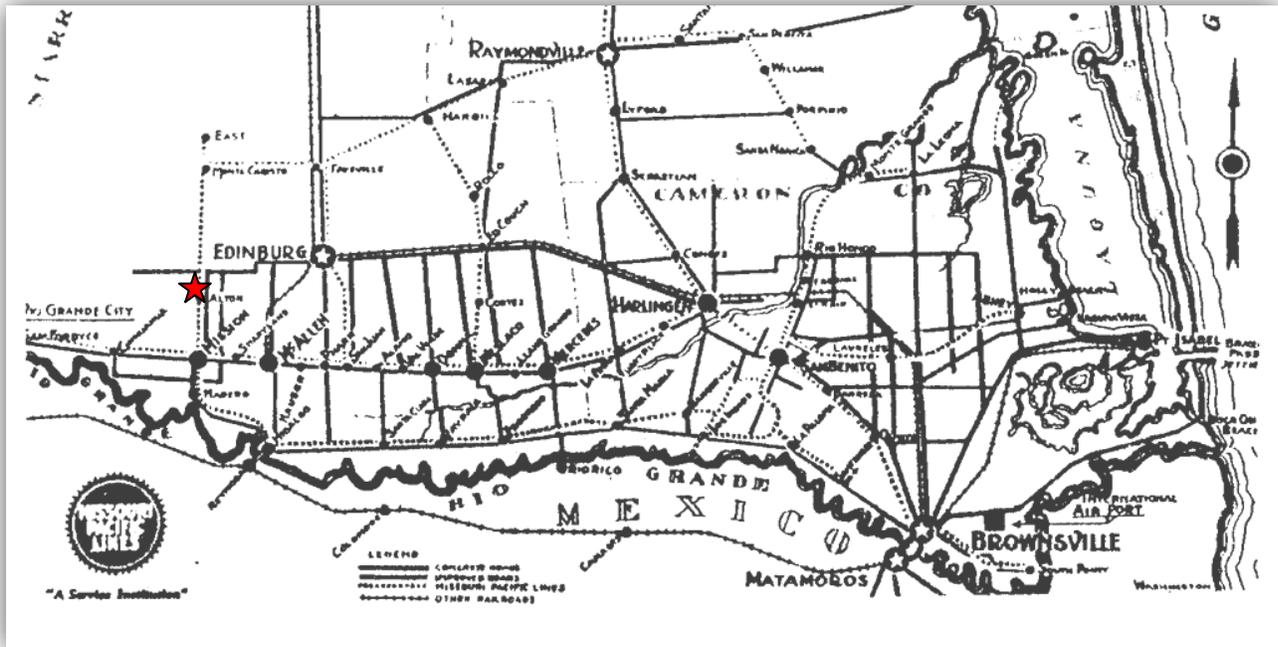


**Commissioner
Emilio Cantu Jr**

INTRODUCTORY INFORMATION

HISTORY

Alton, Texas originated as a stop on the San Benito and Rio Grande Valley Railway, nicknamed “The Spiderweb Railroad”. It was founded in 1911 by citizens and railroad officials of Alton, Illinois and the Alton Illinois Railroad. Alton is located just four miles north of the City of Mission on State Highway 107 in Hidalgo County.



"The Spiderweb Railroad"

Described as a network of feeder spurs which eventually grew to about 128 miles of track.

The Spiderweb Railroad was the brainchild of Sam A. Robertson, founder of nearby city, San Benito, Texas. Robertson, a brilliant civil engineer and a man of unusual foresight, had an excellent record for railroad building in the West. In the midst of 1907, he had acquired a total of 68,000 acres for development, platted the San Benito Townsite and had water flowing in from the main canal, originally a dry “resaca” (holding pond). In 1911, the San Benito and Rio Grande Valley Railway made junction with the St. Louis, Brownsville and Mexico Railway. Shortly thereafter, more than a dozen other new towns, including Alton, were growing lustily along the railroad right of way from San Benito to Mission, Texas. For the locals, this period was essential in the Valley’s early development into one of the country’s leading fruit and vegetable producing era.

Markets in the East and Midwest part of the country were eager for fresh fruits, vegetables, fuel oil, machinery, and construction products that the Spiderweb Railroad could ship for them. The Rio Grande Valley was in abundance of fruits and vegetables, but Alton, better known for its sedimentary rock “caliche” pits, had the perfect product to ship for construction projects being built up north during this period. The Alton Railway from Alton, Illinois made its way to the Valley to be the main shipper for caliche. Workers from the Alton Railway decided to remain in this hardly known town and began settling. Even though Alton was located a little over 69 miles from the main railroad artery in San Benito, the fifty citizens that established themselves in Alton took advantage of making it one of the last stops for the Spiderweb Railroad. They took part in the excavating and shipping of the tons of sedimentary rock to northern states. Today, the caliche pits remain as a reminder of the influence they took in initiating our city.

Even though Alton was a very small town along the railroad, a post office was established from 1913 to 1916. Since then, Mission has served as the main post office. In recent years, a sub-post office has been maintained in Alton for postal services. In the late 1920’s, a small six-grade school was in operation. Named after the town, Alton School was managed by the Hidalgo County School Superintendent. It was later consolidated with the Mission Consolidated Independent School District and is now Alton Elementary. Many of their alumni still reside in Alton.



John H. Shary in 1939

In 1912, businessman and developer John H. Shary became interested in the lower Rio Grande Valley’s commercial potential of citrus-growing. Between 1912 and 1923, Shary purchased and subdivided more than 50,000 acres in Alton’s neighbor city of Mission. Around 1915, he purchased an irrigation project from John Conway, the founder of Mission, and created the United Irrigation Company. The U.I.C. supplied water to more than 55,000 acres of land. The small population of Alton locals and migrants helped clear brush, dug canals and laid in roads and began developing citrus farms. As the town’s need for water grew, Water District No. 7 was formed in the 1930’s; it was later named United Water

District in 1990. Sharyland Water Supply is now Alton’s water utility.

Alton’s growth was hardly noted; however, its neighboring city of Mission was well known for John H. Shary’s Orchards. After two more decades, the Spiderweb’s Railroad decline was due to advances in road building and motor transportation. With the initiation of better highways and fluctuating traffic, the railroad incrementally abandoned the railroad tracks over time. Serving the Valley well over many years, but time, progress, and the changing nature of agriculture

made it obsolete and uneconomical. In 1969, the segment from Alton to Monte Cristo was abandoned. Practically the entire railroad has now been demolished.

In 1967, San Martin de Porres Catholic Church, originally a mission, was constructed. Due to the immense attendance and servicing of over 250 families for Alton and adjoining towns, a large hall and other improvements were added, declaring it a parish in 1969. San Martin de Porres Catholic Church now serves a general population of over 10,000 from Alton and its surrounding neighboring cities. There are over 20 places of worship that include Baptist, Pentecostal, Christian and Catholic Parishes in Alton, today.



San Martin de Porres Catholic Parish

THE DEVELOPMENT OF ALTON, TEXAS

With the population of about 2,400, the community voted to incorporate and formed a General Rule Charter on April 1, 1978. It's first Mayor, San Juanita Zamora, fought for incorporation to avoid any further developments of "colonias" having inappropriate water, sewer, streets and other problems that continued to emerge. Colonias are known as city neighborhoods or a rural settlement inhabited predominantly by Mexicans or Mexican Americans. Mayor Zamora wanted development to be controlled by enforced rules, and Federal funds were available to a small corporation. With the city's first four aldermen, their first meetings were



Alton City Hall - 2006

held in a small room leased from a local merchant. Within a few months, a church right down the street offered to sell their building for a fair price. The City Hall housed the court, police station, a two-cell jail and the public works department. A volunteer Fire Station and community center were among the public buildings that were subsequently built the same year.

With continued efforts and dedication, the city's administration was approved for a Farmers Home Administrations loan which was to be utilized for housing, water systems, emergency relief and rural development. Consequently, in 1981, HUD approved a similar grant to be used for drainage system, water lines, meters, acquire land for low-rent housing; installing gas lines, commence a housing rehabilitation program and for commercial and industrial development.



The city's population was slowly developing and was not recognized for almost a decade. Long gone were the days known for its caliche pits. That recognition was acknowledged again on September 21, 1989. At about 7:30 a.m., a Dr. Pepper truck collided with a Mission CISD school bus, knocking it into a caliche pit filled with water at the cross corner of Five Mile Road and Bryan Road. The small community was devastated for a total of 21 children drowned and 60 were injured. The news of such tragedy had the town, the county, and even the nation, mourning for these children. A few years later, Alton received a grant from the Texas Park and Wildlife Commission to aid with the

construction of a memorial park dedicated to the children lost in the accident. The complex was completed in 2004.



[1989 Bus Accident Memorial at Josefa Garcia Park, Alton, Texas](#)

In 1990, the population in Alton grew slightly to 3,069. With new Mayor Salvador Vela and five Aldermen, a new vision for the town was forming. Improvements for existing colonias in Alton were in the works with the county for street paving and the installation of proper sewer lines. A portable building was built as a Community Center across the City Hall. The Volunteer Fire Department slowly grew as it served Alton and nearby rural areas for the county.

A 4A and 4B Development Corporations were voted in on July 9, 1996 to facilitate all economic development functions for the City of Alton. The City of Alton Development Corporation (CADC) was created to promote, encourage and enhance the creation of jobs and expansion of the local tax base through projects which assist in the retention and expansion of existing primary employers. The CADC created and obtained funding from several sources to promote good business practices throughout the city.



Within a decade, Alton grew an astounding 42%. According to the 2000 Census, Alton had 4,384 residents. Land was acquired by the city and had the opportunity to build a Community Center with a grant from Texas Parks and Wildlife and the Urban County Program of the Hidalgo County. With the city fathers' vision of the value of helping the community, the Alton Recreation Center was also built in partnership with Texas A&M University CHUD Colonias Program in 2001. Nonprofit organizations are able to offer services in these facilities, thus impacting the community by allowing them access to recreation, health and quality of life from such local partners. Both facilities are presently active and continue to offer diverse types of programs for the residents of Alton.



A Home Rule Charter was voted for in the May election of 2006 and the City of Alton now has a Mayor and a four member board of Commissioners. The Greater Alton Chamber of Commerce is also established within this year, with its goal of creating a positive business environment within the community. The GACC is a nonprofit organization committed to supporting the networking among chamber members, catalyzing business development and promoting the City of Alton. In 2007, a new City Hall was constructed; it houses the Municipal Court, Police Department and Administrative offices. A Public Works facility was added in 2010 to provide further services for the City of Alton residents.



Alton City Hall

509 S. Alton Blvd., Alton, Texas

CITY ON THE GROW

Today, the City of Alton is comprised of five departments that provide multiple services to residents. The City places a high priority on public safety and maintains a force of 18 sworn Police Officers and 17 sworn Firefighters. Alton completed a new 9,000 square foot fire station with a Fire Academy training facility. Residents enjoy an array of recreation opportunities with four parks covering more than 61 acres, as well as a recreation center and a senior center. Services are further enhanced with the City Hall serving as an official US Passport Acceptance Facility.



While the City of Alton provides traditional municipal services, it also operates its own solid waste collection. The Alton Public Work Solid Waste Department offers both residential and commercial solid waste collection and has a 24 hour drive up recycling facility. A public sanitary sewer system is also owned by the City of Alton.



COMMUNITY DEMOGRAPHICS ALTON, TEXAS

Description	Data	Description	Data
People Quick Facts		Housing Quick Facts	
Population, 2014 estimate	15,760	Housing units, 2010	3,317
Population, 2010 (April 1) estimates base	13,900	Homeownership rate, 2010-2014	62.3%
Population, percent change - 2010 to 2015	13.4%	Housing multi-unit structures, 2009-2013	18.2%
Population, 2010	12,341	Median value of owner-occupied housing units, 2010-2014	\$63,900
Persons under 5 years, percent, 2010	10.8%	Households, 2010-2014	3,742
Persons under 18 years, percent, 2010	37.8%	Persons per household, 2009-2013	3.85
Persons 65 years and over, percent, 2010	5.9%	Per capita money income in past 12 months (2013 dollars), 2009-2013	\$9,340
Female persons, percent, 2010	51.0%	Median household income, 2009-2013	\$26,301
White alone, percent, 2010	97.0%	Persons below poverty level, 2009-2013	41.4%
Black or African American alone, percent, 2010	0.2%	Median selected monthly owner cost with mortgage 2010-2014	\$914
American Indian and Alaska Native alone, percent, 2010	0.1%	Median selected monthly owner cost without mortgage 2010-2014	\$360
Asian alone, percent, 2010	0.1%	Median gross rent 2010-2014	\$671
Native Hawaiian and Other Pacific Islander alone, percent, 2010	0.1%	Living in same house 1 year ago, percent of persons age 1 year+, 2010-2014	87.2%
Two or More Races, percent, 2010	0.8%	Language other than English spoken at home, person age 5 years+, 2010-2014	93.6%
Hispanic or Latino, percent, 2010	93.6%	Business Quick Facts	
White alone, not Hispanic or Latino, 2010	6.1%	Total number of firms, 2012	1,665
Living in same house 1 year & over 2009-2013	84.8%	Black-owned firms, percent, 2007	<100
Foreign born persons, percent, 2010-2014	35.3%	American Indian-owned firms, percent, 2007	<100
Language other than English spoken at home, pct age 5+, 2009-2013	94.0%	Asian-owned firms, percent, 2007	<100
High school graduate or higher, percent of persons age 25+, 2009-2013	45.8%	Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	<100
Bachelor's degree or higher, percent of persons age 25+, 2009-2013	3.7%	Hispanic-owned firms, percent, 2007	63.2%
Veterans, 2010-2014	187	Women-owned firms, 2012	831
Mean travel time to work (minutes), workers age 16+, 2009-2013	22.9	Men -owned firms, 2012	678
High School graduate or higher, percent of persons age 25 years+, 2010-2014	53.5%	Veteran owned firms, 2012	130
Bachelor's degree or higher, percent age 25 years+, 2010-2014	6.3%	Manufacturers' shipments, 2007 (\$1000)	0
With a disability, under 65 years, 2010-2014	14.7%	Retail sales, 2012 (\$1000)	42,188
Persons without health insurance, under 65yr	44.3%	Retail sales per capita, 2012	\$2,912
Median household income, 2010-2014	\$28,512	In civilian labor force, total, percent of population 16 year+, 2010-2014	59.7%
Per capita income in past 12 months, 2010-2014	\$10,244	In civilian labor force, female, percent of population 16 year+, 2010-2014	54.4%
Persons in poverty, percent	38.6%	Geography Quick Facts	
		Land area in square miles, 2010	5.88
		Persons per square mile, 2010	2,098.5

Source: US Census Bureau State & County QuickFacts

BUDGET OVERVIEW

CITY MANAGER'S MESSAGE

September 27, 2016



Honorable Mayor and Commission Members:

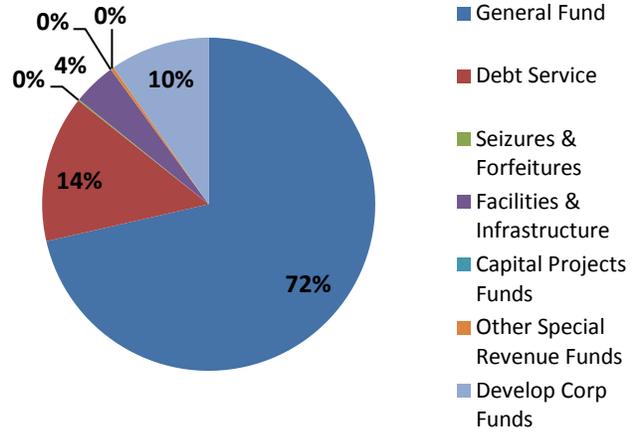
Enclosed for your approval is the Proposed Annual Budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017 in accordance with the Texas Local Government Code and City Charter requirements. The Annual Budget is the most important document that is adopted by the City Commission each year. The budget outlines, in financial terms, the plan for accomplishment of the delivery of municipal services during the forthcoming fiscal year. In addition, the budget is a policy tool for the Commission, an operations guide for staff and a communication tool to the public.

For nine consecutive years, the City has been decreasing the property tax rate, minimizing the impact to the tax payer while meeting the City's financial obligations. This year's budget has been prepared using the proposed \$0.4490/\$100 ad valorem tax rate; this represents a reduction of \$0.005/\$100 from last year's tax rate. Another double digit increase in sales tax revenue this year indicates that growth in the commercial sector is beginning to catch up to the dramatic population growth of the last ten years. We will continue to budget conservatively, but I certainly expect the growth of this revenue stream to continue.

The revenue for all Governmental Funds for the Fiscal Year 2016-2017 is expected to be \$7,081,153, an estimated decrease of 19% from the current FY 2015-2016 budget. The decrease is mostly due to bond proceeds and grant revenue received last year from Texas Water Development Board and U.S. Department of Agriculture for the completion of a major sewer expansion project connecting 478 new households to the sewer system, and the completion of the new fire station.

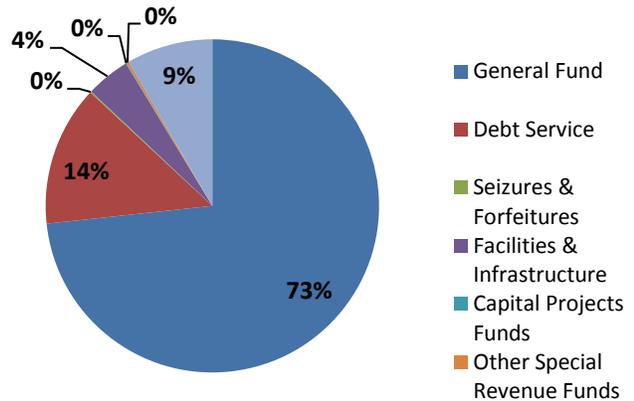
**OVERALL SUMMARY OF REVENUES
GOVERNMENTAL FUNDS**

FUND	AMOUNT	%
General Fund	\$ 5,032,180	71%
Debt Service	\$ 1,005,699	14%
Seizures & Forfeitures	\$ 8,550	0%
Facilities & Infrastructure	\$ 295,580	4%
Capital Projects Funds	\$ 65	0%
Other Special Revenue Funds	\$ 21,180	0%
Develop Corp Funds	\$ 681,693	10%
TOTAL	\$ 7,045,947	100%



**OVERALL SUMMARY OF EXPENDITURES
GOVERNMENTAL FUNDS**

FUND	AMOUNT	%
General Fund	\$ 5,022,770	73%
Debt Service	\$ 934,483	14%
Seizures & Forfeitures	\$ 8,500	0%
Facilities & Infrastructure	\$ 292,500	4%
Capital Projects Funds	\$ 6,500	0%
Other Special Revenue Funds	\$ 15,350	0%
Develop Corp Funds	\$ 573,325	8%
TOTAL	\$ 6,852,928	100%

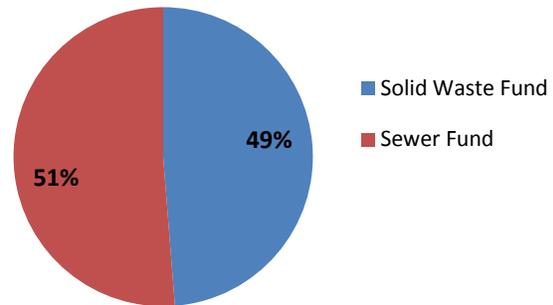


The Enterprise Funds (Sewer Fund and Solid Waste Fund) total revenues are estimated to be \$3,074,155. This is an increase of 4% from FY 2015-2016, basically due to the addition of the 478 new connections to the sewer system and high demand of roll-offs rentals due to the new housing development. The proposed expenses budget for Enterprise Funds is \$3,054,085, an increase of \$306,826, 11% from the current adopted budget for FY 2015-2016. Most of the increase is due to new personnel for the recycling division, overtime pay and contractual services to be able to fulfill the high demand of brush pick-up.

The City will be providing sewer services to approximately 3600 residents including the additional 478 new connections to the expansion of the sewer system. The City is currently servicing about 3500 residents through its solid waste services.

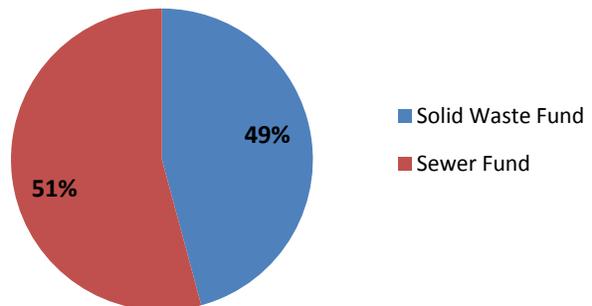
**SUMMARY OF REVENUES
ENTERPRISE FUNDS**

FUND	AMOUNT	%
Solid Waste Fund	\$ 1,495,198	49%
Sewer Fund	\$ 1,578,957	51%
TOTAL	\$ 3,074,155	100%



**SUMMARY OF EXPENSES
ENTERPRISE FUNDS**

FUND	AMOUNT	%
Solid Waste Fund	\$ 1,488,679	49%
Sewer Fund	\$ 1,576,156	51%
TOTAL	\$ 3,064,835	100%



In developing the FY 2016 - 2017 budget, department heads were asked to assess the needs, goals and achievements of each department in alignment with the City's mission and strategic focus areas to provide the best possible services to our customers and citizens with honesty, integrity and commitment to excellence. This document is the result of those efforts.

Pursuing the development of the "City on the Grow", last year the City accomplished several infrastructure major projects, all of them associated with the population increase, residential and commercial construction and economic development with new businesses established in town. The City will continue its development in FY 16-17 and beyond focusing on the four Strategic Focus Areas: Economic Development, Infrastructure, Quality of Life and Organizational Effectiveness. City-wide major accomplishments and goals are described below.

Achievements in FY 2015-2016:

The construction of the 9.6 million dollar sewer project was completed in September 2014 utilizing proceeds from the 100% forgivable loan from Texas Water Development Board (Clean Water Revolving Loan Fund), to extend service to the North/West area of the City. Last year the project was finally closed with the capacity-buy payment of \$646,455 to McAllen Public Utilities.

The City applied to USDA for funding the connection of those 478 new households to the expansion of the sewer system. USDA subsidized the City with a \$573,000 grant and \$240,000 loan. The project was completed on August 2016.

In the Tax Increment Reinvestment Zone, the City and Hidalgo County entered into an Interlocal Cooperation Agreement on August 2015 to provide improvements to FM 676 (Mile 5). This important corridor, not only connects to a major road in the neighboring city of McAllen, but is an integral part of the County road system. The objective of the project is to widen the road which is in much need of added capacity for increased safety. The total Phase I project development cost is estimated to be \$737,400 of which the City contributed the amount of \$368,700.

The construction of the new Fire Station was completed using funds provided by USDA-RD on a Community Facilities grant/loan of \$1,000,000.00. Additional funding from the City in the amount of \$771,000 was necessary to finish the construction of the second floor of the station to better accommodate the dorms and the storage of equipment and furniture. The Fire Station houses the Alton Regional Training Center, which was developed to provide specialized training in fire and police fields, EMS, Haz-Mat, etc. Already, two Fire Academies which have graduated 18 firefighters have been conducted.

The construction of two Texas Department of Housing and Community Affairs tax credit funded multi-family projects was successfully completed. There is one more project underway and expected to be completed next year. All these privately-owned projects will accommodate 350 family units. For the City, they represent an increase in property tax and an impact in population and economic development.

In order to improve the organizational culture of City's staff, for the first time a professional company was hired to provide training on customer service to all employees. The eight-hour class was tailored to fit the City profile and all departments' functions. The City invested a total of 760 hours of training.

The Alton Original Townsite saw completion of the first phase of a re-paving project at a cost of \$363,760, \$260,255 of which came from Urban County allocations.

Goals for FY 2016-2017:

The most important factors in determining capital investment decisions will be impacts to the operation, to our citizens, and to our surrounding areas. We have issued debt strategically the last few years (and are anticipating another issue this year), in order to fund necessary capital improvements. We have been fortunate that the interest rate environment has been quite favorable, and has left us with a debt service schedule that is comfortable. While we still have many needs, we must become more strict with any new debt issues. This is made easier by the fact that personnel levels, equipment, and infrastructure are above adequate at this time.

As the City continues to grow the government operation will need to become more efficient in order to maintain the effective delivery of services to its citizens. This year the City will begin to invest in hardware and software to maximize the computerization of all functions. The City's economic development corporation will, through private partnerships, explore the provision of city-wide wifi service, so that the general population can more readily participate in the administration of services. This type of investment should also have a very positive effect on education and training opportunities.

Another capital investment will be the purchase of the City's first street sweeper, intended not only to improve appearances, but to lengthen the lives of our city streets, thus controlling costs for one of our major budget items. Additionally, the City will finalize its Master Parks plan with the intention of leveraging City resources with grant funds to provide major improvements at three city parks. These park improvements will be slanted towards tie-ins with neighboring cities' recreational facilities, so that inter-city cooperation will be emphasized.

Controlling costs, especially with the current population growth we are experiencing, remains a challenge. Helping us with this budget is that inflation remains low, most true with one of our major cost items, vehicle fuel. We will continue to monitor trends in order to determine if electric automobiles, or any other major conversions, should be considered. The short-term outlook remains fairly positive for maintaining the status quo in this area.

Costs of our agreement with McAllen Public Utility for sewer treatment continue to rise, so one of our major initiatives this year will be to study the feasibility of building and running our own facility. Application to the Texas Water Development Board for study money will be a top priority this year. Conversely, there are several areas where joint efforts with neighboring entities could yield savings in operational costs. Expanding our emergency services to include inspections and investigations in the rural areas under our county contract for fire protection and sharing of costs for public safety dispatching are two areas of possibility.

The Fire Department's acquisition of certification from the State to conduct fire service training should be augmented by the City's own effort to become a center for training. The investment in technology ties in to any effort to become an area leader (or at the very least, host) for instruction in continuing education classes of all types. We will target the full conversion of the City Warehouse into a learning center in the pursuit of these functions.

Conclusion

As the population of Alton continues to increase, capital needs will hold much of our attention. The real challenge for us is to improve the quality of service we provide to our citizens. Substantial investments in our programs and employees, although not as glamorous as infrastructure projects, are much more important.

Police, Fire, and Public Works have taken advantage of their infrastructure improvements by increasing their public relations efforts, as well as improving their level of basic services. Each of these key departments has positioned itself to extended opportunities for cooperative efforts with neighboring jurisdictions. These efforts, along with the computerization mentioned above, should yield cost savings in the future.

While the continued decrease of the property tax rate would be desirable, we must start to emphasize more the achievement of favorable fund balance target numbers. The next few years should be used to achieve a general fund balance beyond the 90-day recommendation typical for municipalities. We will nurture the growth in sales tax revenue and the fire academy training functions to this end.

Respectfully,

Jorge Arcaute
City Manager

CITY OF ALTON MISSION STATEMENT AND RESPONSIBILITIES

The mission of the City of Alton is to advance the interest, welfare, health, morals, comfort, safety and convenience of its occupants and inhabitants by diligently providing services and improvement projects of high quality and quantity.

The City of Alton is responsible to provide direction and governance in all the areas of municipal responsibilities, duties and assignments, in full compliance with city ordinances and the city charter, county rules, state statutes and federal laws.

STRATEGIC FOCUS AREAS

The City of Alton is creating a solid foundation for the future. A foundation that is driven by community needs, council vision of the future, and our commitment to the long-term financial stability and responsible growth of the City.

The City Council has identified significant focus areas to establish that foundation and to serve as a guide for policy and decision making over the long-term. The strategic focus areas are outlined below.

Economic Development – Continue to grow the City’s economic base bringing in jobs associated with retail, commercial and industrial enterprises.

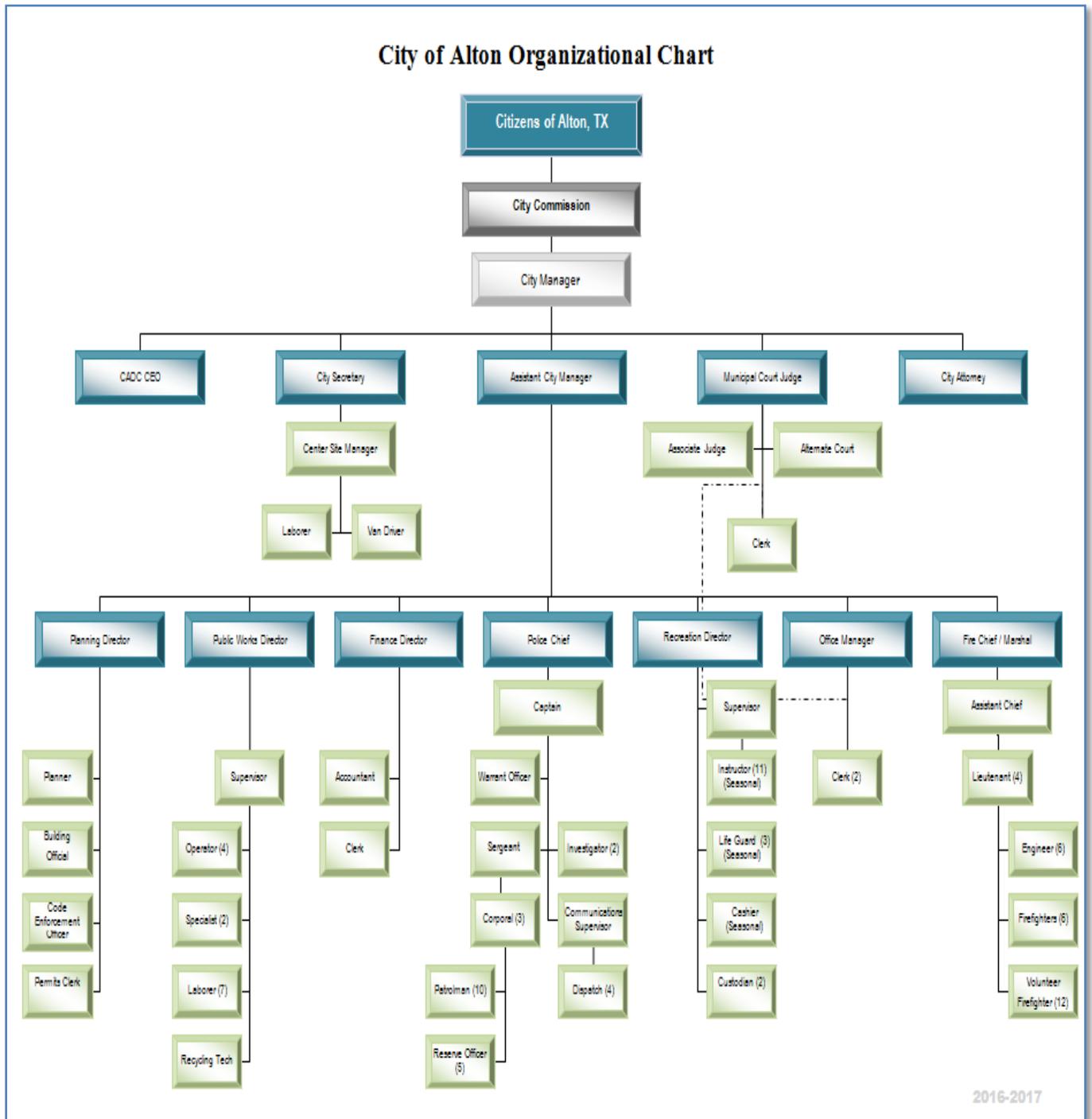
Infrastructure – Provide and maintain high quality and cost-effective infrastructure to meet existing and future needs.

Quality of Life – Maintain a high quality of life that makes Alton a community of choice for residents and business investment.

Organizational Effectiveness – Promote an organizational culture that embraces change, creativity and innovation to ensure proactive, consistent, efficient and accountable service to our community.

These strategic focus areas are the foundation for the Fiscal Year 2016-2017 Budget.

ORGANIZATIONAL CHART



PERSONNEL SCHEDULE

DEPARTMENT/ POSITION	NUMBER OF AUTHORIZED FULL-TIME EQUIVALENT POSITIONS		
	FY 14-15	FY 15-16	FY 16-17
ADMINISTRATION			
CITY MANAGER	1	1	1
ASSISTANT CITY MANAGER	1	1	1
CEO ECONOMIC DEVELOPMENT CORPORATION	1	1	1
OFFICE MANAGER	1	1	1
CITY SECRETARY	1	1	1
ADMINISTRATIVE ASSISTANT	0.50	0.50	
CLERK	2	2	2
TOTAL ADMINISTRATION	8	8	7
FINANCE DEPARTMENT			
FINANCE DIRECTOR	1	1	1
ACCOUNTANT I			1
CLERK	1	2	1
TOTAL FINANCE DEPARTMENT	2	3	3
SENIOR CENTER			
SITE MANAGER	1	1	1
LABORER I	1	1	1
VAN DRIVER	1	1	1
TOTAL SENIOR CENTER	3	3	3
POLICE DEPARTMENT			
POLICE CHIEF	1	1	1
ASSISTANT POLICE CHIEF	1	1	
CAPTAIN			1
SERGEANT			1
INVESTIGATOR	2	2	2
CORPORAL			3
WARRANT OFFICER	1	1	1
PATROLMAN	13	13	10
ADMIN ASSISTANT	1	1	
COMMUNICATIONS SUPERVISOR	1	1	1
DISPATCHER II	4	4	4
TOTAL POLICE DEPARTMENT	24	24	24
FIRE DEPARTMENT			
FIRE CHIEF/FIRE MARSHAL	1	1	1
ASSISTANT FIRE CHIEF	1	1	1
LIEUTENANT	3	3	3
ENGINEER	3	6	6
FIREFIGHTER	9	6	6
TOTAL FIRE DEPARTMENT	17	17	17

PERSONNEL SCHEDULE

DEPARTMENT/ POSITION	NUMBER OF AUTHORIZED FULL-TIME EQUIVALENT POSITIONS		
	FY 14-15	FY 15-16	FY 16-17
PUBLIC WORKS DEPARTMENT			
PUBLIC WORKS DIRECTOR	1	1	1
ASSISTANT PW DIRECTOR	0.75	0.75	
SUPERVISOR	1	1	1
SPECIALIST II	1	1	1
SPECIALIST I	1	1	1
OPERATOR II	1	1	1
OPERATOR I	2	3	3
LABORER II	3	3	4
LABORER I	4	4	3
CLERK	0.50	0.50	
RECYCLING TECHNIITIAN			1
TOTAL PUBLIC WORKS DEPARTMENT	15	16	16
MUNICIPAL COURT			
CLERK	1	1	1
TOTAL MUNICIPAL COURT	1	1	1
PLANNING DEPARTMENT			
BUILDING OFFICIAL	0.75	0.75	0.90
PLANNER I	1	1	1
CODE ENFORCEMENT OFFICER		0.75	
PERMITS CLERK			1
TOTAL PLANNING DEPARTMENT	1.75	2.50	2.90
MS4 DEPARTMENT			
BUILDING OFFICIAL	0.25	0.25	0.10
CODE ENFORC.OFFICER		0.25	1
ASSISTANT PW DIRECTOR	0.25	0.25	
TOTAL MS4 DEPARTMENT	0.50	0.75	1.10
RECREATION DEPARTMENT			
RECREATION DIRECTOR	1	1	1
RECREATION SUPERVISOR	1	1	1
CUSTODIAN			2
INSTRUCTOR II - FT TEMP	3	3	7
INSTRUCTOR I - FT TEMP	8	8	5
LIFEGUARD - FT TEMP	3	3	4
CASHIER II- AQUATICS - FT TEMP	2	2	1
TOTAL RECREATION DEPARTMENT	18	18	21
TOTAL FULL TIME PERMANENT POSITIONS	73	76	79
TOTAL FULL TIME TEMPORARLY POSITIONS	17	17	17
GRAND TOTAL	90	93	96

BUDGET PROCESS

The annual budget is the single most important financial responsibility of a local government. Citizens are able to see how city officials and staff plan to spend taxpayer dollars. Once the budget is adopted, funds may only be spent in a manner consistent with the stated plans, objectives, and policies outlined in the budget unless amended in accordance with the City Charter and by approval of the City Commission.

The process is a combined effort of members of each of the City's departments and requires an extensive period of time to complete. Both revenues and expenditures are constantly being adjusted throughout the process and are subject to change until the night the City Commission officially adopts the budget. Likewise, the budget calendar serves as an approximate timeline and the events may not always occur at the exact times indicated.

June

The process begins in June with the creation of a budget calendar. The calendar is established to provide guidelines and make sure that the City remains on schedule and deadlines are not missed. The budget process, like the tax rate process, is guided by state and local laws. The Finance Director distributes the budget request packets to all department heads.

July

The Finance Director and the City Manager review department requests and determining needs based on the City's goals and proposed revenues. Finance begins preparation of the proposed budget document.

The Hidalgo County Appraisal District releases certified property values at the end of the month, and calculation of the tax rate begins. With the calculation of the tax rate and all other revenues, Finance and the City Manager begin meeting with department Directors to reduce proposed expense in order to provide the highest level of service and insure that the needs of the community are met while keeping the cost to the citizens as low as possible.

August

The month of August is one of the busiest of the budget season. The Proposed Budget is presented to the City Commission and it is filed with the City Secretary and posted on the City's website. The City Commission votes to adopt the proposed tax rate. It may be necessary to hold public hearings depending on the proposed tax rate. These meetings are scheduled along with the public hearing on the budget, and announcements are posted in the local newspaper according to state requirements.

September

During the month of September, public hearings are held and adjustments are made to both the tax rate and the budget, if required. Toward the end of the month, and after all requirements have been fulfilled, both the tax rate and the budget for the following year are adopted by ordinance. The budget goes into effect as of October 1st and it is filed in the office of the county clerk of Hidalgo County, Texas.

Budget Amendment Process

The City's budget is amended as a part of the annual budget process. Along with estimating expenses for the upcoming fiscal year, Directors are asked to project final expenditures for the current fiscal year. These projections are reviewed by the Finance Director and the City Manager and they compile the final budget for the current fiscal year. The amended budget is usually adopted towards the end of the fiscal year.

On some occasions, issues will occur that require immediate budget amendment. These items are discussed among the Directors involved, the Finance Director, and the City Manager. An appropriate funding source is identified and the amendment is taken before the City Commission for consideration.

Budget Control

During the fiscal year, budgetary control is maintained through monthly review of financial statements. The responsibility for budgetary control lies with the Department Head. Department Heads may not approve expenditures that exceed monies available at the line item level within their department without prior approval of the City Manager. The City Manager approves a transfer of budgeted amounts within departments; however, any revisions that alter the total of any fund must be approved by the City Commission.

Appropriations not expended by departments at the end of the fiscal year will lapse. Therefore, funds that were budgeted but not used during the fiscal year are not available for use in the next fiscal year unless they are appropriated again in the new fiscal year budget.

Budget Calendar

Date	Fiscal Year 2016-2017	Responsible
Jun 22	Prepare budget calendar listing all steps to be taken and target dates for the budget process	Finance Director
Jul 8	Prepare and distribute budget request forms and information packets to all departments	Finance Director
Jul 11-15	Meet with department heads and assist them with completion of their budgets	Finance Director
Jul 18	Complete and return budget request forms to the Finance Director	Department Heads
Jul 22	Assemble the City's preliminary budget and present it to the City Manager	Finance Director
Jul 25-29	Review preliminary budget and make any necessary adjustments	City Manager and Finance Director
Aug 5	Complete the proposed budget	Finance Director
Aug 9	Present Proposed Budget to the City Commission	City Manager
Aug 10	File Proposed Budget and post it on the City's website	City Secretary
Aug 26 & Sep 2	Publication of the public hearing notice (<i>Progress Times</i>)	City Secretary
Sep 13	Hold public hearing at City Hall 7:00 p.m.	City Commission
Sep 27	Adopt Budget by ordinance	City Commission
Sep 30	Distribute copies of the budget to department heads	Finance Director
Sep 30	Post Adopted Budget on the City's website and file with County Clerk	City Secretary

FINANCIAL POLICIES

Definition of a Balanced Budget

The annual operating budget submitted to the City Commission will be balanced; expenditures not exceeding current year revenues.

Fund Balance and Working Capital Policies

The General Fund should maintain a minimum unreserved fund balance of 90 days of annual operating expenditures and a minimum working capital equivalent to 15 days of annual operating expenses for the Sewer Fund and Solid Waste Fund.

Operating Budget Policies

- The City of Alton budgets resources on a fiscal year, which begins October 1 and ends on the following September 30th.
- The City of Alton operating budget will be developed on an annual basis.
- Appropriations for each year will be approved annually by the City Commission.
- It is the responsibility of the City Manager to prepare and present the city's annual operating budget to the City Commission for their approval.
- The City Commission has the final responsibility for adopting the budget and for making the necessary appropriations.
- The annual adopted budget shall be comprehensive in scope and include all annually budgeted operating funds.
- The proposed operating budget shall appropriate sufficient funds for operations to maintain existing quality and scope of City Services.
- An annual budget calendar shall be prepared including statutory public meeting and tax notice requirements.
- City Commission action shall be required to amend the operating budget.

Capital Budget Policies

- Operating expenditures that are incurred from non-recurring capital expenditures are included and anticipated in each operating fund's budget.
- A capital project is defined as a capital asset expected to have a useful life greater than five years and an estimated cost of \$10,000 or more. Capital projects include:
 - Construction, purchase, or major renovation of buildings, sewer system, streets, or other structures.
 - Purchase of land or land rights and major landscaping projects.
 - Any engineering study or master plan needed for the delivery of a capital project.
 - Any major repair, renovation or replacement that extends the useful operational life by at least five or expands capacity of an existing facility.
- Projects meeting the above definition will be included in the Capital Improvement Plan (CIP) rather than the annual operating budget document.

- As a planning document, the City shall adopt a ten year projection of the City’s capital needs as well as the future financing requirements in the form of a Capital Improvements Plan (CIP).
- The CIP shall be linked to the City financial and strategic plans.
- Spending authority for capital projects is the capital budget.
- The capital budget does not run concurrently with the operating budget fiscal year.
- City staff shall identify the estimated costs and project schedule for each capital project proposal before it is submitted to the City Commission for approval.
- Expenditure tracking for components of the capital budget will be updated quarterly to ensure project completion against budget and established time lines.
- Change orders resulting in a change in the project cost shall require an amendment to the capital budget.
- Capital improvements may impact the operating budget. Addition of new infrastructure can lead to expanded programs and a need to hire personnel to manage program operations. Replacement of aging structures may decrease operating and maintenance expenditures due to energy efficiencies and reduced repair needs. City staff will analyze, and when necessary, include operating budget impact statements in the CIP.

Fund Accounting

The accounts of the City of Alton are organized and operated on the basis of funds and departmental account groups. A fund is an independent accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

All fund structures and accounting standards of the City of Alton are in compliance with Generally Accepted Accounting Principles (GAAP) for local governments as prescribed by the Governmental Accounting Standards Board (GASB).

The city’s various funds are grouped into the following fund types:

Governmental Funds

Governmental Funds are those through which most governmental functions of the City are financed. The city’s expendable resources and the related liabilities are accounted for through the Governmental Funds. The City uses the modified accrual basis for budgeting and financial reporting for all Governmental Funds. This means that revenues are recognized in the accounting period in which they become available and measurable. Generally, expenditures are recognized in the accounting period in which they are incurred.

Included in Governmental Funds are:

GENERAL FUND – The General Fund is the primary operating fund for the City. Revenue comes from taxes, fees, fines, licenses, etc. General Fund expenditures are for typical municipal services such as Police, Fire, Parks, Streets, and Administration.

SPECIAL REVENUE FUNDS – Special Revenue Funds are used to account for proceeds of specific sources that are legally restricted to expenditures for specific purposes.

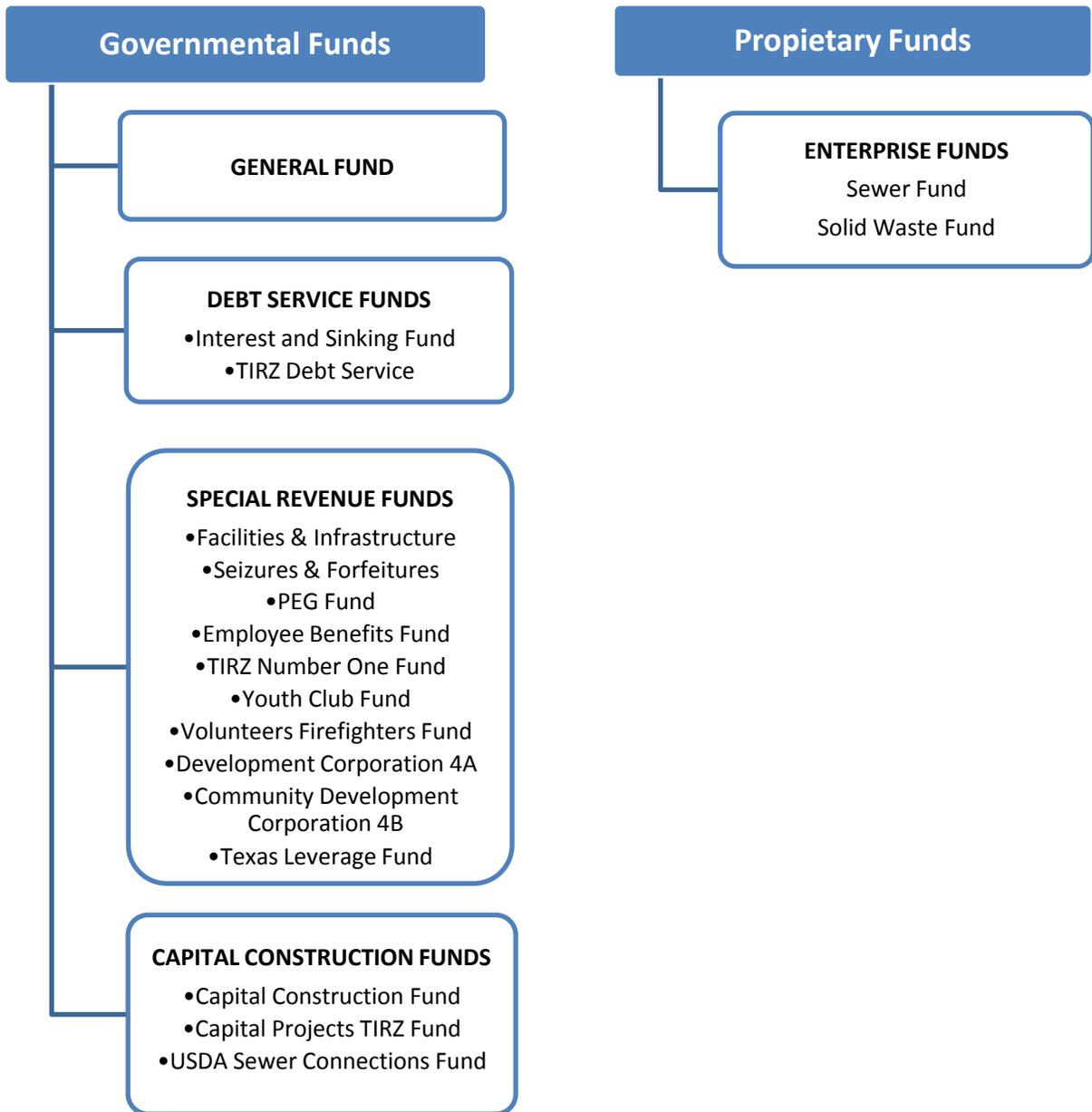
DEBT SERVICE FUNDS – Debt Service Funds are used to account for the payment of principal, interest and related costs on long-term debts supported by taxes. A portion of the property tax levy (Interest and Sinking Rate) is dedicated to support this fund.

CAPITAL PROJECT FUNDS –Funds are used to account for the accumulation of resources for, and the payment of capital projects and improvements related to infrastructure. Revenue sources include bond proceeds, grants, and intergovernmental revenue from other governmental entities.

Proprietary Funds

Unlike Governmental Funds, Proprietary Funds manage the more business-like activities of government. The total operating, capital and debt costs for delivery of sewer and solid waste services are recovered from the rates charged for use of the utility and service. The City uses the full accrual basis of accounting; revenues are recognized when they are obligated to the City and expenditures when a commitment is made.

FUND STRUCTURE



COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2016-2017

	GOVERNMENTAL FUND TYPES				
	General Fund	Debt Service	Debt Service TIRZ Number One	Police Seizures & Forfeitures	Facilities & Infrastructure
FUND BALANCE FY 15 CAFR	688,434	13,197	90,589	34,534	175,388
Budgeted Use of Fund Balance FY 16	(29,677)	66,822	(58,797)	(28,589)	(163,043)
ESTIMATED BEGINNING FUND BALANCE	\$ 658,757	\$ 80,019	\$ 31,792	\$ 5,945	\$ 12,346
REVENUES					
Taxes	1,833,106	509,404	188,000		
Grants & Donations	15,707			8,500	
Licenses & Permits	183,800				
Charges for Services	1,032,968				295,400
Fines	578,378				
Interest & Miscellaneous	15,221	260	35	50	180
Other Revenue				-	
Total Revenues	3,659,180	509,664	188,035	8,550	295,580
Sale of Land	250,000				
Other Financing Sources	368,000				
Transfer In	755,000	208,000	100,000		
Total Other Resources	1,373,000	208,000	100,000	-	-
TOTAL REVENUES	\$ 5,032,180	\$ 717,664	\$ 288,035	\$ 8,550	\$ 295,580
EXPENDITURES					
Personnel Services	3,008,205				
Supplies & Materials	115,378				
Maintenance & Repairs	124,530				120,000
Contractual Services	552,839				15,000
Capital Outlay	432,854			8,500	
Operational Expenditures	713,804				
Other Expenditures					22,500
Debt Service	75,160	617,113	317,370		
Sales Tax					
Expenditures	5,022,770	617,113	317,370	8,500	157,500
Loans Payable - Principal					
Infrastructure					
Transfers Out					135,000
Total Other Financing Uses	-	-	-	-	135,000
TOTAL EXPENDITURES	\$ 5,022,770	\$ 617,113	\$ 317,370	\$ 8,500	\$ 292,500
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 9,410	\$ 100,550	\$ (29,335)	\$ 50	\$ 3,080
ESTIMATED ENDING FUND BALANCE	\$ 668,166	\$ 180,569	\$ 2,457	\$ 5,995	\$ 15,426

COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2016-2017

	GOVERNMENTAL FUND TYPES				
	USDA Fire Station Fund	Capital Projects TIRZ Fund	Capital Construction Fund	PEG Fund	Alton Youth Club Activities
FUND BALANCE FY 15 CAFR	-	22,309	268,572	18,975	(2,424)
Budgeted Use of Fund Balance FY 16	3,012	(15,285)	(181,718)	5,689	(1,297)
ESTIMATED BEGINNING FUND BALANCE	\$ 3,012	\$ 7,024	\$ 86,854	\$ 24,664	\$ (3,721)
REVENUES					
Taxes				5,630	
Grants & Donations	-				5,000
Licenses & Permits					
Charges for Services					6,100
Fines					
Interest & Miscellaneous	-	10	55	40	2
Other Revenue					-
Total Revenues	-	10	55	5,670	11,102
Other Resources					
Sale of Land					
Other Financing Sources	-				
Transfer In	-				
Total Other Resources	-	-	-	-	-
TOTAL REVENUES	\$ -	\$ 10	\$ 55	\$ 5,670	\$ 11,102
EXPENDITURES					
Personnel Services					
Supplies & Materials					2,500
Maintenance & Repairs					
Contractual Services					2,600
Capital Outlay					
Operational Expenditures					5,950
Other Expenditures			-		
Debt Service					
Sales Tax					
Expenditures	-	-	-	-	11,050
Other Financing Uses					
Loans Payable - Principal					
Infrastructure		6,000			
Transfers Out					
Total Other Financing Uses		6,000		-	-
TOTAL EXPENDITURES	\$ -	\$ 6,000	\$ -	\$ -	\$ 11,050
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ -	\$ (5,990)	\$ 55	\$ 5,670	\$ 52
ESTIMATED ENDING FUND BALANCE	\$ 3,012	\$ 1,034	\$ 86,909	\$ 30,334	\$ (3,669)

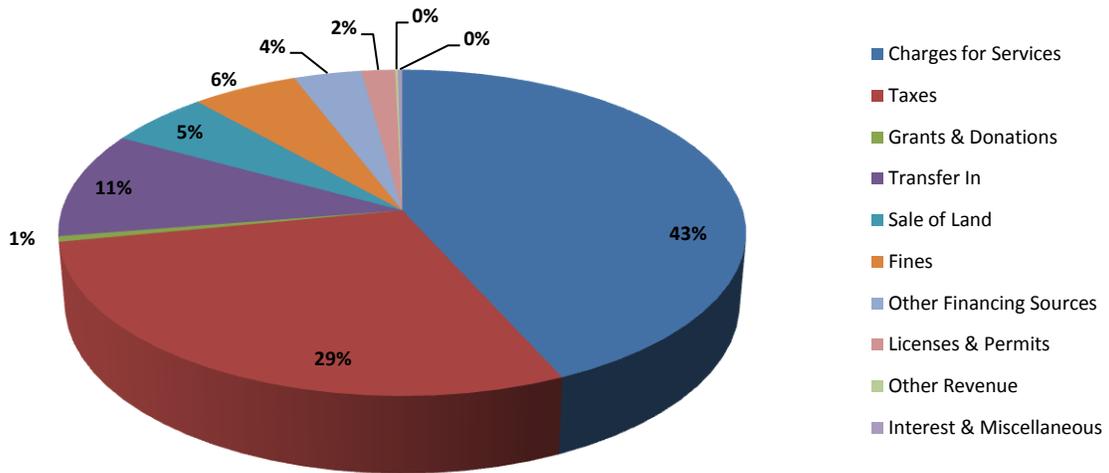
COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2016-2017

	GOVERNMENTAL FUND TYPES					TOTALS
	Volunteer Firefighters Fund	Employee Benefits Fund	Development Corporation 4A	Community Develop Corp 4B	Texas Leverage Fund	
FUND BALANCE FY 15 CAFR	2,678	6,002	102,033	98,333	529,508	2,048,128
Budgeted Use of Fund Balance FY 15	246	918	(23,679)	(34,550)	(75,715)	(535,663)
ESTIMATED BEGINNING FUND BALANCE	\$ 2,924	\$ 6,920	\$ 78,354	\$ 63,783	\$ 453,793	\$ 1,512,465
REVENUES						
Taxes			182,434	182,434		2,901,007
Grants & Donations	3,000					32,207
Licenses & Permits						183,800
Charges for Services						1,334,468
Fines						578,378
Interest & Miscellaneous	1,006	2	100	137	70	17,168
Other Revenue		1,400			12,518	13,918
Total Revenues	4,006	1,402	182,534	182,571	12,588	5,060,947
Sale of Land			30,000	30,000	244,000	554,000
Other Financing Sources						368,000
Transfer In						1,063,000
Total Other Resources	-	-	30,000	30,000	244,000	1,985,000
TOTAL REVENUES	\$ 4,006	\$ 1,402	\$ 212,534	\$ 212,571	\$ 256,588	\$ 7,045,947
EXPENDITURES						
Personnel Services			83,152	65,170		3,156,527
Supplies & Materials	900		210	-		118,988
Maintenance & Repairs						244,530
Contractual Services	150		25,500	9,000	6,000	611,089
Capital Outlay				1,500		442,854
Operational Expenditures	2,750		28,279	67,000	36,000	853,783
Other Expenditures	-	500	20,120	15,400	8,000	66,520
Debt Service			53,997	53,997		1,117,637
Sales Tax						-
Expenditures	3,800	500	211,258	212,067	50,000	6,611,928
Loans Payable - Principal						
Infrastructure					100,000	106,000
Transfers Out						135,000
Total Other Financing Uses	-	-	-	-	100,000	241,000
TOTAL EXPENDITURES	\$ 3,800	\$ 500	\$ 211,258	\$ 212,067	\$ 150,000	\$ 6,852,928
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 206	\$ 902	\$ 1,276	\$ 504	\$ 106,588	\$ 193,018
ESTIMATED ENDING FUND BALANCE	\$ 3,130	\$ 7,822	\$ 79,630	\$ 64,286	\$ 560,382	\$ 1,705,483

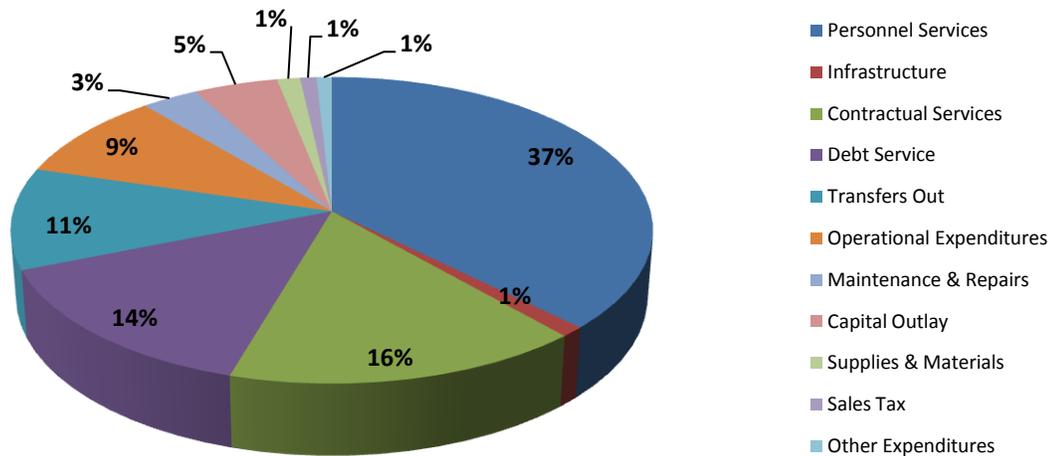
COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2016-2017

	ENTERPRISE FUND TYPES			TOTAL
	Solid Waste Fund	Sewer Fund	TOTALS	GOVERNMENTAL & ENTERPRISE
FUND BALANCE FY 15 CAFR	(153,551)	14,350,943	14,197,392	16,245,520
Budgeted Use of Fund Balance FY 16	267,089	(47,300)	219,789	(315,874)
ESTIMATED BEGINNING FUND BALANCE	\$ 113,538	\$ 14,303,643	\$ 14,417,181	\$ 15,929,646
REVENUES				
Taxes				2,901,007
Grants & Donations	23,000		23,000	55,207
Licenses & Permits			-	183,800
Charges for Services	1,465,780	1,578,400	3,044,180	4,378,648
Fines			-	578,378
Interest \$9,919,76 & Miscellaneous	6,418	557	6,975	24,143
Other Revenue			-	13,918
Total Revenues	1,495,198	1,578,957	3,074,155	8,135,102
Sale of Land				554,000
Other Financing Sources				368,000
Transfer In				1,063,000
Total Other Resources	-	-	-	1,985,000
				-
TOTAL REVENUES	\$ 1,495,198	\$ 1,578,957	\$ 3,074,155	\$ 10,120,102
EXPENDITURES				
Personnel Services	256,870	297,027	553,897	3,710,424
Supplies & Materials	8,169	2,000	10,169	129,157
Maintenance & Repairs	72,588	3,000	75,588	320,118
Contractual Services	336,451	646,200	982,651	1,593,740
Capital Outlay	29,500	2,000	31,500	474,354
Operational Expenditures	48,682	16,040	64,722	918,505
Other Expenditures	6,300	12,650	18,950	85,470
Debt Service	30,728	16,655	47,383	1,165,021
Sales Tax	92,400		92,400	92,400
Expenditures	881,688	995,572	1,877,260	8,489,189
Loans Payable - Principal	222,991	36,584	259,575	259,575
Infrastructure				106,000
Transfers Out	384,000	544,000	928,000	1,063,000
Total Other Financing Uses	606,991	580,584	1,187,575	1,428,575
TOTAL EXPENDITURES	\$ 1,488,679	\$ 1,576,156	\$ 3,064,835	\$ 9,917,764
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 6,519	\$ 2,801	\$ 9,320	\$ 202,338
ESTIMATED ENDING FUND BALANCE	\$ 120,057	\$ 14,306,444	\$ 14,426,501	\$ 16,131,984

Overall Summary of Revenues \$10,120,102



Overall Summary of Expenditures \$9,917,764



PROPOSED GENERAL FUND BUDGET

The General fund is the main operating fund in the City. It is used to account for all financial resources traditionally associated with government except those required to be accounted for in another fund. Major revenue sources include ad valorem (property) taxes, local sales taxes, franchise fees, court fines, license and permit fees, service charges and transfers from enterprise funds.

GENERAL FUND REVENUES

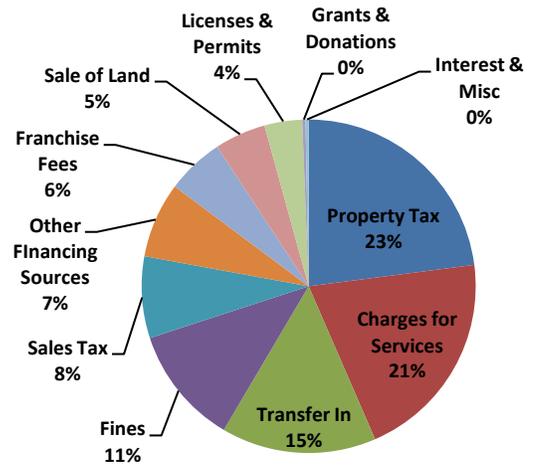
Total operating revenues for FY 2016-2017 are \$5,032,180, approximately \$746,419 more than the FY 2015-2016 amended budget. The 17% increase is primarily due to a lease proceeds for the financing of new vehicles for the police and planning departments and a street sweeper for the public works department. This year the City will start charging tipping fees to the Solid Waste Fund for the usage of a brush pit. The Fire Training Regional Academy has developed an ambitious comprehensive training program which is expected to bring about \$300,000 in revenues.

Revenue sources for municipalities are primarily derived from ad valorem (property) and sales taxes. Other major revenue sources for the City are court fines from the issuance of citations and franchise fees charged to specific industries for conducting business in the City. Licenses and permits include the collection of revenue for building permits, plan reviews, certificates of occupancy, contractor registrations, burning permits, moving permits, and flea market fees. Other charges for services and other non-operating revenues include revenue from sale of City owned land, passport processing, parks and facilities rentals, fire training instruction and fire inspections.

This proposed budget will address in detail the primary sources of revenue for the General Fund.

General Fund FY 16-17 Revenue Breakdown

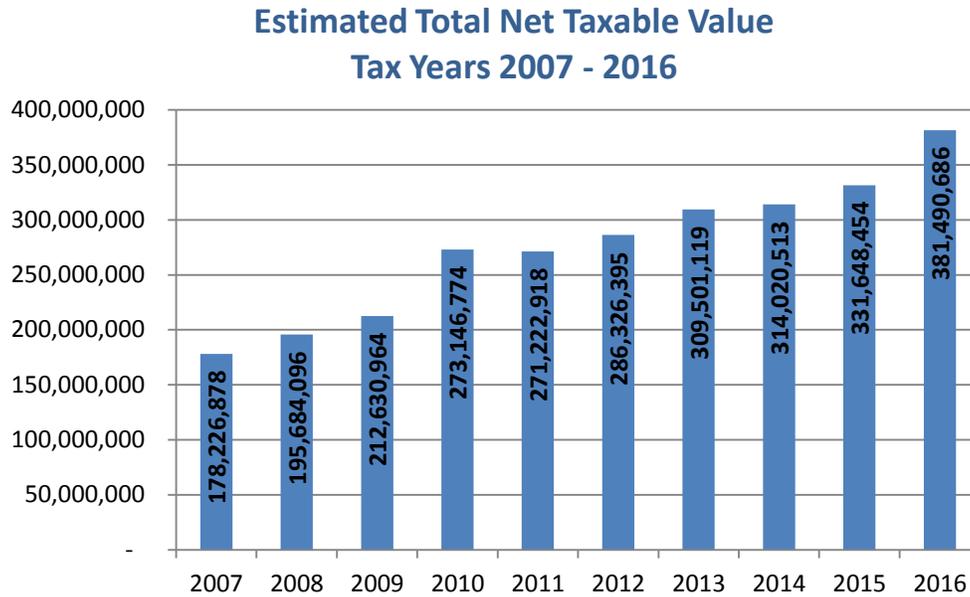
Description	Amount	%
Property Tax	\$ 1,155,106	23%
Charges for Services	\$ 1,032,968	21%
Transfers In	\$ 755,000	15%
Fines	\$ 578,378	11%
Sales Tax	\$ 398,000	8%
Other Financing Sources	\$ 368,000	7%
Franchise Fees	\$ 280,000	6%
Sale of Land	\$ 250,000	5%
Licenses & Permits	\$ 183,800	4%
Grants & Donations	\$ 15,707	0%
Interest & Miscellaneous	\$ 15,221	0%
TOTAL	\$ 5,032,180	100%



Primary Revenue Sources

Ad Valorem Tax Revenue

Taxable Appraised Values are assessed by Hidalgo County Appraisal District. Net taxable values for Fiscal Year 2016 are estimated at \$381,490,686, an increase of \$49,842,232 or 5.6% over the 2015's Certified Tax Roll net taxable value of \$331,648,454. The chart below illustrates the change in net taxable assessed values.

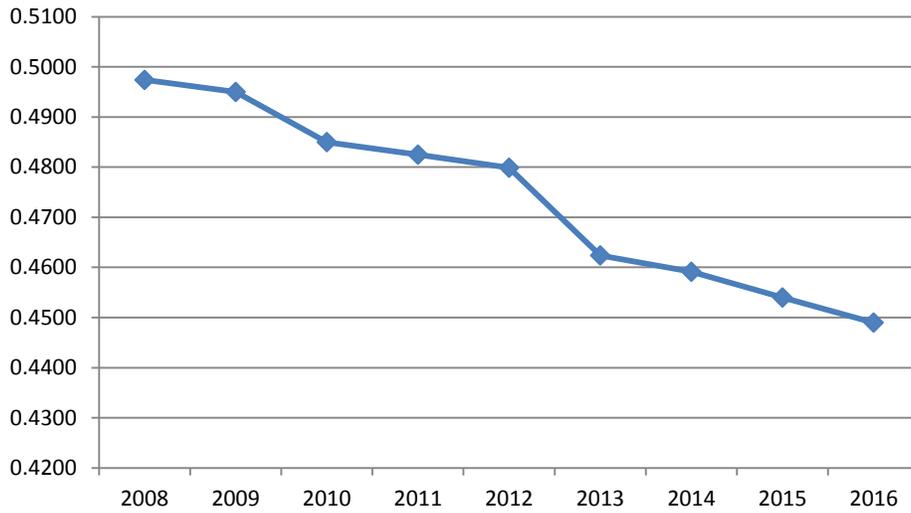


The City of Alton has lowered the tax rate for nine consecutive years. The City has a firm commitment to provide exceptional service with no increase to the tax rate.

The actual rate adopted by the City Commission consists of two components. The Maintenance and Operations (M&O) rate funds the operations of the City's General Fund and the second component is the Interest and Sinking rate (I&S) which funds principal and interest requirements on the City's certificates of obligation bonds. The property tax rate adopted for year 2016 is \$0.4490 per \$100 valuation, a decrease of \$0.0050 per \$100 valuation or 1.10% from the 2015 adopted rate.

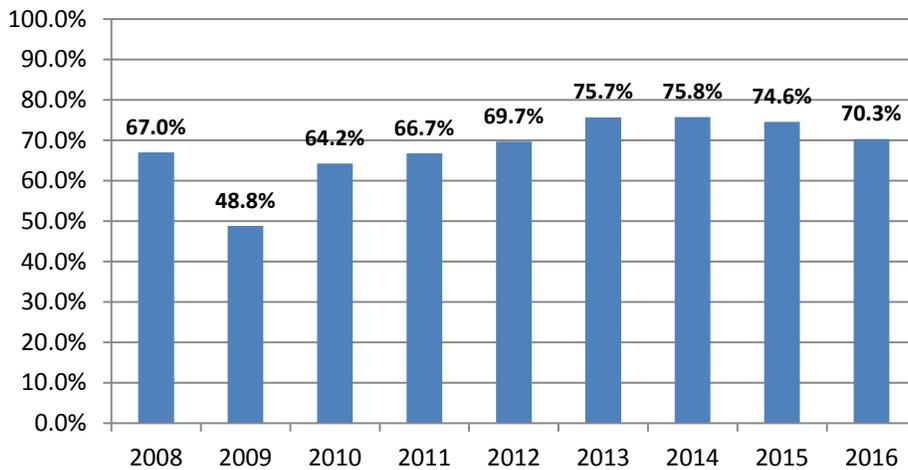
The following graph represents a nine year history of the City's total tax rate.

Tax Rates FY 2008 - FY 2016



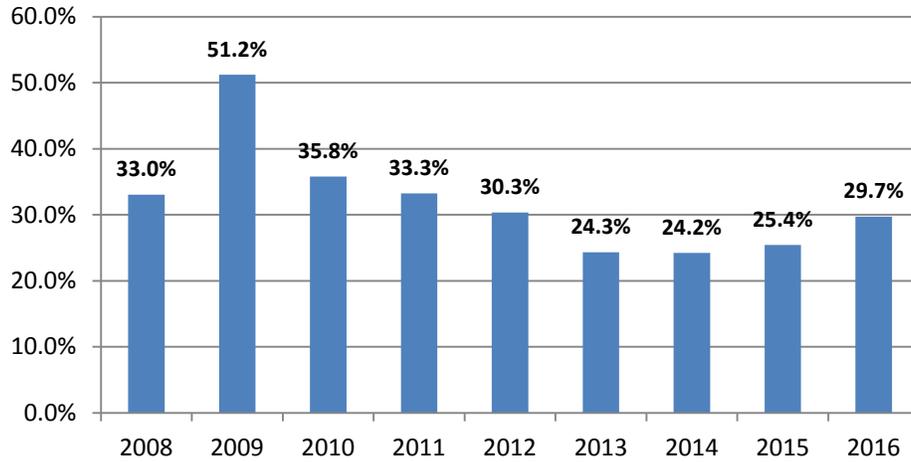
The Maintenance and Operations rate (M&O) in Fiscal Year 2016-2017 is \$0.3156, a decrease of \$0.0229 from last fiscal year's \$0.3385 rate. This rate reflects 70.3% of the total tax rate. The following graph illustrates the M&O rate as a percentage of the total tax rate since year 2008.

Maintenance & Operations (M&O) Rate as Percentage of Total Tax Rate FY 2008 - FY 2016



The Interest and Sinking rate (I&S) or debt service rate for Fiscal Year 2016-2017 is \$0.1334. This rate reflects 29.7% of the total tax rate with an increase of \$0.0179 from last fiscal year's debt service of \$0.1155. The reason for this increase is due to new debt issuance in 2015 and 2016.

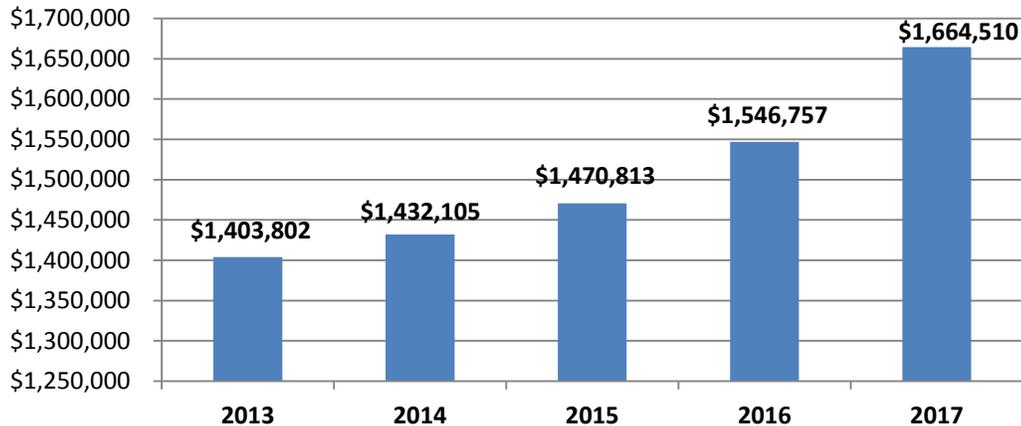
**Debt Service (I&S) Rate
as a Percentage of Total Tax Rate
FY 2008 - 2016**



Overall revenue from Ad Valorem (Property) taxes is estimated to be \$1,664,510, an increase of approximately \$118,000 from the FY 2015-2016 amended budget and mostly reflected in the Interest & Sinking Fund for debt service. The revenue is calculated approximately at 90% collection of the total tax levy. Delinquent tax collections are unstable and difficult to predict. The City takes a conservative approach to calculating the delinquent tax budget based on historical collections in prior years. The total estimated delinquent tax collection for Fiscal Year 2016-2017 is \$193,000.

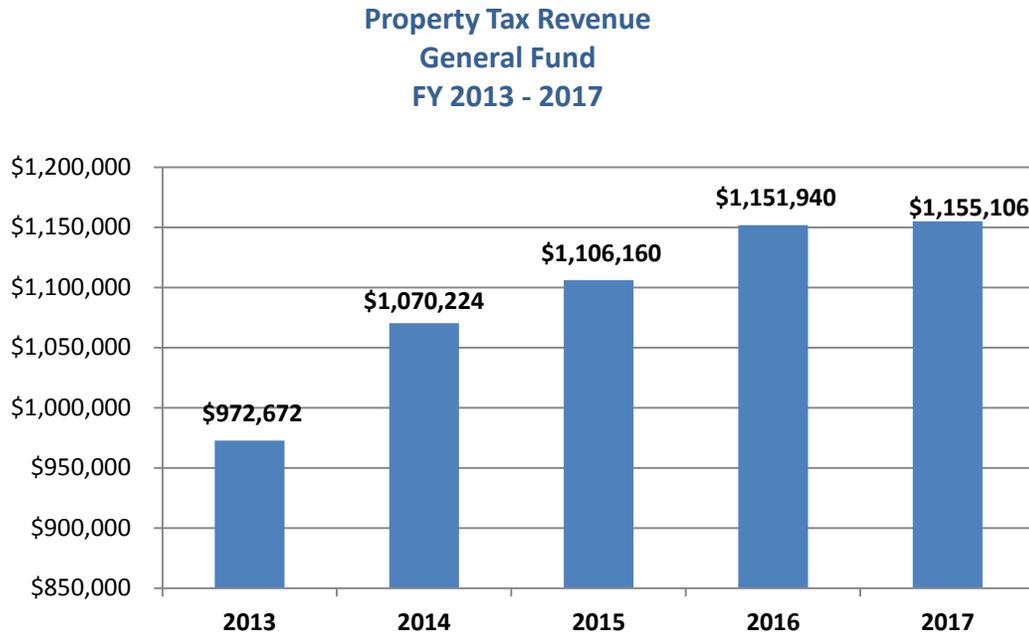
Below is a chart of total property tax revenue of the last five years.

**Overall Property Tax Revenue
FY 2013 - 2017**



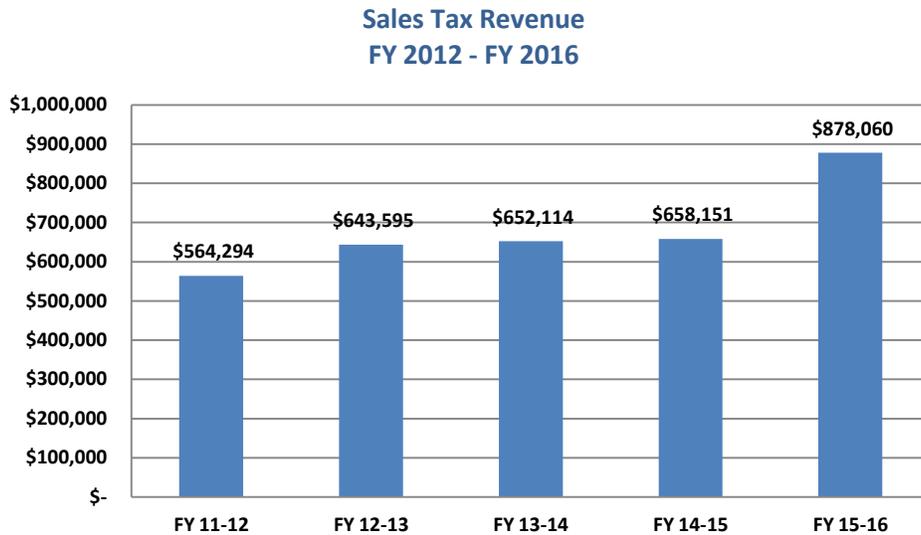
Property tax is the largest source of revenue for the General Fund comprising 23% of its total revenue for the 2016-2017 Fiscal Year.

Below is a chart of property tax revenue of General Fund for the last five years.



Sales Tax Revenue

Sales tax revenue accounts for 8% of General Fund Revenue. The City currently levies a 2% sales tax that is in addition to the 6.25% the State levies. Of the 2% City levy, 1% is allocated to the General Fund while the remaining 1% funds the Economic and Community Development Corporations. As the City has grown, so has the sales tax base. Since 2012, the City has seen an average annual sales tax growth of 11%.



Sales tax revenue projections for General Fund for FY 2016-2017 total \$398,000 and include an increase of 6% over the previous year, resulting in additional revenue of \$22,000. Growth considerations include ongoing commercial and retail development.

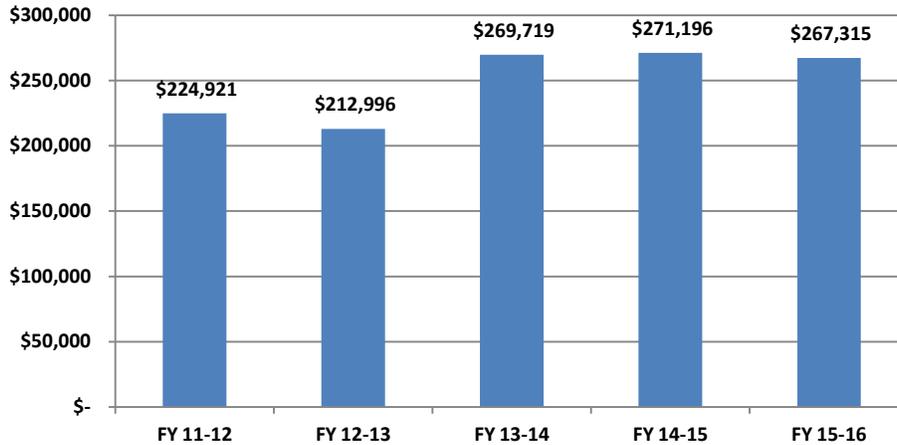
The actual revenue of FY 15-16 depicted in the graph was so high because it includes a one-time audit payment of \$92,000 from the Texas Comptroller of Public Accounts.

The City continues to partner with its Economic Development Corporation to recruit businesses that will be successful and contribute to our community.

Franchise Tax

The City of Alton receives franchise fee payments for the use of its streets and right-of-ways. Companies involved in sanitation, telecommunications, and utilities must pay the City for such in order to provide their services. Since 2012, the City has seen an average annual franchise tax growth of 5%.

**Franchise Fees
FY 2011 - FY 2015**



Franchise fees represent 6% of the General Fund revenue, an estimated \$280,000 for FY 2016-2017.

Charges for Services

This revenue source includes fees charged to Hidalgo County for fire calls responded out of City limits, Fire Training Academy fees, storm water fees, an Interlocal agreement with Mission CISD for public safety services, weedy lots and land cleaning, passport processing fees, rental of City facilities, Summer Camp and pool fees, and charges for fire and building inspections. All these revenue sources represent 21% of General Fund revenue, about \$1,032,968 for FY 2016-2017.

Fines and Forfeitures

The revenue source is generated by fines and fees collected for law violations in the City. The court fines represent 11% of General Fund revenue, an estimated \$578,378 for the FY 2016-2017.

Transfer-In

The revenue source represents 15% of the General Fund total revenue, about \$755,000, and is obtained from the Enterprise Funds for assisting with the general operations of the City.

Illustrated below is a brief history of the revenue sources for the City of Alton.

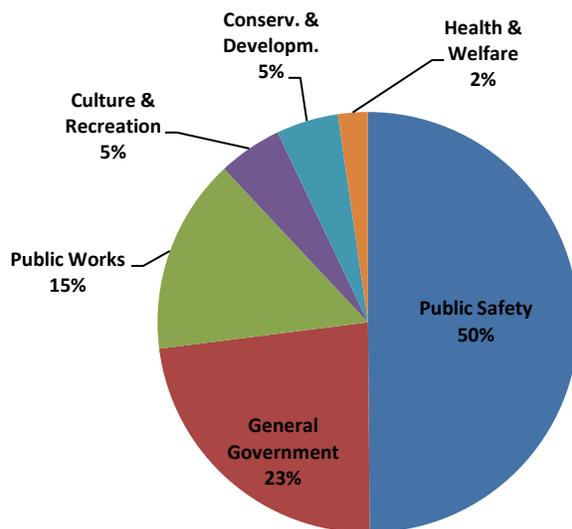
Revenue Sources	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Taxes	\$ 1,666,816	\$ 1,744,100	\$ 1,835,831	\$ 1,813,540	\$ 1,833,106	0%
Transfer In	\$ 561,000	\$ 526,288	\$ 840,288	\$ 840,288	\$ 755,000	-10%
Charges for Services	\$ 322,140	\$ 382,864	\$ 565,574	\$ 515,336	\$ 1,032,968	83%
Fines	\$ 500,101	\$ 557,261	\$ 507,958	\$ 508,948	\$ 578,378	14%
Sale of Land	\$ 660,000	\$ 400,000	\$ 260,000	\$ 231,000	\$ 250,000	-4%
Licenses & Permits	\$ 132,823	\$ 188,524	\$ 208,740	\$ 207,990	\$ 183,800	-12%
Grants & Donations	\$ 22,446	\$ 112,957	\$ 23,715	\$ 23,715	\$ 15,707	-34%
Interest & Miscellaneous	\$ 26,671	\$ 11,953	\$ 33,726	\$ 33,890	\$ 15,221	-55%
Other Financing Sources	\$ -	\$ 653,971	\$ 9,930	\$ 9,930	\$ 368,000	3606%
Total	\$ 3,891,998	\$ 4,577,918	\$ 4,285,761	\$ 4,184,638	\$ 5,032,180	17%

GENERAL FUND EXPENDITURES

The General Fund accounts for the expenditures associated with operating the general government services, which include public safety, parks, streets, planning, recreation, and the general administrative support for these services and the City Commission.

The following chart illustrates the percentage of the FY 16-17 budget attributed to each department classified by service. Public safety will account for 50% of the budget which includes police and fire services.

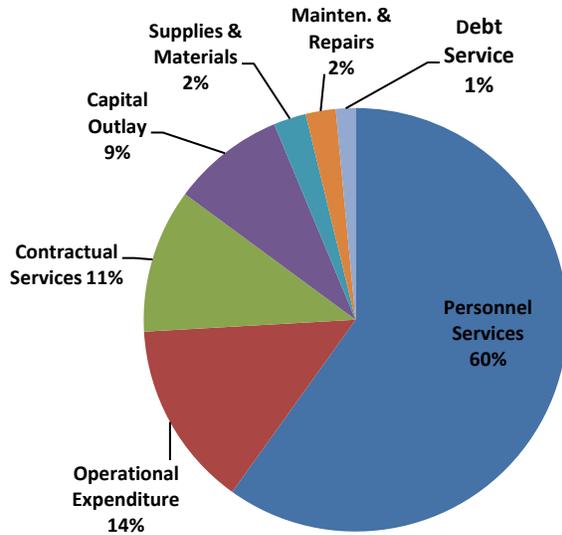
**General Fund FY 16-17
Expenditure Breakdown by Service**



Service Description	Amount	%
Public Safety	\$ 2,504,849	50%
General Government	\$ 1,161,449	23%
Public Works	\$ 754,645	15%
Conservation & Development	\$ 246,797	5%
Culture & Recreation	\$ 239,499	5%
Health & Welfare	\$ 115,531	2%
TOTAL	\$ 5,022,770	100%

The following chart illustrates the percentage of the budget attributed by category. For FY 16-17, personnel services will account for 60% of the budget. This category includes salaries and wages, overtime, payroll taxes, health insurance, retirement contributions, unemployment and workers compensation.

General Fund FY 16-17 Expenditure Breakdown by Category



Category Description	Amount	%
Personnel Services	\$ 3,008,205	60%
Operational Expenditures	\$ 713,804	14%
Contractual Services	\$ 552,839	11%
Capital Outlay	\$ 432,854	9%
Maintenance & Repairs	\$ 124,530	2%
Supplies & Materials	\$ 115,378	2%
Debt Service	\$ 75,160	1%
TOTAL	\$ 5,022,770	100%

The table below illustrates a brief history of expenditures by category. The budget for FY 16-17 has an increase of 18% over the FY 15-16 amended budget. The departmental summaries provide details on the increase.

Expenditures by Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Personnel Services	\$ 2,346,747	\$ 2,552,925	\$ 2,704,604	\$ 2,769,684	\$ 3,008,205	11%
Contractual Services	\$ 414,731	\$ 540,244	\$ 650,443	\$ 551,971	\$ 552,839	-15%
Operational Expenditures	\$ 484,606	\$ 487,068	\$ 511,018	\$ 508,644	\$ 713,804	40%
Maintenance & Repairs	\$ 138,022	\$ 161,727	\$ 152,175	\$ 148,523	\$ 124,530	-18%
Supplies & Materials	\$ 70,930	\$ 90,560	\$ 105,848	\$ 101,918	\$ 115,378	9%
Debt Service	\$ -	\$ 25,288	\$ 75,161	\$ 75,160	\$ 75,160	0%
Capital Outlay	\$ 53,299	\$ 249,933	\$ 65,926	\$ 64,981	\$ 432,854	557%
Transfers Out	\$ -					0%
Totals	\$ 3,508,335	\$ 4,107,746	\$ 4,265,175	\$ 4,220,880	\$ 5,022,770	18%

DEPARTMENTAL SUMMARIES

Administration Department

Office of the City Manager

Mission Statement

The mission of the City Manager office is to assist the City Commission and other City departments in providing service-oriented, responsible government that is consistent with the community's priorities.

Responsibilities

The office of the City Manager has general oversight of all City Departments and functions, as well as supervision of the Economic Development efforts. The City Manager is the primary liaison to other governmental entities and intergovernmental bodies such as the Metropolitan Planning Organization, the Regional Mobility Authority and various others as hoc committees and groups.

Office of the City Secretary

Mission Statement

The mission of the City Secretary's office is to ensure the accuracy and integrity of all City records; conduct City operations in an efficient and effective manner and respond promptly to citizens inquires and requests.

Responsibilities

The City Secretary office is responsible for providing information in a timely, efficient manner and in accordance with state and federal laws. Prepares and coordinates agenda items for City Commission and ensure compliance with State Open Meeting Act. This office facilitates execution/delivery of documents following City Commission action. Maintains and updates website information, and ensures that all equipment used for City Commission meetings is working properly prior to meeting. It also serves as Local Registrar and Records Management Officer for the City of Alton.

Accomplishments FY 2015-2016

- Implemented a paperless agenda system eliminating the need to make paper packets for the City Commission, City Manager and City Attorney.

Objectives FY 2016-2017

- Achieve the Certified Municipal Clerk Certification thru the International Institute of Municipal Clerks.
- Prepare Commission minutes within five days.
- Issue birth and death certificates within 15 minutes of request.
- Formulate plan for City ordinances codification.
- Formalize networking and information-sharing with fellow City secretaries.
- Prepare and adopt guidelines for a youth leadership program.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Public Meeting Held	30	28	32
Public Information Requests Processed	96	100	110
Vital Statistics Requested	14	19	23
Peer Meetings Held/Attended			18

Office Manager

Mission Statement

The mission of the Office Manager is to promote exceptional customer service and a healthy work environment in an effort to make the City of Alton a mirror of excellence.

Responsibilities

The Office Manager's responsibilities include oversight of the front desk and municipal court staff and process various human resources duties, as well as provide support to administration.

Accomplishments FY 2015-2016

- Complied with the new 6055 and 6056 IRS regulatory reporting requirements (Healthcare Reform)
- Coordinated a customer service training class for all employees.
- Provided additional focused training for front desk, court and finance clerks.

Objectives FY 2016-2017

- Implement a schedule for employee evaluations.
- Continue the focus on improving customer service.
- Comprehensive review of HR forms and processes.

Performance Measures – *Strategic Focus Area: Organizational Effectiveness*

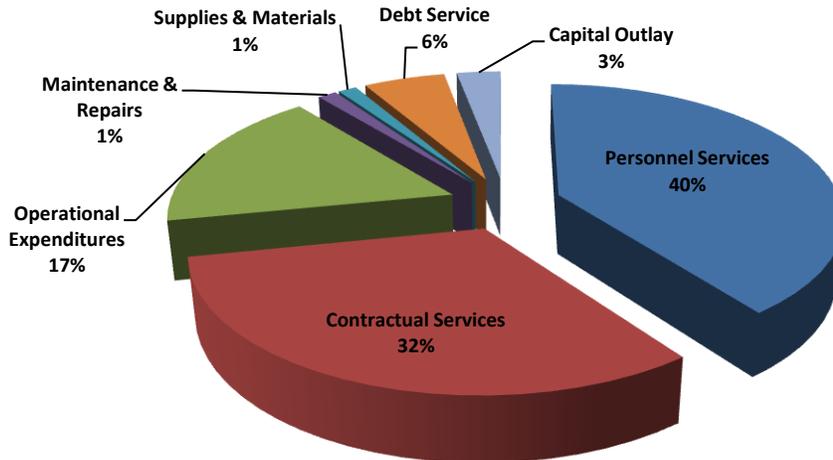
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Employee hires	43	27	33
Employee terminations	20	19	17
Employee Injuries	9	8	6
Employee loan fund members	29	26	32
Employee loans issued	17	11	14
Transactions tendered	10153	10115	10200
Passports processed	920	1273	1100

Administration Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	293,053	340,096	377,439	384,665	361,223	-4%
Contractual Services	210,280	341,306	422,663	323,209	291,291	-31%
Operational Expenditures	142,786	144,219	153,585	153,469	155,980	2%
Maintenance & Repairs	5,270	14,271	10,073	3,903	11,500	14%
Supplies & Materials	6,931	6,027	8,490	8,384	11,290	33%
Debt Service	-	-	49,872	49,872	49,872	0%
Capital Outlay	701	-	12,599	12,361	27,000	114%
Totals	\$ 659,020	\$ 845,919	\$ 1,034,720	\$ 935,862	\$ 908,156	-12%

Budget FY 16-17



Finance Department

Mission Statement

The Finance Department of the City of Alton is committed to providing timely, accurate and complete financial information to the City Commission, other departments, and the community in general; to safeguard the financial resources of the City; and to comply with all pertinent Federal, State and local regulations.

Responsibilities

The Finance Department is responsible for the processing of all financial related operations for the city. The functions necessary to perform are as follows: the processing of accounts payable, purchase orders, accounts receivable, maintaining the general ledger, and processing payroll. The Finance Director prepares the annual budget, amendments to the budget, monthly and annual financial reports for the City Commission, City Manager and other departments.

Accomplishments FY 2015-2016

- Received an unmodified audit opinion on the Annual Financial Report Year Ended September 30, 2015.
- Received the Government Finance Officers Association Budget Presentation Award for the Fiscal Year 2015-2016 Budget for the first time.
- Updated the City's Investment Policy.

Objectives FY 2016-2017

- Prepare and submit the budget for the second Distinguished Budget Presentation Award recognition from the Government Finance Officers Association.
- Receive an unmodified audit opinion on the Annual Financial Report.
- Transition to new time & attendance software.
- Develop financial emergency standard operation procedures (SOPs) in coordination with Texas Department of Public Safety, Division of Emergency Management.

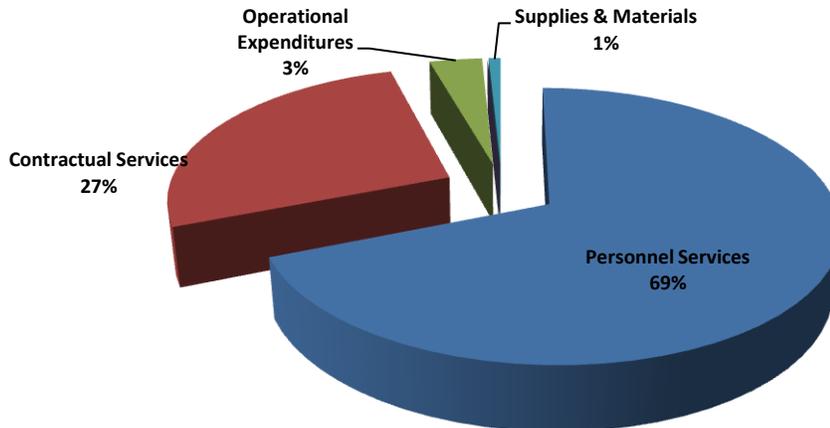
Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Accounts Receivable Reports Processed	714	700	720
Accounts Payable Transactions Processed	2457	2325	2400
Purchase Orders Issued	566	520	530
Bank Reconciliations Prepared	228	244	240

Finance Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	49,299	62,992	85,883	88,579	95,454	11%
Contractual Services	31,614	30,679	33,666	33,666	36,916	10%
Operational Expenditures	1,612	4,783	4,950	4,232	4,950	0%
Maintenance & Repairs	-	125	-	-	-	0%
Supplies & Materials	861	835	1,210	1,257	1,120	-7%
Capital Outlay	170	1,731	188	188	-	-100%
Totals	\$ 83,556	\$ 101,146	\$ 125,897	\$ 127,922	\$ 138,440	10%

Budget FY 16-17



Planning Department

Mission Statement

The Mission of the Planning Department is to provide advice, information and technical expertise to elected officials, other city departments, the citizens of Alton and the development industry, with the goal to promote a healthy, safe and sustainable city.

Responsibilities

The Planning Department's responsibilities are to provide sound planning, development and building advice to the community. These duties are accomplished through the enforcement of zoning and subdivision ordinances, building codes and health regulations.

Accomplishments FY 2015-2016

- Developed a Master Parks Plan.
- Dilapidated structures were inspected and ordered for demolition by the Building Standards Review Board.
- Assisted with the successful completion of two large, multi-family projects.
- Drafted and enacted a comprehensive sign ordinance.
- Completed and submitted the ISO Building Survey.

Objectives FY 2016-2017

- Through proactive code enforcement health and zoning violations will be addressed more effectively.
- Create a Unified Development Code.
- Implement a more manageable and accessible records management system for Departmental files.
- Acquisition of licenses and certifications by the Building Inspector towards the Chief Building Official designation.
- Ensure that all businesses have current City registrations.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Building Inspections Conducted	2174	3029	2700
Business Registrations Issued	177	100	160

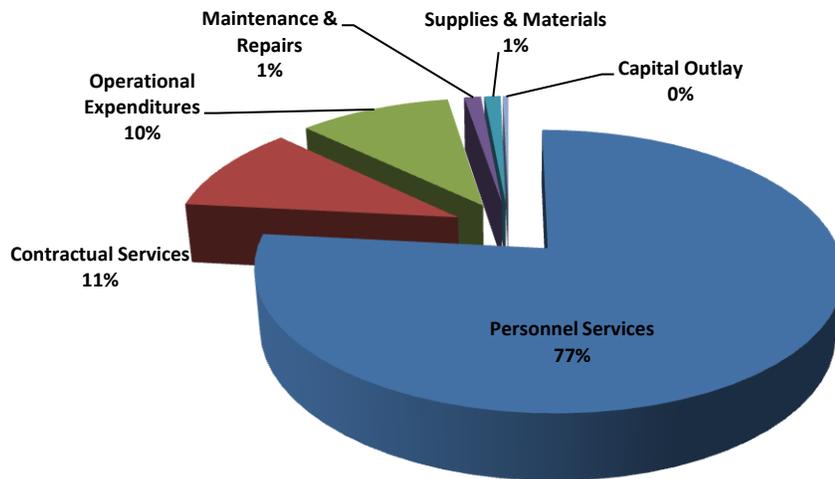
Performance Measures – Strategic Focus Area: Quality of Life

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Weedy Lots Abated	487	650	500
Dilapidated Structures Demolished	7	9	20

Planning Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	57,255	57,209	74,419	76,802	104,781	41%
Contractual Services	3,512	7,219	27,599	29,736	14,319	-48%
Operational Expenditures	6,784	11,147	12,948	9,547	14,004	8%
Maintenance & Repairs	1,409	1,468	1,480	1,027	1,550	5%
Supplies & Materials	1,273	1,632	1,500	1,503	1,500	0%
Capital Outlay	1,417	934	448	303	500	12%
Totals	\$ 71,649	\$ 79,608	\$ 118,394	\$ 118,917	\$ 136,654	15%

Budget FY 16-17



MS4 Department

Mission Statement

The Mission of the MS4 Department is to implement a storm water management program that reduces the quantity of pollutants that flow into our waterways during a storm event through proactive measures, thereby preserving the quality of water resources for drinking water, habitat for wildlife and recreational purposes.

Responsibilities

The MS4 Department is responsible for reducing pollutants that flow to our waterways during storm events through public education, enforcement of construction site runoff control and the elimination of illicit discharge.

Accomplishments FY 2015-2016

- Attended the Storm Water Conference.
- Submitted the Annual Report.
- Attended Storm Water Taskforce Monthly Meetings.
- Met all applicable regulations as required by a TCEQ Compliance Investigation.

Objectives FY 2016-2017

- Attend Storm Water Conference.
- Seek grants for rain harvesting at City Facilities.
- Complete and submit Annual Report.
- Place signs warning against pollution of the Arroyo Colorado at all storm drains in the City.
- Proactive inspection of construction sites to ensure compliance with MS4 requirements.

Performance Measures – *Strategic Focus Area: Organizational Effectiveness*

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Grants written	1	0	2

Performance Measures – Strategic Focus Area: Quality of Life

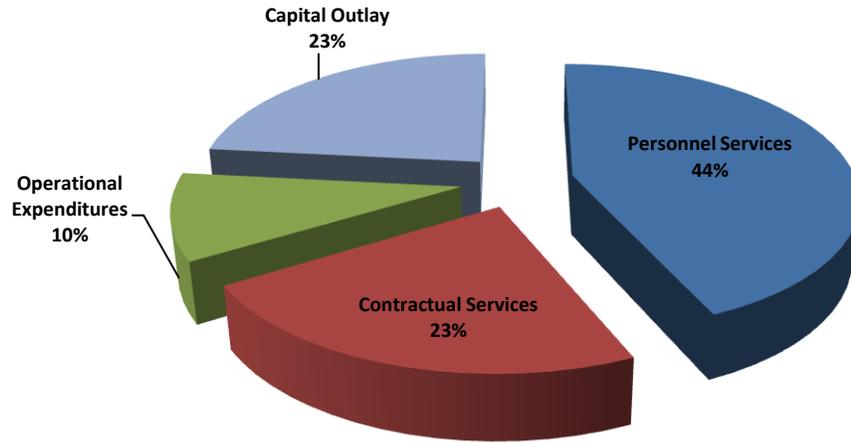
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Signs installed	0	20	150
Inspections of storm drains after significant rainfall for MS4 Compliance	0	5	26

MS4 Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	8,098	10,227	9,835	10,009	44,715	355%
Contractual Services	-	-	-	-	23,500	100%
Operational Expenditures	1,163	8,132	7,638	7,638	10,629	39%
Maintenance & Repairs	-	-	-	-	-	
Supplies & Materials	-	-	-	-	-	
Capital Outlay	2,400-	-	-	-	24,000	100%
Totals	\$ 11,662	\$ 18,359	\$ 17,473	\$ 17,647	\$ 102,844	489%

Budget FY 16-17



Municipal Court Department

Mission Statement

The Alton Municipal Court is committed to provide a fair, neutral and courteous administration of justice by providing accessible, efficient, impartial and well reasoned resolution of all court cases with a focus on customer service.

Responsibilities

The Alton Municipal Court is responsible for providing assistance during each session of the court, maintaining and preparing all of the municipal dockets, recording the disposition of each case, receiving all court documents and defendant correspondence, balancing and closing of accounts and preparing requisitions for purchasing and refunding.

Accomplishments FY 2015-2016

- Implemented a new filing system.
- Created a processing schedule.
- Issued warrants for all outstanding cases.
- Updated Failure to Appear process.
- Reduced the amount of open cases.

Objectives FY 2016-2017

- Attend software training.
- Continue the focus in the reduction of open cases.
- Update court software.

Performance Measures – *Strategic Focus Area: Organizational Effectiveness*

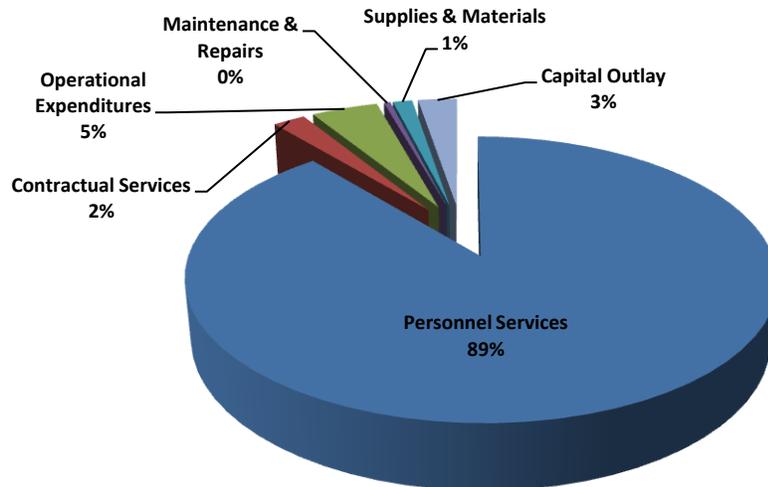
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Cases Filed	7218	4763	6000
Cases Closed	4364	5546	6000
Warrants Issued	893	11086	2500

Municipal Court Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	80,825	80,817	89,731	89,486	102,203	14%
Contractual Services	1,719	2,382	2,500	2,501	2,500	0%
Operational Expenditures	1,212	2,208	3,157	2,800	5,150	63%
Maintenance & Repairs	-	-	150	-	500	233%
Supplies & Materials	1,054	792	1,130	1,338	1,500	33%
Capital Outlay	2,945	1,138	500	-	3,000	500%
Totals	\$ 87,755	\$ 87,337	\$ 97,168	\$ 96,126	\$ 114,856	18%

Budget FY 16-17



Police Department

Mission Statement

The mission of the Alton Police Department is to effectively and efficiently provide for the protection of lives and property, preserve the public peace, and provide needed community services with the highest level of professionalism and ethical standards.

Responsibilities

The Alton Police Department is responsible for providing essential services to foster a safer community through crime prevention deterrence. Services are provided by preventing crime through analysis of crime data and suspects, enforcement of laws, public presentations to community members, partnering with other criminal justice organizations and assisting crime victims, ensuring successful prosecution of those who violate established state statutes and local city ordinances, and delivery of respectful professional police services.

Accomplishments FY 2015-2016

- Met State mandate and compliance with Texas Statewide Interoperability Emergency Radio Communications readiness.
- Department Community Policing Officer was State Certified as a Crime Stopper Coordinator by the Texas Crime Stoppers Program.
- Renewed an agreement with Mission Consolidated School District for providing Alton Middle School and Early College Prep High School staff, students, and parents a safer educational environment with two School Resource Officers.
- Established Junior Police Officers Program at Alton Memorial Junior High School.
- Successfully provided mandatory continuing education training to all Alton Officers and area law enforcement officers with intermediate and advance police course with in-house police instructor.
- Created a neighborhood watch program in a higher than average crime neighborhood.
- Expanded school, business and neighborhood crime prevention tip presentations.

Objectives FY 2016-2017

- Appoint a three member Crime Stopper Board Committee.
- Implement the newly created Junior Police Officer Program at the Alton Collegiate campus.

- Increase public relations presentations in schools, businesses and with members of the community through private and public functions.
- Increase traffic enforcement operations in response to the increase in traffic flow due to city growth to aid in the prevention of vehicle accidents and vehicle-related incidents.
- Decrease burglary and theft incidents through statistics-based research in areas with higher crime occurrence throughout the community.
- Implement the computer aided dispatch system, and launch a Wi-Fi based network for the system.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Uniform Crime Report (UCR) Part I Offenses	45	47	40
Police Officer Continuing Education Training Hours (In-house)	1444	760	1444
Other law Enforcement Agencies Training Hours	300	412	600

Performance Measures – Strategic Focus Area: Quality of Life

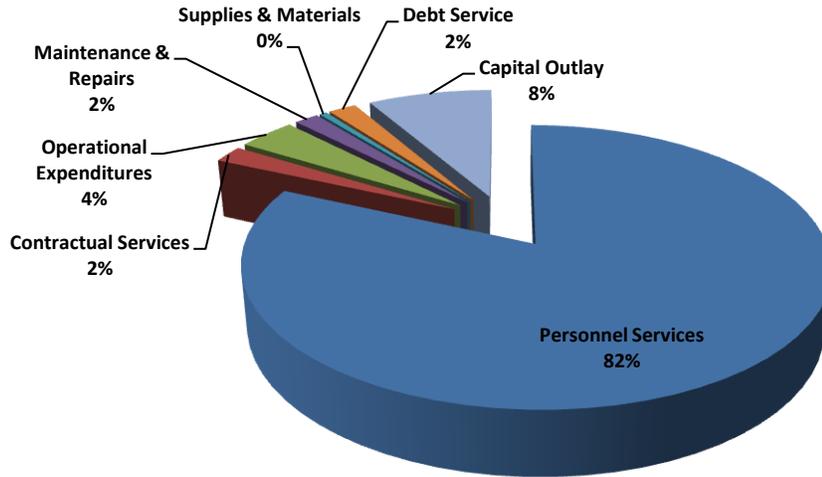
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Traffic Enforcement Cases	4058	3018	4100
Crime Stoppers Cases	0	0	8
Junior Officers Participants	30	30	55
School and Public Relations Presentations	30	37	40

Police Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	875,001	996,089	1,003,447	1,029,308	1,095,245	9%
Contractual Services	12,589	17,411	22,290	22,290	27,390	23%
Operational Expenditures	70,816	61,724	48,044	48,753	51,921	8%
Maintenance & Repairs	28,791	27,076	21,370	25,507	21,780	2%
Supplies & Materials	5,767	6,428	6,850	6,959	6,850	0%
Debt Service	-	25,288	25,289	25,288	25,288	0%
Capital Outlay	2,233	216,312	7,679	7,479	112,000	1359%
Totals	\$995,198	\$1,350,327	\$1,134,969	\$1,165,583	\$1,340,474	18%

Budget FY 16-17



Fire Department

Mission Statement

It is our priority to better serve our community for the purpose of preservation of life and property through active fire prevention and fire suppression program in which public education is the key to a safer city.

Responsibilities

The Alton Fire Department is responsible for providing excellent services to minimize injury or the loss of life and property when fire or other emergencies occur. Continuously provide citizens the most effective and rapid emergency, fire and rescue services. Offer prevention services through public education and training programs.

Accomplishments FY 2015-2016

- Specialized training gained the department two more instructors and five more inspectors.
- Ten-slot volunteer program provided an upgrade in manpower.
- Active fire prevention/safety program.

Objectives FY 2016-2017

- Conduct at least twelve classes and instruct 10,000 man/hours, with at least one basic academy.
- Implement formal commercial re-inspection program.
- Conduct a minimum of twenty-five (25) fire prevention/safety presentations.
- Expand responsibilities under interlocal agreement with Hidalgo County for service in rural areas surrounding Alton.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Inspections	125	146	160
Fire Academy Classes Hours	809	705	705
Fire Academy Firefighters Graduates	8	5	5
Fire Investigations within City Limits	2	1	2

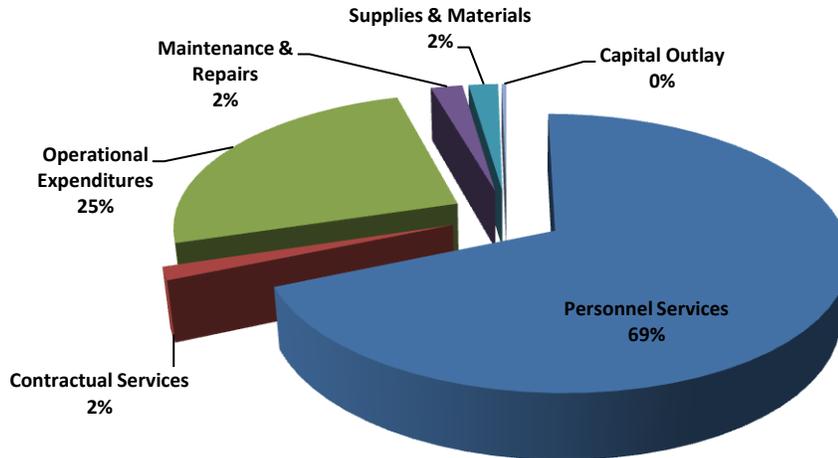
Performance Measures – Strategic Focus Area: Quality of Life

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Fire Calls	1098	1200	1440
Fire Prevention Contacts	4200	5400	5400
Fire Prevention Presentations	20	25	25

Fire Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Personnel Services	652,359	693,331	717,343	736,188	799,477	11%
Contractual Services	9,920	17,355	24,652	23,850	18,062	-27%
Operational Expenditures	61,859	80,414	107,451	105,947	295,001	175%
Maintenance & Repairs	37,531	41,393	27,684	26,790	25,000	-10%
Supplies & Materials	5,728	16,148	19,378	17,301	23,065	19%
Capital Outlay	19,849	8,842	17,937	17,950	3,770	-79%
Totals	\$787,245	\$857,482	\$914,445	\$928,027	\$1,164,375	27%

Budget FY 16-17



Public Works Department

Mission Statement

Alton Public Works Department is committed to providing efficient and diligent services in a safe, timely, professional and courteous manner and to delivering excellent services to the city and residents in order to helping create a safe and enjoyable environment.

Responsibilities

The Alton Public Works Department is responsible and in charge of municipal services and related operations to include: infrastructure and utilities such as sewer system maintenance, drainage system maintenance, city and construction projects, solid waste services and operations and recycling programs. Responsible for streets maintenance and repairs, street signage, right of ways and alleys maintenance, graffiti control, municipal buildings and grounds, special events logistics, animal control, vector control, weedy lot abatement and code enforcement.

Accomplishments FY 2015-2016

- Developed a training program schedule for individual staff to allow specific trainings attendance.
- Applied, submitted and presented a Solid Waste/ Recycling Grant Project to the Lower Rio Grande Valley Development Council and were awarded a Recycling Grant for \$30,000.00
- Recycle Bowl II school competition executed successfully.
- Implemented a pilot neighborhood recycling program in Falcon Heights Subdivision.
- Accomplished all requirements to be a Keep Texas Beautiful Affiliate and continue our Keep Alton Beautiful Program.
- Successfully passed random State inspection through TCEQ for our MS4 Permit and were complimented on our best management practices (BMPs).
- Transitioned to three-day residential waste collection, improving efficiency and lowering costs.

Objectives FY 2016-2017

- Improve our brush collection program and customer service to keep to once-a-month collection and lessen use of private haulers.
- Clean current brush site and develop new brush disposal strategies.

- Develop and implement a residential volunteer household junk drop off site.
- Expand recycling programs and public outreach.
- Develop and create a street signs inventory and replacement program.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Public Works Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Work Orders	1344	2308	3808

Sewer Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Sewer Gallons	425,047,800	458,580,120	483,112,440

Solid Waste Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Garbage Accounts	3290	3386	3498
Garbage Hauled (Tons)	6253	7150	8215
Brush/ Junk Hauled (Tons)	3214	3302	3456
Roll-Offs Service Calls	217	350	425
Resident Junk Drop-Offs	24	12	36

Recycling Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Collection Tons	92	101	130

Performance Measures – Strategic Focus Area: Quality of Life

Public Works Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Alleys Cleaned	240	360	420
Potholes Repaired	590	480	456
Signage Repaired/Replaced	105	96	220
Animal Control Calls	467	504	560
Code Enforcement Calls	246	170	210

Sewer Division

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Sewer Repairs	14	55	96

Recycling Division

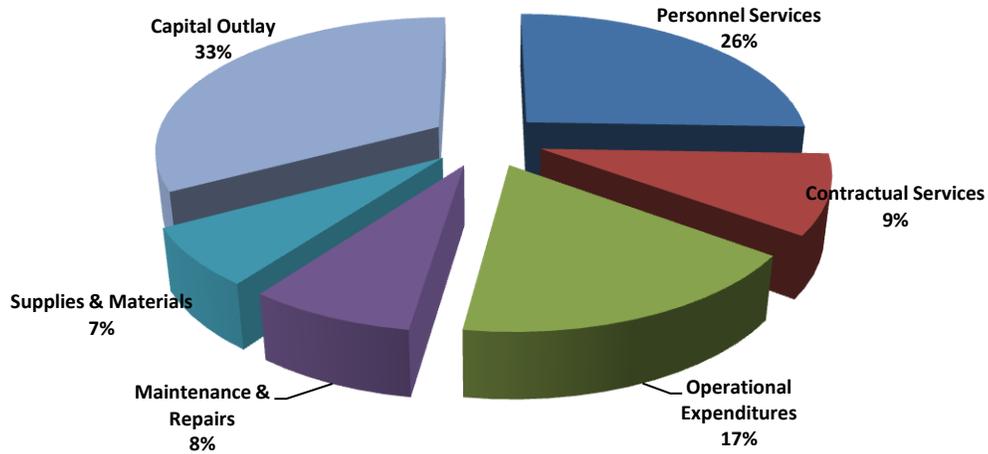
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Presentations	5	6	12
Material Items Distributed	750	900	1800
Event Attendance	1250	1500	3000

Public Works Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Personnel Services	271,336	219,188	187,718	190,998	200,363	7%
Contractual Services	95,655	74,287	65,639	64,600	74,384	13%
Operational Expenditures	158,956	142,108	135,012	140,992	135,901	1%
Maintenance & Repairs	61,827	76,746	88,467	87,063	61,600	-30%
Supplies & Materials	42,238	51,255	55,543	53,978	54,553	-2%
Capital Outlay	10,636	10,916	15,647	15,748	257,844	1548%
Totals	\$ 640,649	\$574,500	\$548,027	\$553,378	\$784,645	43%

Budget FY 16-17



Recreation Department

Mission Statement

The mission of the Alton Recreation Department is to provide recreational, fitness, special events and wholesome community programs that are beneficial to and enhance the quality of life of the residents and visitors of Alton.

Responsibilities

Responsibilities of the Recreation Department are to coordinate and supervise recreation programs, special events and community programs with the Greater Alton Chamber of Commerce. This includes planning, scheduling and overseeing the recreational activities of the Alton Recreation Center.

Accomplishments FY 2015-2016

- Introduce five new activities and programs to Summer Camp 2016.
- Enrolled 115 children in Summer Camp 2016.
- Attained sponsorships for Summer Camp 2016.
- The interior of the Recreation Center was enhanced with a new color scheme that improved the ambiance and made it more desirable for rentals and events.
- 50% increase in swimming pool revenue.
- Successful Haunted House 2015 with the Alton Fire Department.
- Successful Youth Round Ball Rumble, elementary school basketball tournament.
- With the Greater Alton Chamber of Commerce, successful Christmas Parade and Toy Giveaway 2015, Back to School Fair and Backpack Giveaway, and Gala 2016.

Objectives FY 2016-2017

- Continue strong relationship with Mission C.I.S.D., Sharyland I.S.D. and La Joya I.S.D. to ensure positive communication for future programs and special events.
- Submit application for TRAPS Lone Star Program award 2016.
- Facilitate and improve coordination with community agencies needing to use the Alton recreation Center.
- Program Men's Basketball league.
- Support and assist Alton Sports Authority with attaining sponsors and provide a facility for trainings and sports related workshops.
- Provide a Computer Lab for the community.

- Enroll 125 children in Summer Camp 2017.

Performance Measures – Strategic Focus Area: Quality of Life

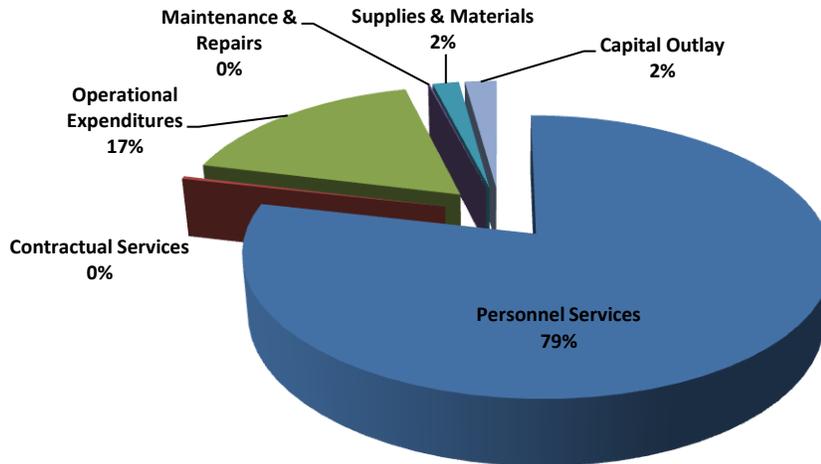
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Summer Camp Enrollment	82	115	125
Christmas parade Entries	38	48	58
Back to School Attendees	900	1000	1200
Back Packs Given Away	380	460	500
Classroom Programs	3	5	7

Recreation Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Personnel Services	32,893	62,949	116,698	119,583	170,386	46%
Contractual Services	707	707	733	731	733	0%
Operational Expenditures	21,874	21,887	31,777	29,100	36,938	16%
Maintenance & Repairs	400	65	240	240	250	4%
Supplies & Materials	3,032	2,923	3,800	3,289	3,850	1%
Capital Outlay	6,181	419	1,190	1,190	4,640	290%
Totals	\$ 65,087	\$ 88,949	\$ 154,438	\$ 154,134	\$ 216,797	40%

Budget FY 2015-2016



Senior Center

Mission Statement

The mission of the Alton Senior Center is to enhance the lives of our seniors by providing educational and recreational programs that promote health, wellness, independence and longevity.

Responsibilities

The Alton Senior Center is responsible for providing transportation to the participants to and from home, to medical facilities and deliver meals to participants that are unable to attend. The center will provide increase programming for all participants and lasting learning opportunities.

Accomplishments FY 2015-2016

- Serviced 54 senior citizens from Alton and the surrounding area.
- Provided transportation to and from home, to medical facilities as well as delivery of meals.
- Provided several field trips for recreation.

Objectives FY 2016-2017

- Provide educational and recreational programs.
- Promote health, wellness, independence and longevity.
- Provide for at least three field trips for seniors

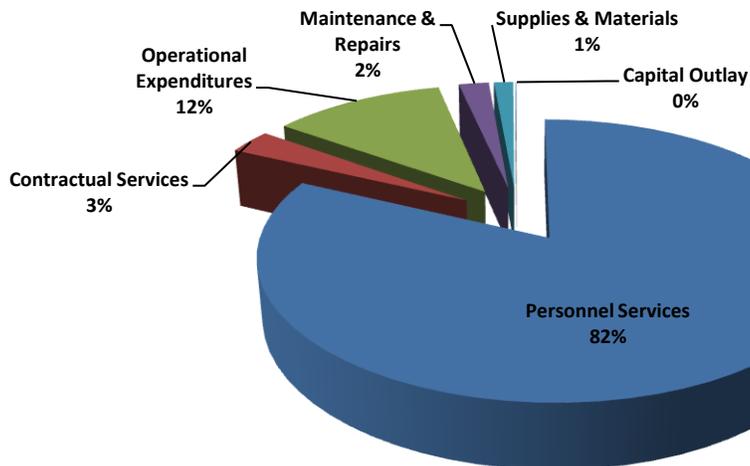
Performance Measures – *Strategic Focus Area: Quality of Life*

Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
Meals-on-Wheels Delivered	4346	4227	4200
Daily Route Transportation	4132	4095	4100
Participants Walk-In	1008	1260	1260
Doctor Visit Transportation	67	96	90
Field Trips	4	4	4

Senior Center Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	73,006	76,758	90,316	92,977	94,725	5%
Contractual Services	2,356	2,165	2,476	2,476	3,376	36%
Operational Expenditures	17,544	13,808	12,892	12,602	13,470	4%
Maintenance & Repairs	2,794	584	2,711	3,993	2,350	-13%
Supplies & Materials	997	1,160	1,510	1,472	1,510	0%
Capital Outlay	9,816	9,643	9,738	9,763	100	-99%
Totals	\$ 106,515	\$ 104,118	\$ 119,644	\$ 123,284	\$ 115,531	-3%

Budget FY 16-17



DEBT SERVICE FUNDS

INTEREST AND SINKING FUND

The Interest and Sinking Fund was established for the purpose of servicing the City’s general long-term debt principal, interest and related costs. Revenue sources for the fund include the interest and sinking (I&S) portion of the annual ad valorem tax levy, tax collections penalties and interest, interest earnings, and interfund transfers. Debt service payments are forwarded to the designated paying agent bank as semi-annual principal and interest requirements come due for each debt issue.

	History		Current Yr	Budget	
	Actual	Actual	Budget	Budget	Increase (Decrease)
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	%
TRANSFER IN	176,000	172,334	212,000	208,000	-1.9%
PRIOR YEAR P&I	14,000	14,232	14,518	14,759	1.7%
PRIOR YEAR BASE	44,000	37,702	45,628	39,097	-14.3%
CURRENT YEAR P&I	10,000	6,426	10,370	6,664	-35.7%
CURRENT YEAR BASE	334,416	306,293	343,338	448,884	30.7%
INTEREST EARNED	240	201	120	260	116.7%
TOTAL REVENUES	\$ 578,656	\$ 537,189	\$ 625,974	\$ 717,664	17.1%
TRANSFER OUT TO TIRZ		-	18,866	22,000	16.6%
ADMINISTRATIVE FEES	-	250	250	250	0.0%
INTEREST PAYMT - CO SERIES 2007	87,843	82,793	77,497	13,954	-82.0%
PRINCIPAL PAYMT - CO SERIES 2007	114,000	119,000	124,000	130,000	4.8%
INTER PAYMT- REFUNDING BOND 2011	48,510	43,890	39,270	34,535	-12.1%
PRINC PAYMT- REFUNDING BOND 2011	200,000	200,000	205,000	210,000	2.4%
INTEREST PAYMT - CO SERIES 2013 USDA		18,761	15,063	14,750	-2.1%
PRINCIPAL PAYMT - CO SERIES 2013 USDA		9,000	10,000	10,000	0.0%
INTEREST PAYMT - CO SERIES 2015			29,001	31,325	8.0%
PRINCIPAL PAYMT - CO SERIES 2015			55,000	70,000	27.3%
INTEREST PAYMT - CO SERIES 2016 USDA				2,757	100.0%
PRINCIPAL PAYMT - CO SERIES 2016 USDA				-	0.0%
INTER PYMT- FD VEHIC KS STATE BK				14,893	100.0%
PRINC PYMT- FD VEHIC KS STATE BK				62,651	100.0%
INTER PYMT- VEHICLES HAPPY ST BK #48870	6,905	4,733	9,761	9,761	-100.0%
PRINC PYMT- VEHICLES HAPPY ST BK #48870	37,313	39,486	34,458	34,458	-100.0%
TOTAL EXPENDITURES	\$ 560,815	\$ 517,912	\$ 618,166	\$ 618,166	-0.2%

DEBT SERVICE TIRZ FUND

The Debt Service TIRZ Fund is used to record the debt payments made on the City's outstanding certificates of obligation issued for financing capital projects developed in the TIRZ Number One territory established by City Commission. Revenue sources come from Hidalgo County and City through increases in property values.

	History		Current Yr	Budget	
	Actual	Actual	Budget	Budget	Increase (Decrease)
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	%
TRANSFER IN	-	219,000	225,000	100,000	-55.6%
HIDALGO COUNTY - TIRZ	133,000	57,635	70,000	94,000	34.3%
CITY OF ALTON - TIRZ	24,000	73,986	55,119	94,000	70.5%
TOTAL REVENUES	\$ 157,006	\$ 350,647	\$ 350,119	\$ 288,035	-17.7%
INTEREST PAYMT - CO SERIES 2012 TIRZ	43,105	39,405	35,335	31,080	-21.1%
PRINCIPAL PAYMT - CO SERIES 2012 TIRZ	100,000	110,000	115,000	120,000	9.1%
INTEREST PAYMT - CO SERIES 2014 TIRZ		71,407	65,070	61,290	-14.2%
PRINCIPAL PAYMT - CO SERIES 2014 TIRZ		95,000	105,000	105,000	10.5%
TOTAL EXPENDITURES	\$ 143,105	\$ 315,812	\$ 320,405	\$ 317,370	0.5%

COMBINED DEBT SERVICE SCHEDULE

Instrument	Date	Maturity	Principal	Interest	Total Debt Service	Yr Int Rate
GOVERNMENTAL FUNDS						
INTEREST & SINKING FUND						
CO Series 2007	01/18/2007	09/30/2026	2,568,000.00	1,057,887.59	3,625,887.59	0.867%
CO Series 2011	10/14/2011	09/15/2023	2,485,000.00	375,255.33	2,860,255.33	2.310%
CO Series 2013	03/04/2014	06/15/2043	500,000.00	274,681.54	774,681.54	3.125%
CO Series 2015	04/21/2015	02/15/2027	950,000.00	227,801.39	1,177,801.39	3.500%
CO Series 2016 USDA	05/04/2016	05/01/2056	240,000.00	98,618.25	338,618.75	1.750%
Republic First National Corp	09/10/2015	10/01/2022	481,023.60	61,779.15	542,802.75	2.950%
TOTAL			7,224,023.60	2,096,023.25	9,320,046.85	
TIRZ DEBT SERVICE FUND						
CO Series 2012 TIRZ	08/21/2012	08/15/2022	1,250,000.00	276,729.17	1,526,729.17	3.700%
CO Series 2014-A TIRZ	08/01/2014	02/15/2029	1,955,000.00	579,907.00	2,534,907.00	3.600%
TOTAL			3,205,000.00	856,636.17	4,061,636.17	
GENERAL FUND/ SEIZURES & FORFEITURES FUND						
Motorola Credit Equipment Lease Purchase #23621	10/24/2014	11/01/2017	140,554.09	9,061.19	149,615.28	3.190%
Schertz Bank GCC Loan #6870	11/18/2014	03/01/2017	72,552.94	3,310.97	75,863.91	4.153%
Frost Bank Lease #776192652-001	10/20/2016	12/01/2021	537,474.35	35,324.43	572,798.78	2.160%
TOTAL			750,581.38	47,696.59	798,277.97	
ECONOMIC DEVELOPMENT CORPORATIONS						
Office of The Governor The Bank of New York 4A - Contract # 300-3-3306	07/22/2013	08/01/2028	500,000.00	132,964.60	632,964.60	3.250%
Office of The Governor The Bank of New York 4B - Contract # 300-3-3307	07/22/2013	08/01/2028	500,000.00	132,964.60	632,964.60	3.250%
TOTAL			1,000,000.00	265,929.20	1,265,929.20	
TOTAL GOVERNMENTAL FUNDS			\$12,179,604.98	\$ 3,266,285.21	\$ 15,445,890.19	

COMBINED DEBT SERVICE SCHEDULE

Instrument	Date	Maturity	Principal	Interest	Total Debt Service	Yr Int Rate
ENTERPRISE FUNDS						
ALTON SOLID WASTE FUND						
Happy State Bank Contract # 5936	02/28/2012	02/15/2017	834,296.85	87,629.00	921,925.85	3.447%
Schertz Bank Contract # 6923	01/27/2015	03/01/2018	33,934.06	3,574.55	37,508.61	5.254%
Schertz Bank Contract # 7005	05/19/2015	02/15/2022	300,377.00	49,116.83	349,493.83	3.748%
TOTAL			\$1,168,607.91	\$140,320.38	\$1,308,928.29	
SEWER FUND						
LSNB Promissory Note #255501	09/22/2014	09/22/2019	152,602.53	40,241.72	192,844.25	6.000%
CO Series 2014-B	08/01/2014	02/15/2029	315,000.00	92,331.00	407,331.00	3.600%
TOTAL			467,602.53	132,572.72	600,175.25	
TOTAL ENTERPRISE FUNDS			\$ 1,636,210.44	\$ 272,893.10	\$ 1,909,103.54	
TOTAL DEBT SERVICE			\$ 13,815,815.42	\$ 3,539,178.31	\$ 17,354,993.73	

SCHEDULE OF DEBT SERVICE FISCAL YEAR 2016-2017

Instrument	Balance 09/30/2016	Debt Service FY 16-17		
		Principal	Interest	Total
GOVERNMENTAL FUNDS				
INTEREST & SINKING FUND				
CO Series 2007	1,610,000	130,000	13,954	143,954
CO Series 2011	1,495,000	210,000	34,535	244,535
CO Series 2013	472,000	10,000	14,710	24,710
CO Series 2015	895,000	70,000	30,529	100,529
CO Series 2016 USDA	240,000	-	3,337	3,337
Republic First National Corp	481,024	62,651	14,893	77,543
TOTAL	\$5,193,024	\$482,651	\$111,956	\$594,607
TIRZ DEBT SERVICE FUND				
CO Series 2012 TIRZ	840,000	120,000	31,080	151,080
CO Series 2014-A TIRZ	1,755,000	105,000	61,290	166,290
TOTAL	\$2,595,000	\$225,000	\$92,370	\$317,370
GENERAL FUND/ SEIZURES & FORFEITURES FUND				
Motorola Credit Equipment Lease #23621	95,166	46,836	3,036	49,872
Schertz Bank & Trust GCC Contract #6870	24,280	24,280	1,008	25,288
Frost Bank Lease #776192652-001	-	-	-	-
TOTAL	\$119,446	\$71,116	\$4,044	\$95,160
ECONOMIC DEVELOPMENT CORPORATIONS				
Office of The Governor The Bank of New York 4A - Contract # 300-3-3306	414,474	28,781	14,048	42,829
Office of The Governor The Bank of New York 4B - Contract # 300-3-3307	414,474	28,781	14,048	42,829
TOTAL	\$828,949	\$57,562	\$28,096	\$85,658
TOTAL GOVERNMENTAL FUNDS	\$8,736,418	\$836,329	\$236,466	\$1,072,794

SCHEDULE OF DEBT SERVICE FISCAL YEAR 2016-2017

Instrument	Balance 09/30/2016	Debt Service FY 16-17		
		Principal	Interest	Total
ENTERPRISE FUNDS				
ALTON SOLID WASTE FUND				
Happy State Bank Contract # 5936	166,132	166,132	18,253	184,385
Schertz Bank Contract # 6923	23,165	11,286	1,217	12,503
Schertz Bank Contract # 7005	300,377	45,573	11,258	56,831
TOTAL	\$489,674	\$222,991	\$30,728	\$253,719
SEWER FUND				
LSNB Promissory Note #255501	122,269	16,584	6,755	23,339
CO Series 2014-B	285,000	20,000	9,900	29,900
TOTAL	\$407,269	\$36,584	\$16,655	\$53,239
TOTAL ENTERPRISE FUNDS	\$896,943	\$259,575	\$47,383	\$306,959
TOTAL DEBT SERVICE	\$9,633,361	\$1,095,904	\$283,849	\$1,379,753

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Special revenue funds appropriations are adopted on an annual basis as part of the operating budget.

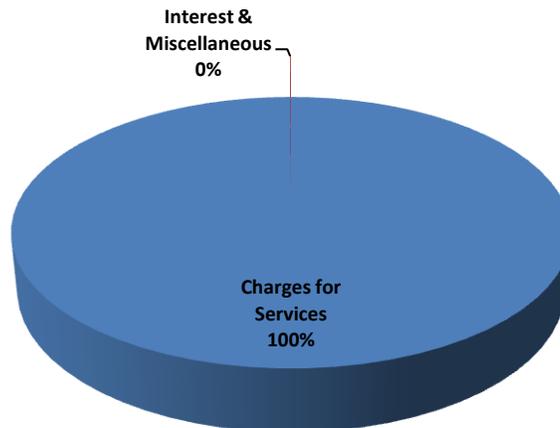
FACILITIES & INFRASTRUCTURE FUND

The Facilities & Infrastructure Fund accounts for the impact fees imposed by the City of Alton to new development in order to generate revenue for funding or recouping the cost of capital improvements or facility expansions necessitated by the new development. This fund is restricted to these purposes, but may also be used for any type of repair, maintenance, modernization or expansion of an existing facility to maintain appropriate levels of service.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Charges for Services	59,384	268,481	187,125	218,808	295,400	58%
Interest & Miscellaneous	92	146	130	187	180	38%
Totals	\$ 59,476	\$ 268,627	\$ 187,255	\$ 218,995	\$ 295,580	58%

Budget FY 16-17

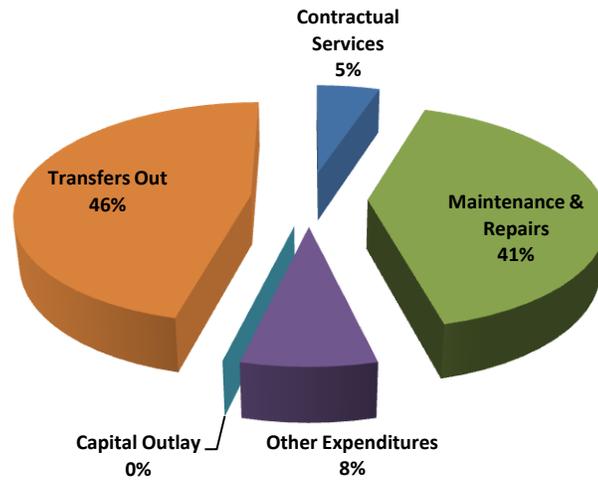


Facilities & Infrastructure Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Contractual Services	10,801	9,000	3,675	33,853	15,000	308%
Operational Expenditures	498	-	-	-	-	-
Maintenance & Repairs	-	38,529	10,000	204,000	120,000	1100%
Other Expenditures	32,058	22,500	22,500	31,639	22,500	0%
Capital Outlay	11,794	9,968	-	-	-	-
Transfers Out	-	125,000	125,000	112,545	135,000	8%
Totals	\$ 55,151	\$ 204,997	\$ 161,175	\$ 382,037	\$ 292,500	81%

Budget FY 16-17



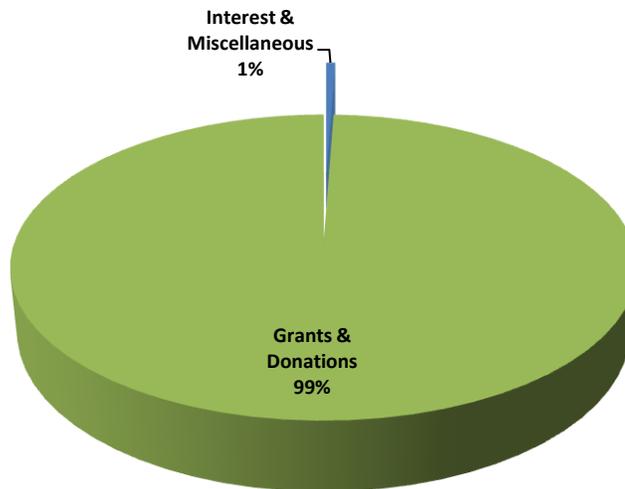
SEIZURES & FORFEITURES FUND

The Seizures and Forfeitures Fund accounts for the use of police property seizures awarded to the City. Funds are utilized to purchase police equipment and vehicles.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 13-14	FY 14-15	FY 15-16	Year End	FY 16-17	
Interest & Miscellaneous	58	53	50	53	50	0%
Forfeited Asset Revenue	85,774	5,599	85,000	5,599		-100%
Grants & Donations					8,500	100%
Totals	\$ 85,832	\$ 5,652	\$ 85,050	\$ 5,652	\$ 8,550	-90%

Budget FY 16-17

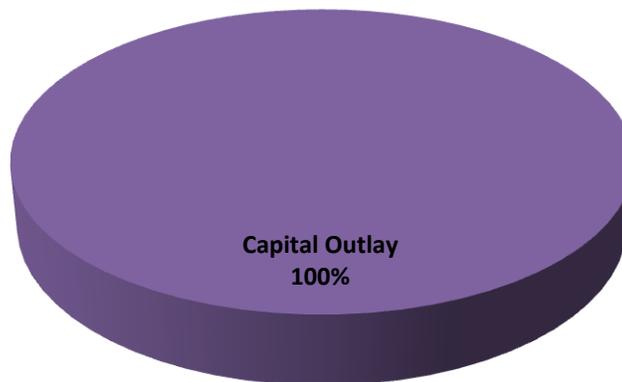


Seizures & Forfeitures Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 13-14	FY 14-15	FY 15-16	Year End	FY 16-17	
			FY 15-16			
Operational Expenditures	10,579	9,032	1,000	834	-	-100%
Maintenance & Repairs	4,487	-	-	900	-	-100%
Supplies & Materials	5,094	2,100	-	2,014	-	-100%
Capital Outlay	4,917	519	-	19,511	8,500	100%
Transfers Out	60,000	25,288	25,288	25,288	-	-100%
Totals	\$ 85,077	\$ 36,939	\$ 26,788	\$ 48,547	\$ 8,500	-68%

Budget FY 16-17



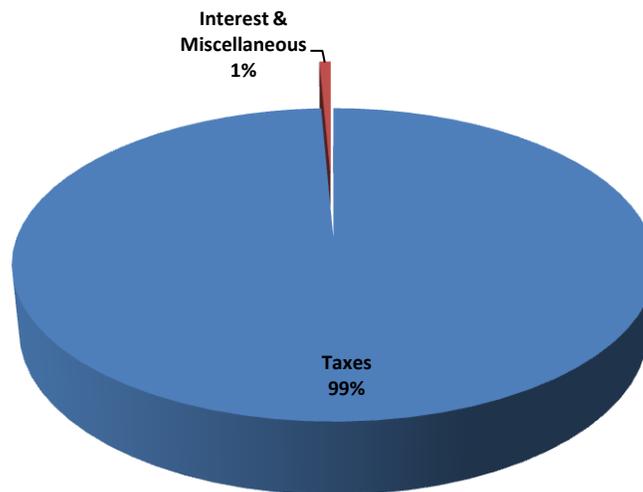
PEG FUND

The purpose of the PEG Fund is to account for fees that video service providers are required to pay quarterly to the City by the Texas Utilities Code.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 13-14	FY 14-15	FY 15-16	Year End FY 15-16	FY 16-17	
Taxes	5,267	5,556	5,500	5,650	5,630	2%
Interest & Miscellaneous	9	15	8	39	40	400%
Totals	\$ 5,276	\$ 5,571	\$ 5,508	\$ 5,689	\$ 5,670	3%

Budget FY 16-17



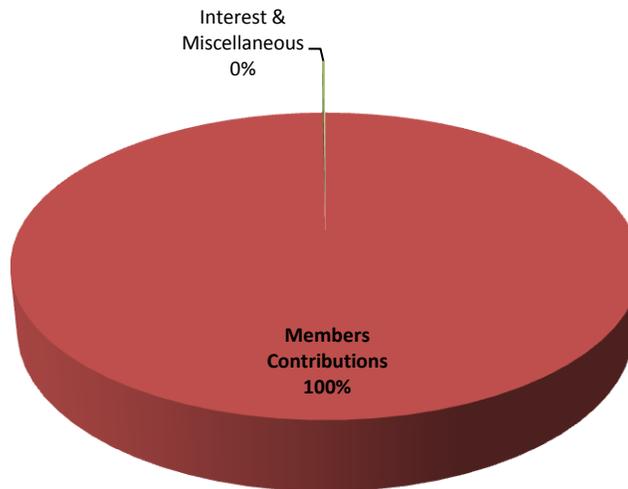
EMPLOYEE BENEFITS FUND

The Employee Benefits Fund accounts for donations and employee contributions for the purpose of staff emergency loans and donations.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Grants & Donations		1,000				
Members Contributions	503	614	625	1,215	1,400	124%
Interest & Miscellaneous	2	2	2	3	2	0%
Totals	\$ 505	\$ 1,616	\$ 627	\$ 1,218	\$ 1,402	124%

Budget FY 16-17

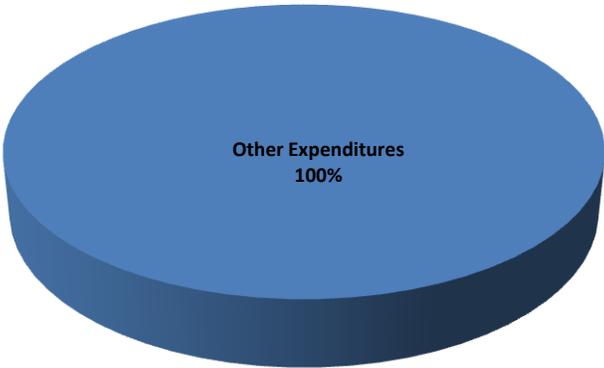


Employee Benefits Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 13-14	FY 14-15	FY 15-16	Year End	FY 16-17	
Other Expenditures	500	750	500	300	500	100%
Totals	\$ 500	\$ 750	\$ 500	\$ 300	\$ 500	100%

Budget FY 16-17



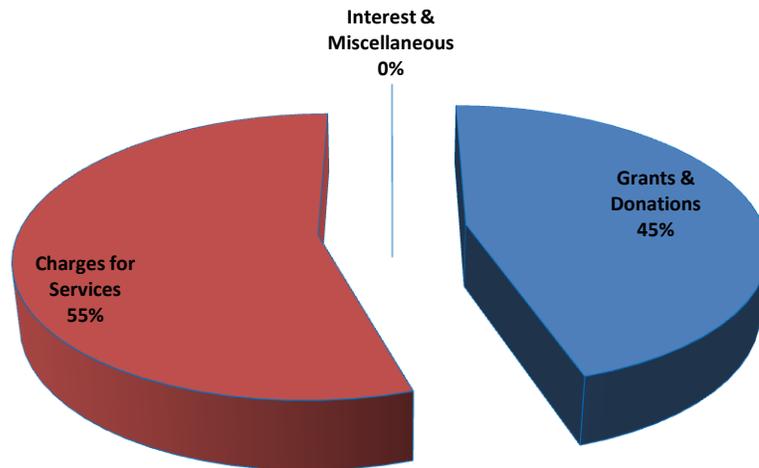
YOUTH CLUB ACTIVITIES FUND

The Youth Club Activities Fund accounts for donations, special fundraising events and fees charged to program participants. Funds are used for the operations of youth club activities.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Grants & Donations	17,570	4,900	8,000	5,050	5,000	-38%
Charges for Services	26,683	12,525	27,800	3,603	6,100	-78%
Interest & Miscellaneous	28	2	2	2	2	0%
Totals	\$ 44,281	\$ 17,427	\$ 35,802	\$ 8,655	\$ 11,102	-69%

Budget FY 16-17

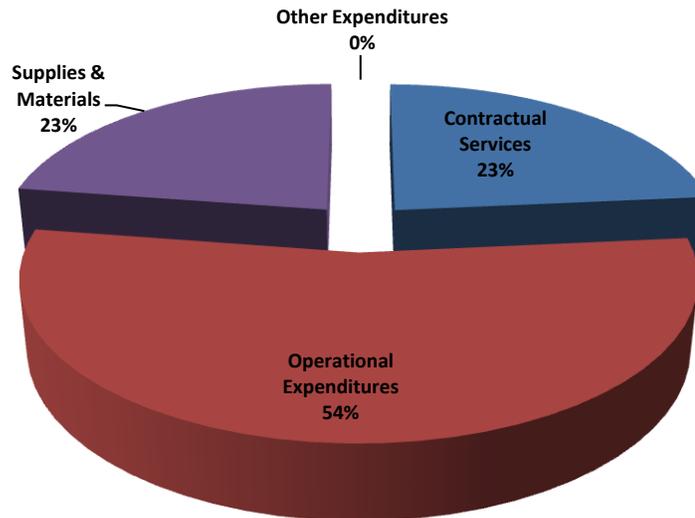


Youth Club Activities Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Contractual Services	22,108	5,333	13,625	2,331	2,600	-81%
Operational Expenditures	14,028	7,122	4,950	5,257	5,950	20%
Maintenance & Repairs	-	-	100	-	-	-100%
Supplies & Materials	4,058	3,931	500	2,364	2,500	400%
Other Expenditures	-	349	250	-	-	100%
Capital Outlay	5,589	350	6,000	-	-	-100%
Totals	\$ 45,783	\$ 17,085	\$ 25,425	\$ 9,952	\$ 11,050	-57%

Budget FY 16-17



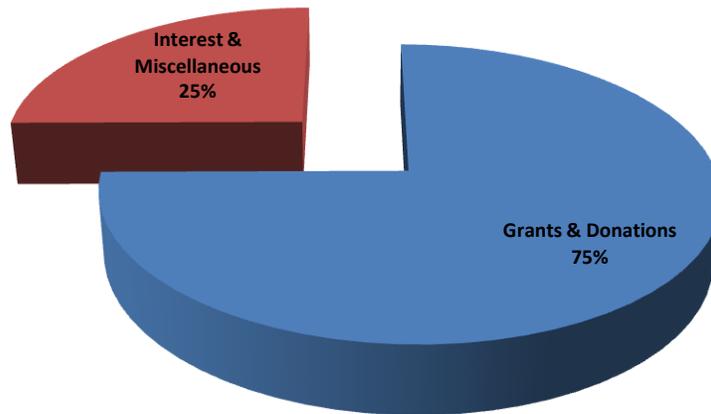
VOLUNTEERS FIREFIGHTERS FUND

The Volunteers Firefighters Fund accounts for donations acquired from citizens and businesses to be used for purchases of equipment, uniforms, membership dues, and other items necessary to assist the volunteer program.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Grants & Donations	2,400	2,170	2,000	3,750	3,000	50%
Interest & Miscellaneous	533	700	702	352	1,006	43%
Totals	\$ 2,933	\$ 2,870	\$ 2,702	\$ 4,102	\$ 4,006	48%

Budget FY 16-17

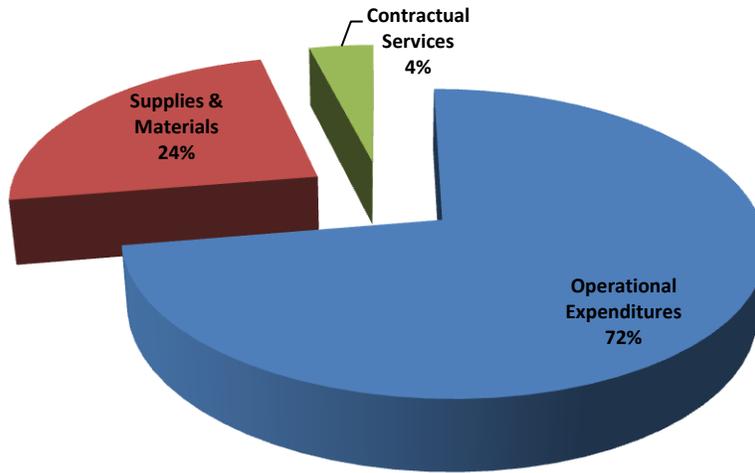


Volunteers Firefighters Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 13-14	FY 14-15	FY 15-16	Year End	FY 16-17	
Operational Expenditures	610	2,220	1,445	2,285	2,750	90%
Supplies & Materials	224	540	540	1,572	900	67%
Contractual Services	680				150	100%
Totals	\$ 1,514	\$ 2,760	\$ 1,985	\$ 3,857	\$ 3,800	91%

Budget FY 16-17



CITY OF ALTON DEVELOPMENT CORPORATION

Mission Statement

To promote, encourage and enhance the creation of jobs and expansion of the local tax base through projects which assist in the retention and expansion of existing primary employers and which attract new primary employers and aid their development and growth.

Responsibilities

Maintain records and submit reports to various state and local agencies. Primary responsibility is to marketing the City and its projects and programs.

Accomplishments FY 2015-2016

- Formed partnerships with Real Estate brokers to market lots and help with deal-making.
- Gave several presentations for the marketing of development within the City of Alton and attended all meetings and conferences required.
- Networked with local EDC's, its city neighbors and local businesses to promote a working team towards economic development.
- Launched a marketing campaign that included TV and radio spots for the promotion of the city.

Objectives FY 2016-2017

- Two (2) new franchises utilizing our marketing campaign and trade show attendance.
- Forty (40) new jobs created with new development that will be brought into the city through the efforts of the CADC staff.
- Create a Retention, Development & Expansion (RD&E) Program for new and current businesses.
- Work on the development of a Public Private Partnership (P3) to facilitate funding for the Quarry Project in accordance with the Parks Master Plan.
- Sell at least two (2) lots within our business parks.
- Generate reports on web site activity to provide CADC and city staff direction for web site improvements and program changes.

Performance Measures – Strategic Focus Area: Economic Development

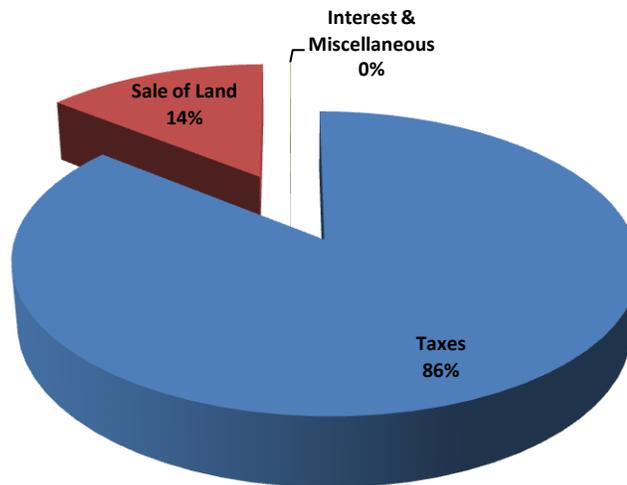
Measure	Actual FY 14-15	Estimated FY 15-16	Target FY 16-17
New Businesses	1	1	2
New Jobs Created	10	15	40
Networking Opportunities	7	9	14

DEVELOPMENT CORPORATION 4A FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Taxes	163,165	182,760	161,745	203,208	182,434	13%
Sale of Land			64,000		30,000	-53%
Interest & Miscellaneous	92	103	71	197	100	41%
Totals	\$163,257	\$ 182,863	\$ 225,816	\$ 203,405	\$ 212,534	-6%

Budget FY 16-17

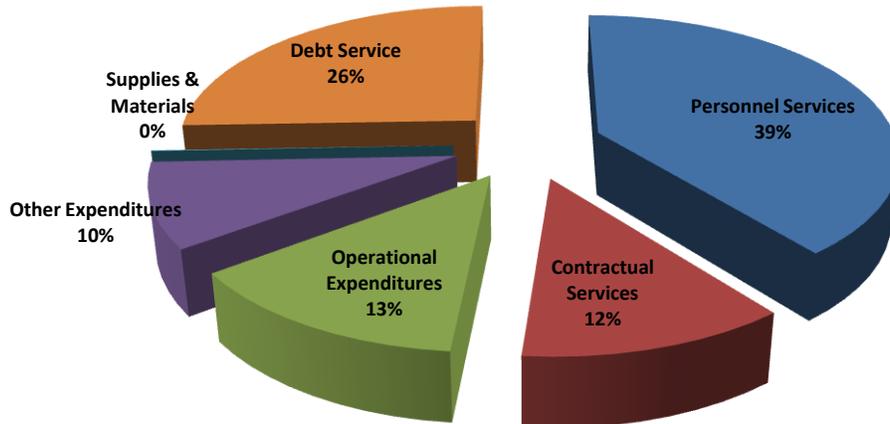


Development Corporation 4A Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	71,293	77,180	80,006	80,769	83,152	4%
Contractual Services	23,890	35,772	33,700	25,720	25,500	-24%
Operational Expenditures	11,335	17,027	19,355	17,604	28,279	46%
Other Expenditures	7,206	36,567	10,100	60,114	20,120	99%
Supplies & Materials	38	56	200	206	210	5%
Debt Service	42,198	42,198	42,197	42,671	53,997	28%
Totals	\$155,959	\$ 208,800	\$ 185,558	\$ 227,084	\$ 211,258	14%

Budget FY 16-17

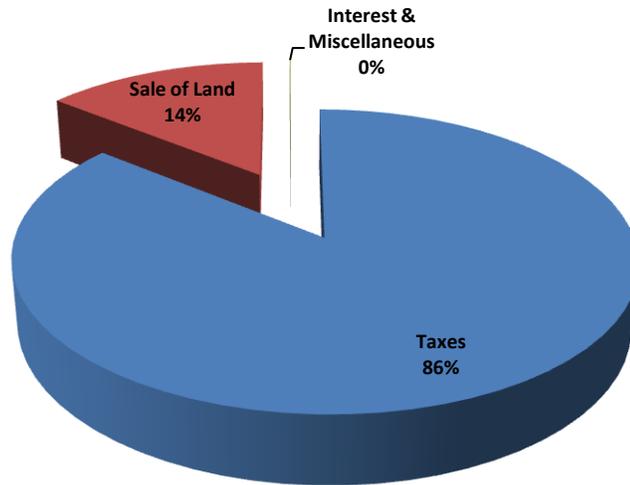


COMMUNITY DEVELOPMENT CORPORATION 4B FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Taxes	163,165	182,760	161,745	203,208	182,434	13%
Sale of Land			64,000		30,000	-53%
Interest & Miscellaneous	88	104	71	197	137	93%
Totals	\$163,253	\$ 182,864	\$ 225,816	\$ 203,405	\$ 212,571	-6%

Budget FY 16-17

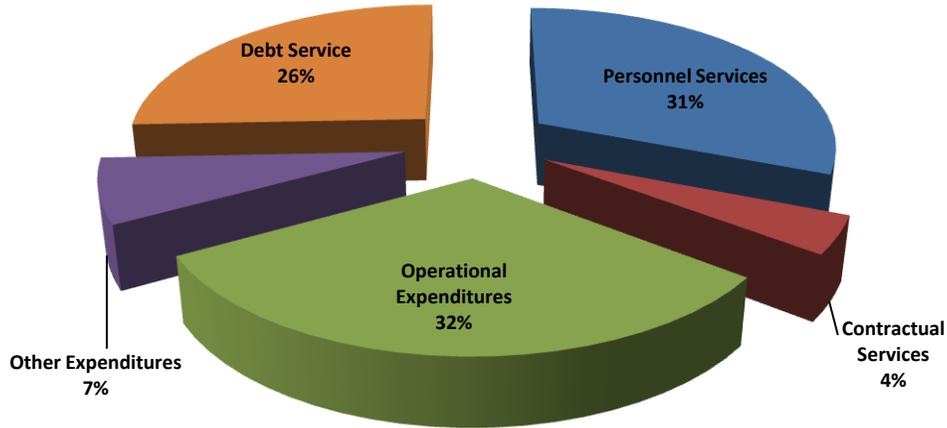


Community Development Corporation 4B Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	55,329	61,494	64,192	63,561	65,170	2%
Contractual Services	4,558	3,066	4,000	3,835	9,000	125%
Operational Expenditures	65,784	55,158	55,844	67,209	67,000	20%
Other Expenditures	2,771	30,075	10,400	9,934	15,400	48%
Supplies & Materials	-	-	-	-	-	
Debt Service	42,198	42,198	42,197	42,671	53,997	28%
Land Acquisition	-	-	-	50,000	-	
Totals	\$ 170,640	\$ 191,991	\$ 176,633	\$ 237,210	\$ 210,567	19%

Budget FY 16-17

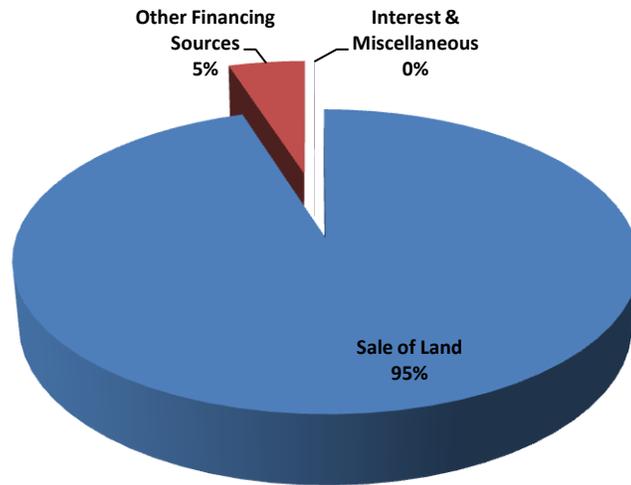


TEXAS LEVERAGE FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Sale of Land	-	300,000	373,000	88,378	244,000	176%
Other Financing Sources	-	2,400	12,518	12,518	12,518	0%
Transfer In	-	400,000	-	-	-	
Interest & Miscellaneous	428	111	88	112	70	-38%
Totals	\$ 428	\$ 702,511	\$ 385,606	\$ 101,008	\$ 256,588	154%

Budget FY 16-17

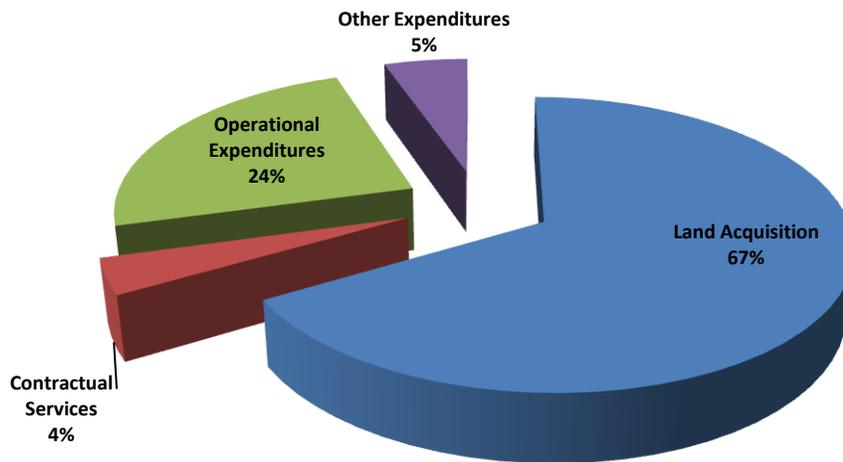


Texas Leverage Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Land Acquisition	300,000	400,000	300,000	131,000	100,000	-24%
Contractual Services				3,046	6,000	100%
Operational Expenditures				35,510	36,000	100%
Other Expenditures				7,168	8,000	100%
Totals	\$ 300,000	\$ 400,000	\$ 300,000	\$ 176,724	\$ 150,000	-15%

Budget FY 16-17



CAPITAL CONSTRUCTION FUNDS

The Capital Construction Funds account for financial resources to be used for the acquisition, construction or improvement of major capital facilities included in the Capital Improvement Plan. The budgets for capital improvement projects are typically independent of the operating budget and are funded with bonds, grants, fund balance or special restricted revenue.

The Capital Improvement Plan is a multiyear plan covering a minimum of ten years that forecast spending for all anticipated capital projects. The plan addresses repair and replacement of existing infrastructure, as well as the development or acquisition of new facilities, property, improvements and capital equipment to accommodate future growth. As a planning tool, it enables the City to identify needed capital projects and coordinate facility financing, construction, operation and scheduling.

CAPITAL CONSTRUCTION FUND

Revenues Summary

REVENUES	ACTUAL FY 12-13	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	BUDGET FY 16-17	TOTAL PROJECTS
TWDB Grant Sewer Project	4,427,843	3,389,370		642,421		8,459,634
EDA 2008 Grant Sewer Project		118,219	62,757			180,976
GLO TX Disaster Recovery Prog Grant		268,954				268,954
Transfer In - From Sewer Fund			35,000			35,000
CO Series 2015			950,000			950,000
Interest Earned	8,866	423	464	304	100	10,157
TOTAL REVENUES	\$4,436,709	\$ 3,776,966	\$ 1,048,221	\$ 642,726	\$ 100	\$ 9,904,721

Capital Construction Fund

Expenditures Summary

EXPENDITURES	ACTUAL FY 12-13	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	BUDGET FY 16-17	TOTAL PROJECTS
ADMINISTRATION						
Contractual Services						-
Bank Service Charges						-
Transfer Out to Debt Service TIRZ Fund			70,000			70,000
Transfer Out to TIRZ Fund Sw Yardline			280,000	135,725		415,725
Other Financing Uses- Issuance Cost CO 2015			40,125			
Land Acquisition						-
TOTAL ADMINISTRATION	-	-	390,125	135,725	-	525,850
TWDB SEWER PROJECT #73600						
Administration	8,501	26,694				35,195
Bank Service Charges	5,431	48	237	263		5,980
Construction Expenses	4,098,598	3,055,852				7,154,450
Engineering Services	303,763	295,309				599,072
Testing Services	16,866	11,486				28,352
Capacity Buy				646,455		646,455
TOTAL TWDB SEWER PROJECT	4,433,159	3,389,389	237	646,719	-	8,469,504
EDA SEWER COMMERCIAL LINES PROJECT						
Advertising Expense		1,580				1,580
Construction Expenses		134,438	24,663			159,100
Engineering Services		39,500				39,500
TOTAL EDA SEWER PROJECT	-	175,518	24,663	-	-	200,180
FIRE STATION						
Transfer Out to USDA Fire Station Fund		150,000		42,000		192,000
Contractual Services		268,954				268,954
TOTAL FIRE STATION	-	418,954	-	42,000	-	460,954
TOTAL EXPENDITURES	\$4,433,159	\$3,983,861	\$ 415,025	\$ 824,444	-	\$9,656,488

CAPITAL PROJECTS TIRZ FUND

Revenues Summary

REVENUES	ACTUAL FY 12-13	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	BUDGET FY 16-17	TOTAL PROJECTS
CO Series 2012						
CO Series 2014		1,955,000				1,955,000
Transfer-In from Capital Constr Fund (CO2015)			280,000	135,725		198,884
USDA-RD Grant Sewer Yardline Project				659,449		659,449
USDA-RD Loan Sewer Yardline Project						-
Interest Earned	415	330	719	36	35	1,535
TOTAL REVENUES	\$ 415	\$1,955,330	\$ 280,719	\$ 795,210	\$ 35	\$ 3,031,709

Capital Project TIRZ Fund

Expenditures Summary

EXPENDITURES	ACTUAL FY 12-13	ACTUAL FY 13-14	ACTUAL FY 14-15	ACTUAL FY 15-16	BUDGET FY 16-17	TOTAL PROJECTS
ADMINISTRATION						
Transfer Out						-
Transfer Out	108,125		35,000			143,125
Issuance Cost		55,000				55,000
Contractual Services	13,132	19,730	39,361	122,440		194,663
Advertising	2,141		387			2,528
Bank Service Charges	35					35
Land Acquisition	207,823		300,000			507,823
Technology Upgrade			102,372	6,613		108,985
TOTAL ADMINISTRATION	331,256	74,730	477,120	129,053	-	1,012,159
STREET /ROAD IMPROVEMENTS						
Contractual Services	191,189	57,177	343,798	472,205		1,064,369
Engineering Services	48,000	16,950	26,800	59,699		151,449
TOTAL STREET/ROAD IMPROVEMENTS	239,189	74,127	370,598	531,904	6,000	1,221,818
DRAINAGE IMPROVEMENTS						
Contractual Services	78,707		185,751	650		265,108
Engineering Services	14,570	30,616	3,160			48,346
TOTAL DRAINAGE IMPROVEMENTS	93,277	30,616	188,911	650	-	313,454
PARKS IMPROVEMENTS						
Baseball Field	6,293					6,293
Parks Equipment	36,494		17,841			54,335
Contractual Services	30,973		9,954			40,927
TOTAL PARKS IMPROVEMENTS	73,760	-	27,795	-	-	101,555
FIRE STATION						
Transfer Out to USDA Fire Station Fund	150,000	58,585	300,000			508,585
Contractual Services	21,985	16,500				38,485
TOTAL FIRE STATION	171,985	75,085	300,000	-	-	547,070

Capital Project TIRZ Fund

Expenditures Summary

EXPENDITURES	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	PROJECTS
<i>SEWER PROJECTS- Lateral Connections</i>						
Contractual Services			449,971	138,163		588,134
Engineering Services			196,561	10,725		207,286
TOTAL SEWER PROJECTS			646,532	148,888	-	795,420
TOTAL EXPENDITURES	\$ 909,467	\$ 254,558	\$ 2,010,956	\$ 810,495	\$ 6,000	\$ 3,991,476

USDA FIRE STATION FUND

Revenues Summary

REVENUES	BUDGET ORIGINAL PROJECT	Actual FY 11-12	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	TOTAL PROJECT
Transfer In -TIRZ- City match	150,000		150,000	58,585	300,000		508,585
Transfer In - CCF				150,000		42,000	192,000
USDA – Loan	500,000			472,000	28,000		500,000
USDA - Grant	500,000				500,000		500,000
TAMU-K Grant					70,921		70,921
Interest Earned			42	86	233	17	361
TOTAL REVENUES	\$1,150,000	\$ -	\$ 150,042	\$ 680,671	\$ 899,154	\$ 42,017	\$ 1,771,884

Expenditures Summary

EXPENDITURES	BUDGET ORIGINAL PROJECT	Actual FY 11-12	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	TOTAL PROJECT
Construction Expense	875,000		32,038	658,007	275,667		965,712
Contractual Services	186,526	52,119	42,706	60,209	225,439	159,239	539,711
Capital Outlay	30,000		11,160	3,826	37,075	25,132	77,193
Contingency	58,474						-
Bank Charges				1,300	1,200	-	2,500
TOTAL EXPENDITURES	\$1,150,000	\$ 52,119	\$ 85,903	\$ 723,342	\$ 539,381	\$ 184,371	\$ 1,585,116

USDA SEWER CONNECTIONS FUND

Revenues Summary

REVENUES	Actual FY 15-16
USDA Grant	509,652
CO Series 2016	240,000
Interest Earned	77
TOTAL REVENUES	\$ 749,729

Expenditures Summary

EXPENDITURES	Actual FY 15-16
Contractual Services	65,132
Transfer Out to TIRZ Fund	659,449
Other Financing Uses	21,000
Bank Service Charges	1,136
TOTAL REVENUES	\$ 746,717

PROPRIETARY FUNDS

The Sewer Fund and Solid Waste Fund are enterprise type funds that account for sewer and solid waste collection services that are provided to the City's residents including some customers outside City limits.

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to a private business. The intent is for the costs of providing services be financed primarily through user charges. The Sewer Fund and Solid Waste Fund account for all costs associated with operating the City's utilities services; this includes operations, maintenance, contractual services for billing & collections, administration and related debt service.

The main source of revenue is charges to customers for wastewater collection, solid waste collection and administration fees related to these services. The Enterprise Funds total revenues are estimated to be \$3,074,155, an increase of 5% from FY 2015-2016.

The City of Alton sewer rate includes a base charge and a volumetric rate based on water consumption per month. The base rate provides stability in our revenue as wastewater use is more volatile due to changes based upon the climate and precipitation. The Sewer Fund revenue is estimated to be \$1,578,957, with basically no increase from FY 2015-2016. That year the City had a considerable impact on revenues, due to the completion of the \$9.6 million sewer project financed through Texas Water Development Board, the city added approximately 500 new connections to the sewer system. The increase in revenues was due to this growth in our customer base and a \$1.25 increase of the sewer base rate for residential customers. Base rates for commercial accounts also increased \$5.00 based on the water meter size of the establishment; use charges increased \$0.30/1,000 gallons of water consumption. The City is currently servicing sewer to approximately 3,600 households.

The Solid Waste revenue is estimated to be \$1,495,198, with a decrease of 3% from FY 2015-2016. Last year there was completed the construction of three multi-family housing projects which produced extra revenue on the roll-off services. This year we don't expect any mayor construction development. The City is currently servicing about 3,500 accounts through its solid waste services.

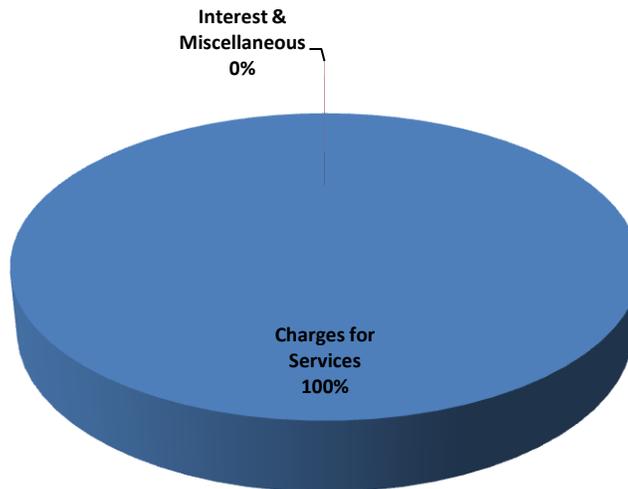
The proposed operating expenses budget for Enterprise Funds is \$2,805,748, a slightly decrease of 2% from the current adopted budget.

SEWER FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 13-14	Actual FY 14-15	Amended Budget FY 15-16	Estimated Year End FY 15-16	Budget FY 16-17	
Charges for Services	1,297,778	1,211,442	1,560,762	1,622,735	1,578,400	1%
Interest & Miscellaneous	183	367	557	288	557	0%
Other Financing Sources	-	-	45,781	45,781	-	-100
Transfer In	-	35,000	-	-	-	
Totals	\$ 1,297,960	\$ 1,246,809	\$ 1,607,100	\$ 1,668,804	\$ 1,578,957	-2%

Budget FY 16-17

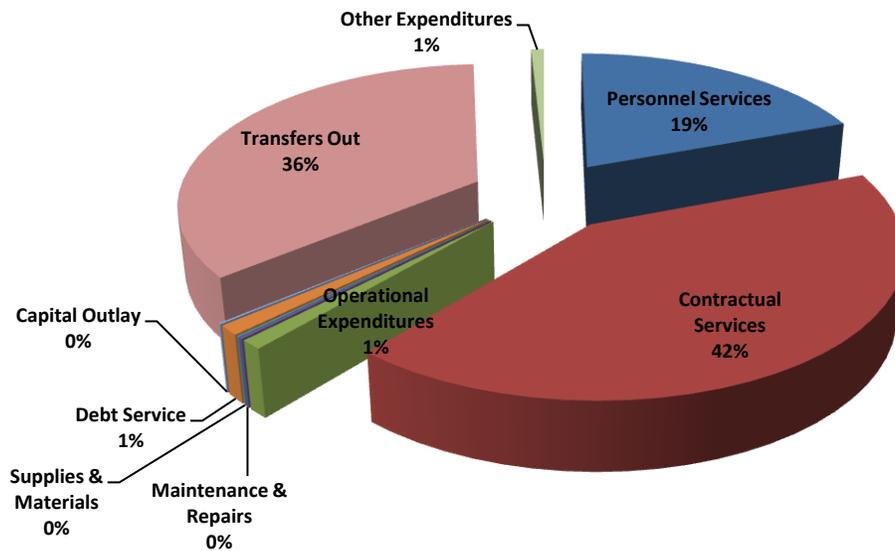


Sewer Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Personnel Services	237,318	287,871	276,187	277,369	297,027	8%
Contractual Services	688,256	595,898	715,272	731,009	646,200	-10%
Operational Expenditures	15,343	18,626	16,040	19,665	16,040	0%
Maintenance & Repairs	-	2,250	2,588	2,588	3,000	16%
Supplies & Materials	49	821	2,000	545	2,000	0%
Debt Service	9,506	19,946	18,330	18,451	16,655	-9%
Capital Outlay	-	-	3,500	-	2,000	-43%
Transfers Out	293,000	408,334	548,000	548,000	544,000	-1%
Other Expenditures	19,902	5,000	12,650	8,476	12,650	0%
Totals	\$ 1,434,457	\$ 1,522,553	\$ 1,594,567	\$ 1,606,103	\$ 1,539,572	-3%

Budget FY 16-17

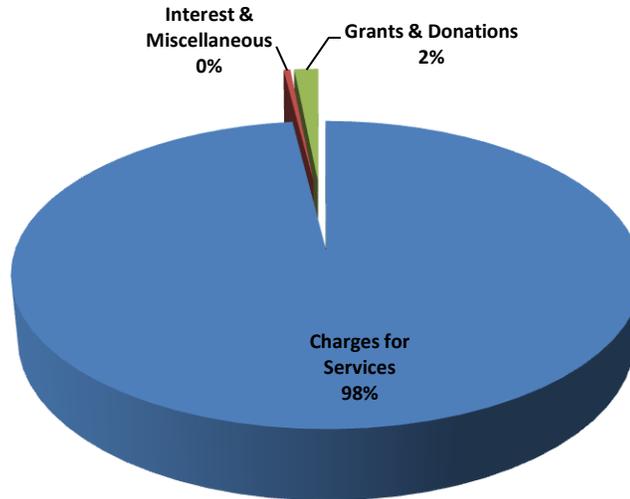


SOLID WASTE FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17	
Charges for Services	1,155,691	1,333,308	1,477,789	1,557,694	1,465,780	-1%
Interest & Miscellaneous	8,254	5,842	6,418	6,709	6,418	0%
Grants & Donations	23,252	6,615	6,000	29,955	23,000	253%
Totals	\$ 1,187,197	\$ 1,345,765	\$ 1,490,207	\$ 1,594,358	\$ 1,495,198	0%

Budget FY 16-17

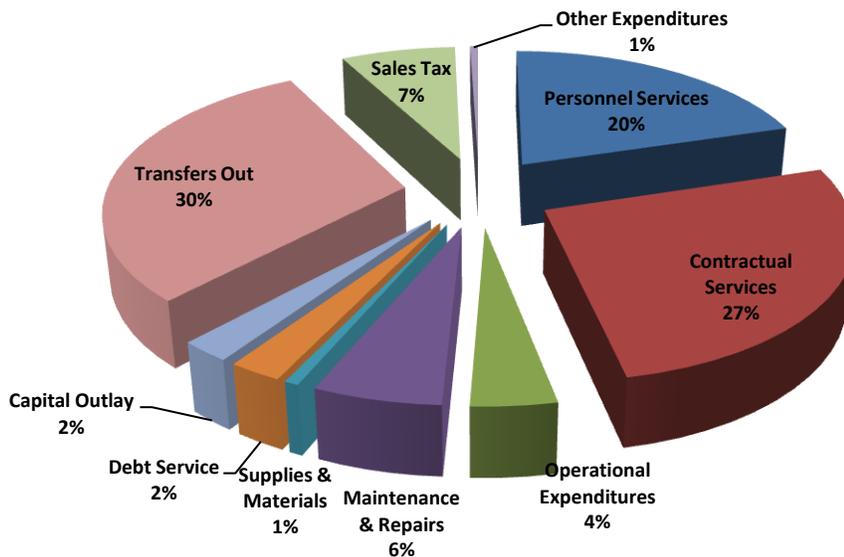


Solid Waste Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended	Estimated	Budget	
	FY 13-14	FY 14-15	Budget FY 15-16	Year End FY 15-16	FY 16-17	
Personnel Services	243,651	206,832	269,173	249,864	256,870	-5%
Contractual Services	180,589	255,825	275,564	261,323	336,451	22%
Operational Expenditures	60,625	45,165	45,782	40,484	48,682	6%
Maintenance & Repairs	51,887	65,588	72,587	73,065	73,076	1%
Supplies & Materials	7,211	7,947	8,687	5,742	8,169	-6%
Debt Service	20,572	15,958	21,044	21,044	30,728	46%
Capital Outlay	20,905	1,645	37,258	35,843	29,500	-21%
Transfers Out	334,000	324,000	444,000	444,000	384,000	-14%
Sales Tax	77,263	87,463	82,110	85,904	92,400	13%
Other Expenditures	5,000	5,000	6,300	-	6,300	0%
Totals	\$ 1,117,001	\$ 1,159,520	\$ 1,262,505	\$ 1,217,269	\$ 1,266,176	0%

Budget FY 16-17



APPENDICES

APPENDIX A: City of Alton Tax Ordinance

**ORDINANCE
2016-14-0927**

AN ORDINANCE FIXING THE RATE AND TAX LEVY FOR THE CITY OF ALTON, TEXAS FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2016 AND ENDING SEPTEMBER 30, 2017, UPON ALL TAXABLE PROPERTY IN SAID CITY OF ALTON, TEXAS IN CONFORMITY WITH THE LAWS OF THE STATE OF TEXAS AND THE ORDINANCES OF SAID CITY; AND PROVIDING FOR A WAIVER OF SECOND AND THIRD READING; AND REPEALING ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT THEREWITH.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF ALTON TEXAS, THAT:

Section 1: That there shall be and is hereby levied and shall be assessed and collected for the year beginning January 1, 2016 upon all taxable property within the city limits of Alton, made taxable by law, an ad valorem tax of \$.4490 on each assessment to be based on one hundred (100%) per annum of its actual market value, which said taxes when collected shall be apportioned among the funds and departments of city government of the City of Alton, Texas and for the purpose hereinafter set forth as follows, to wit:

A portion to the Maintenance & Operations:	\$.3156
A portion to the Interest & Sinking:	\$.1334
Total Rate of:	\$.4490

THIS YEAR'S TAX LEVY TO FUND MAINTENANCE AND OPERATIONS EXPENDITURES WILL NOT EXCEED LAST YEARS MAINTENANCE AND OPERATIONS TAX LEVY.

Section 2: The City Tax Assessor of the City of Alton, Texas is hereby directed to assess, extend and enter upon the tax rolls of the City of Alton, Texas for the current year, the amounts and rates therein levied, and keep a correct account of same and when

collected, the same be deposited in the depository of the City of Alton, Texas to be distributed in accordance with this Ordinance.

Section 3: Waiving 2nd and 3rd reading of the ordinance.

Section 4: All Ordinances or parts of Ordinances in conflict herewith are expressly repealed.

READ, APPROVED, AND PASSED BY A VOTE of 5 ayes and 0 nays on this 27th day of September, 2016 at a GENERAL AND DULY CALLED MEETING OF THE CITY COMMISSION OF THE CITY OF ALTON TEXAS, at which a quorum was present and which was held in accordance with Chapter 551, of the Texas Government Code.

EXECUTED THIS 27th DAY OF SEPTEMBER, 2016.

BY: 
HONORABLE SALVADOR VELA, MAYOR

ATTEST:

BY: 
BAUDELIA ROJAS TRMC, CPM
CITY SECRETARY



APPROVED AS TO FORM:

BY: 
HON. RICARDO GONZALEZ, CITY ATTORNEY



LeFevre Environmental & Management Consulting (LEMC) would like to thank the Mayor and City Council for their support in completing this important process. The commitment of this community's elected leaders to adopt a 10-Year Capital Improvement Plan shows a commitment to excellent financial planning, a willingness to properly plan for the future and a desire to inform citizens about what is being invested in this community on an annual basis. This document truly shows the citizens of Alton that the Mayor and City Council are committed to accomplishing their community vision by planning for and investing in their future!



Mayor
Mayor Pro Tem
Commissioner
Commissioner
Commissioner

Salvador Vela
Arturo Galvan
Ricardo Garcia
Richard Arevallo
Emilio Cantu

City Manager
Asst. City Manager

Jorge Arcaute
Steve Pena

Prepared by:

Richard LeFevre, BS, MS, PE

LeFEVRE
ENVIRONMENTAL &
MANAGEMENT CONSULTING, LLC

612 Nolana, Suite 350
McAllen, Texas 78504
Tel. 956.661.8000
Fax. 956.661.8001

Texas Registered Engineering Firm F-11722

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CAPITAL IMPROVEMENT PROGRAM

As the City of Alton looks to the future, City leaders and staff envision a community that has planned for growth and development and provides its citizens with quality services and programs. As one of the fastest growing cities in the Rio Grande Valley, the City of Alton must meet the challenges of growth by providing adequate capital improvements for the citizens of Alton. Capital improvement projects are a major component in planning for the future of the City. The backbone of any community comes from its infrastructure -- a City cannot sustain growth without adequate public facilities and transportation and utility systems. The City's capital improvement program plays a major role in how the City will function in the future as a sustainable community. Many of these improvement projects have a significant impact on the City's plans to stimulate growth in the local economy. The City of Alton has systematically developed the Capital Improvement Program (CIP) using strategic goals as a starting point. This planning document provide near-term planning horizons for selecting projects to be included in the multiyear CIP, which is a minimum of five years in length. Project management tools and sound business practices establish well-defined project requirements, schedules and cost estimates for properly planning and executing the CIP. These tools and practices also include project reporting during the execution and over the useful life of the improvement.

STRATEGIC PLANNING

The City approaches its planning and operations strategically. Goals for the City and its operating departments are developed with department heads in meetings that provide a common vision for where the City's efforts and resources are to be directed over the next five years and beyond. The City's goals provide direction for developing the Capital Improvement Program. Specific goals relating to capital improvements include:

- ⇒ Develop a plan to identify future land uses, major transportation routes, utility requirements and a comprehensive park system.
- ⇒ Improve the image and appearance of Alton.
- ⇒ Develop a corridor beautification plan for arterials, including significant entryways. This addresses "edges."
- ⇒ Ensure city services, facilities and equipment meet the needs of residents, customers and employees through the development of annual departmental goals, objectives and strategic budgeting.
- ⇒ Provide a safe environment by promoting a high quality, cost efficient public safety program.
- ⇒ Provide a high quality, cost efficient public water and wastewater utility system that complies with all applicable state and federal standards and regulations. Ensure that the system complies and is in agreement with McAllen PUB and Sharyland Water Supply Corporation.
- ⇒ Establish partnerships among the City, other local governments, local businesses and social service providers to address regional issues and provide improved services.

PROJECT SELECTION

Alton's capital improvement project selection process is systematic and deliberate. Typically, the steps are:

1. Defining eligible projects. The planning process and documents provide potential projects to be included in the multiyear Capital Improvement Program (CIP), which is a minimum of ten years in length. Alton also uses a general definition for eligible projects as items generally costing greater than \$500 and provide a fixed asset or equipment and has a life

span of at least three years. Some common examples of capital improvements include streets and arterial roadways, public libraries, water and wastewater lines, and park and recreation facilities.

PROJECT MANAGEMENT

The City of Alton strives to execute projects that meet the needs of the citizens within schedule and cost constraints. To achieve these objectives, City staff uses a comprehensive method for managing projects, which begins during the planning process and continues through project close out. The project management process starts with translating the needs of the citizens and the City into the project's technical requirements or scope. With the scope established, a preliminary project cost estimate, and a reasonable schedule. The estimates and schedules are used as a key element in the ranking process. As the project transitions from planning into execution, City staff actively manages the project by monitoring the project scope to prevent scope changes during the project and refining the scope, if needed, to adjust for unforeseen challenges. The cost estimates and schedules developed during the planning process are also refined and adjusted as the project moves through the design process, so accurate cash flows are available for determining the timing and size of expenditures. In the case of general obligation bonds, accurate timing and size of the issuance can reduce issuance costs and the net ad valorem tax impact to property owners. The City of Alton is constantly striving to improve the Capital Improvement Program by implementing best practices for project management. In the future, the City will continue to diligently manage the CIP to enhance the quality of life for the citizens of Alton and keep projects on time and within budget.

PROJECT REPORTING

The City of Alton considers external and internal communication as an important element of good government and good project management. Throughout the Capital Improvement Program process, City staff maintains open lines of communication with the public, the City Council, the City Manager and the program directors through the use of public meetings, presentations, progress and status reports and the Capital Improvement Program. Project managers are also readily available to address any issues or challenges that may occur during project execution. Regularly scheduled reporting cycles require the project managers to continuously monitor project progress/status and result in a reduction in unexpected delays.

TEN-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY

The Capital Improvement Program (CIP) is a multiyear plan covering a minimum of ten years that forecasts spending for all anticipated capital projects. The plan addresses repair and replacement of existing infrastructure, as well as the development or acquisition of new facilities, property, improvements and capital equipment to accommodate future growth. As a planning tool, it enables the City to identify needed capital projects and coordinate facility financing, construction, operation and scheduling. The Capital Improvement Program encompasses three distinct components.

General Government - These projects include municipal facilities, parks and park improvements, sidewalks, landscaping, traffic signals, street, regional detention, drainage improvements, public safety capital equipment and facilities. Projects in this component are funded from general government resources such as property tax, sales tax and the issuance of authorized bonds. Regional detention projects are primarily funded through developer fees.

Transportation - These are considered for street improvements and drainage. Because of the flat terrain associated with the Rio Grande Valley Region, it is imperative that streets be used to convey runoff to necessary detention facilities. As a result, detention facilities are also an area to be considered when funding and evaluating capital improvement projects.

Water and Wastewater Utility - These projects are major water and wastewater repairs, replacements and the development or acquisition of new facilities. Water and wastewater utility projects are funded from the sale of water and wastewater services, utility impact fees and the issuance of revenue bonds.

GENERAL GOVERNMENT

The General Government component includes projects in the categories of public service facilities, park projects and park improvements, sidewalks, landscaping, traffic signals, street and drainage improvements, public safety capital equipment and facilities. Funding for general government projects is derived from general government resources such as property tax, sales tax, issuance of authorized bonds and developer fees.

Public Service Facilities

- ⇒ Digital Library

This project addresses a rapidly increasing need for public service facilities as the City's population grows and quality of life expectations increase. The digital library will provide a first-of-its-kind service to the disadvantaged community; which currently has no public library or other facility for the general public to obtain data in an already informational society. The City of Alton has been awarded funding from the US Department of Agriculture for construction of a Digital Library. It will be a "first of its kind" project in the state of Texas.

Public Safety Equipment and Facilities

- ⇒ New Fire Station
- ⇒ Emergency connect with Sharyland Water Supply Corporation
- ⇒ Installation of new Fire Hydrants

The Fire Department will have a new Fire Station as a result of a grant/loan from the US Department of Agriculture.

Parks and Recreation

- ⇒ Rehabilitation of Fireman's Park and Robert Elizondo Park
- ⇒ Rehabilitation of Sylvia Vela Park

The aforementioned parks will be rehabilitated and public utilities will be added for public use. The parks will be redeveloped to be public friendly and utilize more activities that will enthruse the children in community.

Streets, Drainage and Storm Water Control

- ⇒ Detention Pond Improvements and Drainage Ditches
- ⇒ Sharyland Woods Subdivision
- ⇒ Mahala, Jefferson, Oaxaca, Trevino Subd., E. Roosevelt,
- ⇒ Tri-City No. 2, La Point Street, 2100-2700 Block

These projects will cover a myriad of infrastructure needs such as repair, relocation, replacement and reconstruction of major and local roadways. These projects will include the accompanying drainage and underground utilities. This will greatly improve and enhance the mobility of citizens and decrease congestion. The City of Alton will attempt to utilize local limestone quarries as detention ponds. This will alleviate much of the drainage problems in the city due to the flat

terrain. Interconnects in the form of drainage ditches will connect the proposed detention ponds. The detention ponds will be further connected to the North Drain which will convey runoff out of the area.

The City of Alton will utilize state and local funding to improve streets throughout the city. The repavement program will be based on state ranking processes in order to better compete for state and local funding.

WATER AND WASTEWATER UTILITY

The final component of the City of Alton's Capital Improvement Program is the Water and Wastewater Utility. This includes projects in the categories of major water and wastewater lines, water transmissions, water storage, and water operations. This includes major repairs, replacements and new development. Funding for water and wastewater projects is derived from the sale of water and wastewater services, utility impact fees and the issuance of revenue bonds.

WATER

- ⇒ Installation of 16" water line for increase fire flow and pressure flow

Water system lines, storage improvements and system improvements are ongoing capital repairs or betterments. Water production is provided by Sharyland Water Supply Corporation and is constantly improving their infrastructure to provide the required services for the City. The City of Alton does utilize its own water supply system to provide fire protection only in the immediate Downtown area. One recommendation to the City officials is that they consider discussing with their current potable water provider or consider providing funding and construction for fire protection to the rest of the City.

These projects improve, strengthen or increase the City's fire protection system to provide the level of service required by citizens and businesses. Expanding water services is necessary to accommodate the City's current and future growth. Major renovations and repairs keep the water system running efficiently and effectively.

WASTEWATER

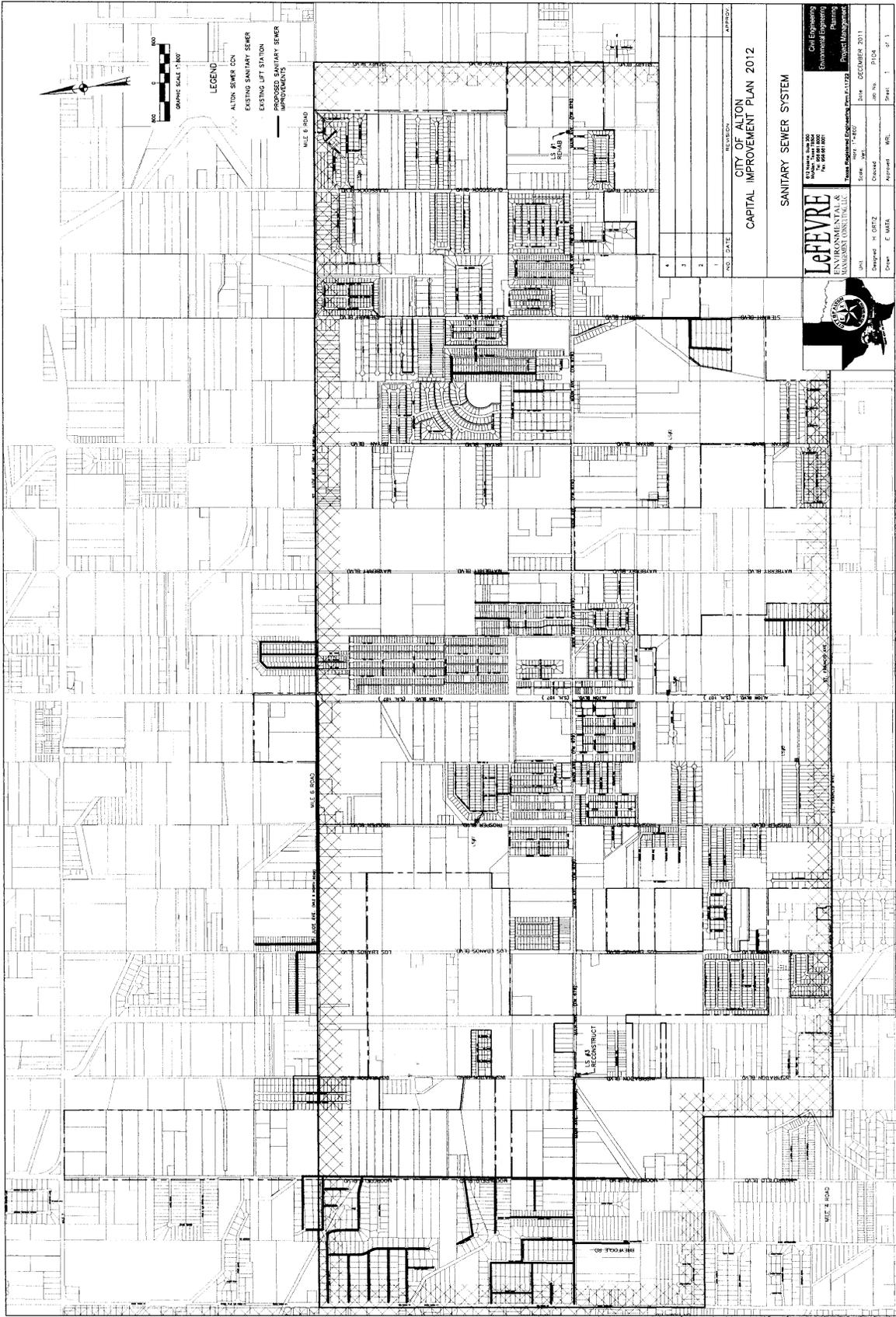
- ⇒ City of Alton Texas Water Development Board Disadvantaged Communities State Revolving Fund Wastewater Improvements project
- ⇒ Installation of Sanitary Sewer at Dallas Avenue, Alton Downtown West, Orange Rd., W Ignacio, Montemorrellos Road.

The City of Alton is currently in design stage of a project to provide sewer to areas on the west side of the City that currently do not have sewer. The TWDB has provided a \$9.6M grant to provide the construction of the proposed system. It includes approximately 568 connections, 30,000 linear feet of sewer pipe, and rehabilitation of two (2) lift stations.

Department	Project Description	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
Public Utilities	Install 16" Water Line on Hwy 107 to increase pressure flow and provide fire protection as needed.			\$1,243,600								\$1,243,600
Public Utilities	Paving of Trevino Subdivision				\$352,800							\$352,800
Public Utilities	Shayland Woods Subdivision Drainage	\$500,000										\$500,000
Public Utilities	Provides Sewer and Infrastructure for West Side of Alton from La Homa	\$5,192,789										\$5,192,789
Public Utilities	LA Station No. 1 Upgrade	\$135,450										\$135,450
Public Utilities	LA Station No. 3 Rehabilitation/Replacement	\$452,829		\$243,750								\$696,579
Public Utilities	Replace Trunk Line from Glasscock to La Homa	\$2,852,996										\$2,852,996
Public Utilities	Proposed New Fire Hydrants - East of Alton Blvd.							\$187,500				\$187,500
Public Utilities	Proposed New Fire Hydrants - West of Alton Blvd.				\$845,000							\$845,000
Public Utilities	Provide cross connections with Shayland WSC for fire protection and hydrants.		\$50,000		\$50,000		\$50,000		\$25,000	\$50,000		\$225,000
Public Utilities	Stewalks and street lights at all elementary and primary schools.		\$664,800									\$664,800
Public Utilities	Paving of Palm Estates No. 1			\$144,181								\$144,181
Public Utilities	Rehab Fireman's Park and Roberto Elizondo											\$126,000
Public Utilities	Rehab parking lot of Sylvia Vela Park			\$150,414								\$150,414
Public Utilities	Installation of Sanitary Sewer Wastewater - Dallas Ave				\$161,250	\$198,144	\$49,848					\$198,144
Public Utilities	Installation of Sanitary Sewer - Alton Downtown West											\$186,414
Public Utilities	Installation of Sanitary Sewer - Orange Rd.											\$161,250
Public Utilities	Installation of Sanitary Sewer - W. Ignacio											\$198,144
Public Utilities	Installation of Sanitary Sewer - Montemorelos Rd											\$49,848
Public Utilities	Master Drainage Plan		\$150,000							\$303,814		\$303,814
Public Utilities	Street Sweeper		\$1,500		\$180,000							\$181,500
Public Utilities	Jet Pressure Washer											\$1,500
Public Utilities	Laptop Computers for Admin Sewer	\$5,100										\$5,100
Public Utilities	Ford 4x4 F-150 for Utility Department				\$25,000							\$25,000
Public Utilities	Video Cameras for City use		\$4,800	\$2,800								\$7,600
Public Utilities	Digital Cameras for City use											\$1,400
Public Utilities	Tables	\$720										\$720
Public Utilities	Chairs					\$35,000						\$35,000
Public Utilities	15 passenger Van			\$2,200								\$2,200
Public Utilities	Small Bed											\$500
Public Utilities	Love seat											\$500
Public Utilities	Picnic Tables				\$500							\$500
Public Utilities	Ceiling Fans					\$650						\$650
Public Utilities	Paint Senior Center	\$65,520		\$2,500								\$68,020
Public Utilities	Paving of Jefferson Street											\$68,520
Public Utilities	Detention Pond located at Mayberry Road (D1)				\$951,854							\$951,854
Public Utilities	South Central Drainage Ditch											\$2,428,760
Public Utilities	Detention Pond located at Bryan Road (D2)						\$976,803					\$976,803
Public Utilities	Bryan Road Drainage Ditch							\$298,618				\$298,618
Public Utilities	Connection of Existing Detention at 5 Mile & Bryan								\$682,720			\$682,720
Public Utilities	Detention at Mayberry & 6 Mile									\$398,217		\$398,217
Public Utilities	Connection of Mayberry & 6 Mile to existing North Drainage Ditch										\$537,788	\$537,788
Public Utilities	New Fire Station	\$1,247,500										\$1,247,500
Public Utilities	Digital Library - Conversion of USDA Building		\$130,000									\$130,000
Public Utilities	Paving of Marilla Street	\$151,200										\$151,200
Public Utilities	Paving of Calaca Street	\$28,050										\$28,050
Public Utilities	Paving of E. Roosevelt	\$98,000										\$98,000
		\$10,731,844	\$2,111,800	\$1,789,206	\$2,346,404	\$2,788,664	\$1,076,749	\$454,116	\$687,720	\$721,832	\$637,788	\$33,243,142



MAPS



**CITY OF ALTON
CAPITAL IMPROVEMENT PLAN 2012**

SANITARY SEWER SYSTEM

LEFEVRE
ENVIRONMENTAL &
MANAGEMENT CONSULTING, LLC

Professional Engineer License No. 000000000
Professional Engineer License No. 000000000

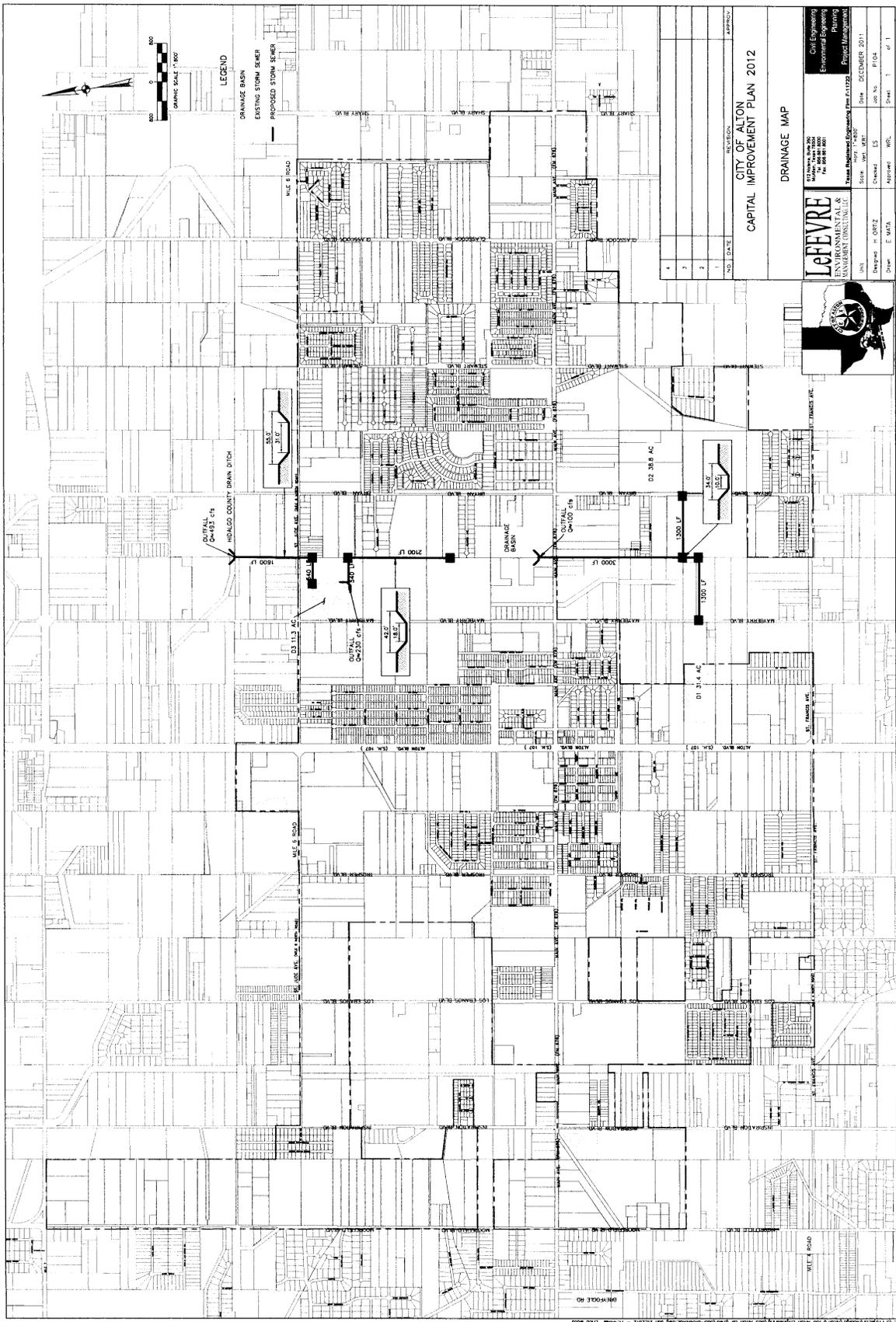
State: MO
City: St. Louis
Date: DECEMBER 2011

Drawn: E. WATKINS
Checked: J. CRITZ
Approved: M.L. SWARTZ

Project: SANITARY SEWER SYSTEM
Project Manager: J. CRITZ

Sheet: 1 of 1





LEGEND

- DRAINAGE BASIN
- EXISTING STORM SEWER
- PROPOSED STORM SEWER

GRAPHIC SCALE 1" = 100'



LEFEVRE
 ENVIRONMENTAL &
 MANAGEMENT CONSULTANTS, LLC

2200 W. 10th Street
 Alton, IL 61810
 Phone: 618-243-1100
 Fax: 618-243-1101

Project: **CITY OF ALTON
 CAPITAL IMPROVEMENT PLAN 2012**

Scale: 1" = 100'

Checked: ES
 Drawn: E. MATA

Discipline: **Drainage**

Sheet: **1** of **1**

NO.	DATE	REVISION	APPROVED
1			
2			
3			
4			

Project: **CITY OF ALTON CAPITAL IMPROVEMENT PLAN 2012**

Scale: **1" = 100'**

Checked: **ES**

Drawn: **E. MATA**

Sheet: **1** of **1**

APPENDIX C: Glossary

The City of Alton Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To help both City departments staff and the general public understand the terminology used during the budget process, this glossary is included in the adopted and published budget document as a reference.

Accrual Basis -The basis of accounting where transactions are recognized when they occur, regardless of the timing of related cash flows.

Ad Valorem Taxes -Commonly refined to as property taxes. Charges levied on all property, real personal, mixed tangible, intangible, annexations, additions and improvements to property located within.

Appropriation -An authorization made by the legislative body, such as the City council, to make expenditures and incur obligations for the City.

Assessed Value -A value that is established on real estate or other property as a basis for levying property taxes.

Asset -Resources owned or held which have monetary value that can be used to cover or be applied to cover liabilities.

Audit - A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Balanced Budget - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Balance Sheet - A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Basis of Accounting -The method of accounting used to recognize revenues, expenses, expenditures and transfers, and the related assets and liabilities.

Bond -An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid. The Bonds are frequently used for construction of large capital projects such as buildings, streets, and water and sewer infrastructure.

Budget -A financial plan for a specified period of time of projected resources and proposed expenditures.

Budget Calendar -A schedule of key dates that the City follows in the preparation and adoption of the City's budget.

Budget Category -A group of expenses related by function.

Budget Document - The instrument used by the City staff to present a comprehensive financial program to the City Council.

Capital Improvement Plan - A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Outlay - Expenditures that result in the acquisition of or addition to fixed assets.

Cash Balance -The amount of cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Basis -A basis of accounting under which transactions are recorded when cash is received or disbursed.

Certificate of Obligation (CO's) -Legal debt instruments used to finance capital improvement projects. CO's are backed by the credit of the government entity and are fully payable from a property tax.

Contingency -An appropriation reserve set aside for emergencies or unforeseen expenditures not budgeted.

Current Taxes -Taxes that are levied and due within the current year.

Debt Service Fund -A fund established to account for payment of principal and interest on outstanding bonds when due. Also referred to as an Interest and Sinking Fund.

Delinquent Taxes -Property taxes that remain unpaid on and after the due date. Delinquent taxes also incur penalties and interest at specified rates set by law.

Department -A functional group aimed at accomplishing a major service or program using related activities.

Depreciation -The allocation of the cost of a fixed asset over the estimated service life of that asset.

Effective Tax Rate -The rate that produced the same effect in terms of the total amount of taxes last year using the assessed valuation in the current year.

Enterprise Fund -A fund that operates like a business with the intent that costs of providing the services will be recovered through user charges such as sewer and garbage.

Expenditure -This term refers to total funds paid or to be paid for an asset or goods or services regardless whether the expense has been paid or unpaid.

Fiscal Year -The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Alton has specified the fiscal year as beginning October 1.

Fixed Assets -Assets of a long-term character which are intended to be held or used, such as buildings, machinery, furniture, equipment and land.

Full-Time Equivalent (FTE) -The 40 hours per week that constitutes a regular full-time position.

Fund -Separate accounting entities with their own resources, budgets and accounts for recording all financing transactions for specific activities or government functions.

Fund Balance -The difference between fund assets and fund liabilities, excess being a surplus and a shortfall being a deficit.

General Fund -The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, public works, and general administration.

General Obligation Bonds -Voter approved bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The Debt Service Fund is usually used to service and pay the debt issued. These bonds are backed by the full faith and credit of the city.

Grants -Contributions or gifts of cash or other assets from another government or entity to be used for a specific purpose, activity or facility.

Governmental Fund - Funds through which most governmental functions typically are financed. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

Interfund Transfers -Amounts transferred from one fund to another.

Modified Accrual Basis -A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. This type of accounting basis is the standard for most governmental funds.

Operating Budget -A plan of current year financing activities including expenditures and the proposed means of funding them.

Performance Measures -Specific quantitative and qualitative measures of work performed as an objective of the department.

Proprietary Fund - Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Retained Earnings -An equity account reflecting the accumulated earnings of a proprietary, or enterprise fund.

Revenue Bonds -Bonds for which principal and interest are paid from an Enterprise or Proprietary Fund.

Sales Tax -A general "sales tax" is levied on all persons and businesses selling merchandise within the city limits on retail items.

Tax Base - Certified by the Tax Appraisal District the total taxable value of all real and personal property within the city as of January 1st of each year.

Tax Levy -The product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate - The amount of tax levied against each \$100 of taxable value.

Tax Roll -The official list showing the amount of taxes levied against each taxpayer or property.

Taxes -Compulsory charges levied by a government for the purpose of financing services performed by the government for the common benefit of the public it serves.