

City of Alton, Texas Adopted Budget



**Fiscal Year
2019-2020**

City of Alton
Fiscal Year 2019-2020
Budget Cover Page
September 24, 2019

This budget will raise more revenue from property taxes than last year's budget by an amount of \$45,654, which is a 2.42 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$113,004.

City Commission Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: Mayor Salvador Vela, Mayor Pro Tem Arturo Galvan Jr., Commissioner Ricardo Garza, Commissioner Richard Arevalo and Commissioner Emilio Cantu Jr.

AGAINST: None

PRESENT and not voting: None

ABSENT: None

Property Tax Rate Comparison

	2019-2020	2018-2019
Property Tax Rate:	\$0.4440/100	\$0.4440/100
Effective Tax Rate:	\$0.4215/100	\$0.4600/100
Effective Maintenance & Operations Tax Rate:	\$0.2956/100	\$0.3164/100
Rollback Tax Rate:	\$0.4454/100	\$0.4744/100
Debt Rate:	\$0.1262/100	\$0.1327/100

Total debt obligation for City of Alton secured by property taxes is \$3,221,396.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Alton
Texas**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Merrill

Executive Director



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Alton, Texas for its annual budget for the fiscal year beginning October 1, 2018 through September 30, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget for FY 2018-2019 continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

CITY COMMISSION MEMBERS

CITY OF ALTON TEXAS



Mayor Salvador Vela



**Mayor Pro Tem
Arturo Galvan Jr**



**Commissioner
Ricardo Garza**



**Commissioner
Richard Arevalo**



**Commissioner
Emilio Cantu Jr**

INTRODUCTORY INFORMATION

HISTORY

Alton, Texas originated as a stop on the San Benito and Rio Grande Valley Railway, nicknamed “The Spiderweb Railroad”. It was founded in 1911 by citizens and railroad officials of Alton, Illinois and the Alton Illinois Railroad. Alton is located just four miles north of the City of Mission on State Highway 107 in Hidalgo County.



"The Spiderweb Railroad"

Described as a network of feeder spurs which eventually grew to about 128 miles of track.

The Spiderweb Railroad was the brainchild of Sam A. Robertson, founder of nearby city, San Benito, Texas. Robertson, a brilliant civil engineer and a man of unusual foresight, had an excellent record for railroad building in the West. In the midst of 1907, he had acquired a total of 68,000 acres for development, platted the San Benito Townsite and had water flowing in from the main canal, originally a dry “resaca” (holding pond). In 1911, the San Benito and Rio Grande Valley Railway made junction with the St. Louis, Brownsville and Mexico Railway. Shortly thereafter, more than a dozen other new towns, including Alton, were growing lustily along the railroad right of way from San Benito to Mission, Texas. For the locals, this period was essential in the Valley’s early development into one of the country’s leading fruit and vegetable producing era.

Markets in the East and Midwest part of the country were eager for fresh fruits, vegetables, fuel oil, machinery, and construction products that the Spiderweb Railroad could ship for them. The Rio Grande Valley was in abundance of fruits and vegetables, but Alton, better known for its sedimentary rock “caliche” pits, had the perfect product to ship for construction projects being built up north during this period. The Alton Railway from Alton, Illinois made its way to the Valley to be the main shipper for caliche. Workers from the Alton Railway decided to remain in this hardly known town and began settling. Even though Alton was located a little over 69 miles from the main railroad artery in San Benito, the fifty citizens that established themselves in Alton took advantage of making it one of the last stops for the Spiderweb Railroad. They took part in the excavating and shipping of the tons of sedimentary rock to northern states. Today, the caliche pits remain as a reminder of the influence they took in initiating our city.

Even though Alton was a very small town along the railroad, a post office was established from 1913 to 1916. Since then, Mission has served as the main post office. In recent years, a sub-post office has been maintained in Alton for postal services. In the late 1920’s, a small six-grade school was in operation. Named after the town, Alton School was managed by the Hidalgo County School Superintendent. It was later consolidated with the Mission Consolidated Independent School District and is now Alton Elementary. Many of their alumni still reside in Alton.



John H. Shary in 1939

In 1912, businessman and developer John H. Shary became interested in the lower Rio Grande Valley’s commercial potential of citrus-growing. Between 1912 and 1923, Shary purchased and subdivided more than 50,000 acres in Alton’s neighbor city of Mission. Around 1915, he purchased an irrigation project from John Conway, the founder of Mission, and created the United Irrigation Company. The U.I.C. supplied water to more than 55,000 acres of land. The small population of Alton locals and migrants helped clear brush, dug canals and laid in roads and began developing citrus farms. As the town’s need for water grew, Water District No. 7 was formed in the 1930’s; it was later named United Water

District in 1990. Sharyland Water Supply is now Alton’s water utility.

Alton’s growth was hardly noted; however, its neighboring city of Mission was well known for John H. Shary’s Orchards. After two more decades, the Spiderweb’s Railroad decline was due to advances in road building and motor transportation. With the initiation of better highways and fluctuating traffic, the railroad incrementally abandoned the railroad tracks over time. Serving the Valley well over many years, but time, progress, and the changing nature of agriculture

made it obsolete and uneconomical. In 1969, the segment from Alton to Monte Cristo was abandoned. Practically the entire railroad has now been demolished.

In 1967, San Martin de Porres Catholic Church, originally a mission, was constructed. Due to the immense attendance and servicing of over 250 families for Alton and adjoining towns, a large hall and other improvements were added, declaring it a parish in 1969. San Martin de Porres Catholic Church now serves a general population of over 17,000 from Alton and its surrounding neighboring cities. There are over 20 places of worship that include Baptist, Pentecostal, Christian and Catholic Parishes in Alton today.



San Martin de Porres Catholic Parish

THE DEVELOPMENT OF ALTON, TEXAS

With the population of about 2,400, the community voted to incorporate and formed a General Rule Charter on April 1, 1978. It's first Mayor, San Juanita Zamora, fought for incorporation to avoid any further developments of "colonias" having inappropriate water, sewer, streets and other problems that continued to emerge. Colonias are known as city neighborhoods or a rural settlement inhabited predominantly by Mexicans or Mexican Americans. Mayor Zamora wanted development to be controlled by enforced rules, and Federal funds were available to a small corporation. With the city's first four aldermen, their first meetings were



Alton City Hall - 2006

held in a small room leased from a local merchant. Within a few months, a church down the street offered to sell their building for a fair price. The City Hall housed the court, police station, a two-cell jail and the public works department. A volunteer Fire Station and community center were among the public buildings that were subsequently built the same year.

With continued efforts and dedication, the city's administration was approved for a Farmers Home Administrations loan which was to be utilized for housing, water systems, emergency relief and rural development. Consequently, in 1981, HUD approved a similar grant to be used for drainage system, water lines, meters, acquire land for low-rent housing; installing gas lines, commence a housing rehabilitation program and for commercial and industrial development.



The city's population was slowly developing and was not recognized for almost a decade. Long gone were the days known for its caliche pits. That recognition was acknowledged again on September 21, 1989. At about 7:30 a.m., a Dr. Pepper truck collided with a Mission CISD school bus, knocking it into a caliche pit filled with water at the cross corner of Five Mile Road and Bryan Road. The small community was devastated for a total of 21 children drowned and 60 were injured. The news of such tragedy had the town, the county, and even the nation, mourning for these children. A few years later, Alton received a grant from the Texas Park and Wildlife Commission to aid with the

construction of a memorial park dedicated to the children lost in the accident. The complex was completed in 2004.



1989 Bus Accident Memorial at Josefa Garcia Park, Alton, Texas

In 1990, the population in Alton grew slightly to 3,069. With a new Mayor, Salvador Vela, and five Aldermen, a new vision for the town was forming. Improvements for existing colonias in Alton were in the works with the county for street paving and the installation of proper sewer lines. A portable building was built as a Community Center across the City Hall. The Volunteer Fire Department slowly grew as it served Alton and nearby rural areas for the county.

A 4A and 4B Development Corporations were voted in on July 9, 1996 to facilitate all economic development functions for the City of Alton. The City of Alton Development Corporation (CADC) was created to promote, encourage and enhance the creation of jobs and expansion of the local tax base through projects which assist in the retention and expansion of existing primary employers. The CADC created and obtained funding from several sources to promote good business practices throughout the city.



Within a decade, Alton grew an astounding 42%. According to the 2000 Census, Alton had 4,384 residents. Land was acquired by the city and had the opportunity to build a Community Center with a grant from Texas Parks and Wildlife and the Urban County Program of the Hidalgo County. With the city fathers' vision of the value of helping the community, the Alton Recreation Center was also built in partnership with Texas A&M University CHUD Colonias Program in 2001. Nonprofit organizations are able to offer services in these facilities, thus impacting the community by allowing them access to recreation, health and quality of life from such local partners. Both facilities are presently active and continue to offer diverse types of programs for the residents of Alton.



A Home Rule Charter was voted for in the May election of 2006 and the City of Alton now has a Mayor and a four member board of Commissioners. The Greater Alton Chamber of Commerce was also established within this year, with its goal of creating a positive business environment within the community. The GACC is a nonprofit organization committed to supporting the networking among chamber members, catalyzing business development and promoting the City of Alton. In 2007, a new City Hall was constructed; it houses the Municipal Court, Police Department and Administrative offices. A Public Works facility was added in 2010 to provide further services for the City of Alton residents.



Alton City Hall

509 S. Alton Blvd., Alton, Texas

CITY ON THE GROW

Today, the City of Alton is comprised of five departments that provide multiple services to residents. The City places a high priority on public safety and maintains a force of 21 sworn Police Officers and 18 sworn Firefighters. In 2016 Alton completed a new 9,000 square foot fire station with living quarters and a small Fire Academy training facility. Due to the success of the Fire Academy, a larger facility was created to accommodate the Alton Regional Training Center; which facilitates programs in various disciplines. Residents enjoy an array of recreation opportunities with four parks covering more than 61 acres, as well as a recreation center and a senior center. Services are further enhanced with the City Hall serving as an official US Passport Acceptance Facility.



While the City of Alton provides traditional municipal services, it also operates its own solid waste collection. The Alton Public Work Solid Waste Department offers both residential and commercial solid waste collection and has a 24 hour drive up recycling facility. A public sanitary sewer system is also owned by the City of Alton.



COMMUNITY DEMOGRAPHICS ALTON, TEXAS

Description	Data	Description	Data
People Quick Facts			
Population, 2018 estimate	17,588	Owner-occupied housing unit rate, 2013-2017	66.8%
Population, 2010 (April 1) estimates base	13,917	Median value of owner-occupied housing units, 2013-2017	\$77,000
Population, percent change - 2011 to 2018	26.4%	Median selected monthly owner cost with mortgage 2013-2017	\$1,146
Population, Census 2010	12,341	Median selected monthly owner cost without mortgage 2013-2017	\$359
Persons under 5 years, percent	10.5%	Median gross rent 2013-2017	\$689
Persons under 18 years, percent	35.0%	Households, 2013-2017	4,149
Persons 65 years and over, percent	8.7%	Persons per household, 2013-2017	3.85
Female persons, percent	53.8%	Living in same house 1 year ago, percent of persons age 1 year+, 2013-2017	91.5%
White alone, percent	94.6%	Language other than English spoken at home, percent of persons age 5+, 2013-2017	93.5%
Black or African American alone, percent	0.2%	Median household income, 2013-2017	\$31,716
American Indian and Alaska Native alone, percent	0.4%	Per capita income in past 12 months, 2013-2017	\$13,137
Asian alone, percent	0.0%	Persons in poverty, percent	34.6%
Native Hawaiian and Other Pacific Island, percent	0.0%	Business & Economy Quick Facts	
Two or More Races, percent	0.4%	Total number of firms, 2012	1,665
Hispanic or Latino, percent	97.3%	Men –owned firms, 2012	678
White alone, not Hispanic or Latino	2.6%	Women-owned firms, 2012	831
Veterans, 2013-2017	130	Minority-owned firms, 2012	1,582
Foreign born persons, percent, 2013-2017	32.7%	Non-Minority-owned firms, 2012	26
		Retail sales, 2012 (\$1000)	42,188
High school graduate or higher, percent of persons age 25+, 2013-2017	58.5%	Retail sales per capita, 2012	\$2,912
Bachelor’s degree or higher, percent of persons age 25+, 2013-2017	9.6%	In civilian labor force, total, percent of population 16 year+, 2013-2017	64.0%
Mean travel time to work (minutes), workers age 16+, 2013-2017	22.1	In civilian labor force, female, percent of population 16 year+, 2013-2017	58.6%
		Geography Quick Facts	
With a disability, under 65 years, 2013-2017	7.9%	Land area in square miles, 2010	5.88
Persons without health insurance, under 65yr	42.7%	Persons per square mile, 2010	2,098.5
Source: US Census Bureau State & County QuickFacts			

BUDGET OVERVIEW

CITY MANAGER'S MESSAGE

September 24, 2019



Honorable Mayor and Commission Members:

Enclosed for your approval is the Proposed Annual Budget for the fiscal year beginning October 1, 2019 and ending September 30, 2020 in accordance with the Texas Local Government Code and City Charter requirements. The Annual Budget is the most important document that is adopted by the City Commission each year. The budget outlines, in financial terms, the plan for accomplishment of the delivery of municipal services during the forthcoming fiscal year. In addition, the budget is a policy tool for the Commission, an operations guide for staff and a communication tool to the public.

For ten consecutive years, from 2008 through 2017, the City decreased the property tax rate. For the last three years the same rate has been maintained minimizing the impact to the tax payer while meeting the City's financial obligations. This year's budget has been prepared using the proposed \$0.4440/\$100 ad valorem tax rate. Another double digit increase in sales tax revenue in 2019 indicates that growth in the commercial sector is continuing to catch up to the dramatic population growth of the last ten years. We will continue to budget conservatively, but I certainly expect the growth of this revenue stream to continue.

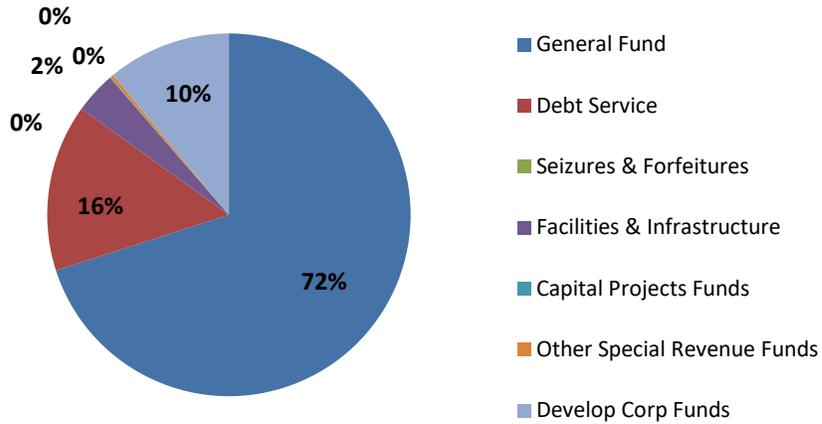
The revenue for all Governmental Funds for the Fiscal Year 2019-2020 is expected to be \$8,299,157, an estimated increase of 4% from the current FY 2018-2019 amended budget. Most of the revenue sources are expected to remain the same; there will be a slight increase in the taxable value of properties within the City, a raise in the storm water drainage fee and in the fire calls fees charged to Hidalgo County for calls responded in its fire jurisdiction.

The proposed budget for expenditures is \$9,217,109, an increase of 8% from the current amended budget. This increase is due to the improvement projects in infrastructure, investment in technology and in the city-wide WI-FI project. To be able to continue with all these projects, the City issued \$3,715,000 on Certificates of Obligation Series 2019.

**OVERALL SUMMARY OF BUDGET REVENUES
GOVERNMENTAL FUNDS COMPARISON**

FUND	FY 19-20 AMOUNT	%	FY 18-19 AMOUNT	INCREASE %
General Fund	\$ 5,991,572	72%	\$ 5,621,597	7%
Debt Service	\$ 1,300,634	16%	\$ 1,180,819	10%
Seizures & Forfeitures	\$ 0	0%	\$ 0	0%
Facilities & Infrastructure	\$ 167,800	2%	\$ 324,400	-48%
Capital Projects Funds	\$ 20,086	0%	\$ 5,086	295%
Other Special Revenue Funds	\$ 14,042	0%	\$ 14,482	-3%
Develop Corp Funds	\$ 805,023	10%	\$ 833,712	-3%
TOTAL	\$ 8,299,157	100%	\$ 7,980,096	4%

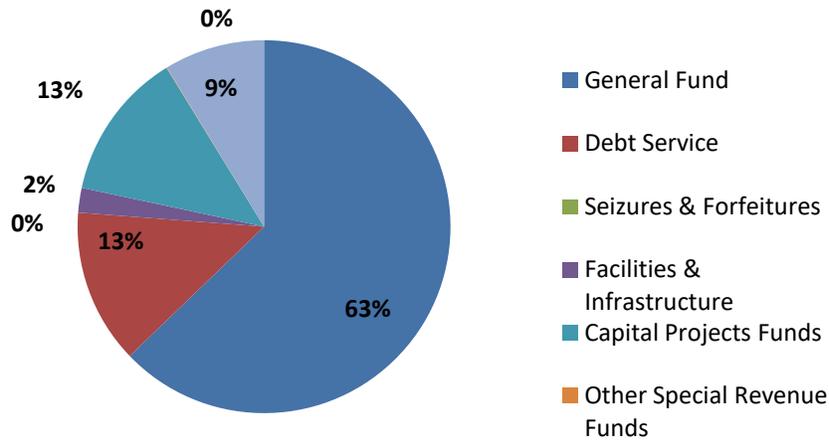
**OVERALL SUMMARY OF BUDGET REVENUES
GOVERNMENTAL FUNDS FY 19-20**



**OVERALL SUMMARY OF BUDGET EXPENDITURES
GOVERNMENTAL FUNDS COMPARISON**

FUND	FY 19-20 AMOUNT	%	FY 18-19 AMOUNT	INCREASE %
General Fund	\$ 5,788,401	63%	\$ 5,729,600	1%
Debt Service	\$ 1,235,655	13%	\$ 1,095,560	13%
Seizures & Forfeitures	\$ 0	0%	\$ 0	0%
Facilities & Infrastructure	\$ 197,500	2%	\$ 252,500	-22%
Capital Projects Funds	\$ 1,188,000	13%	\$ 920,000	29%
Other Special Revenue Funds	\$ 4,500	0%	\$ 6,227	-28%
Develop Corp Funds	\$ 803,053	9%	\$ 556,908	44%
TOTAL	\$ 9,217,109	100%	\$ 8,560,795	8%

**OVERALL SUMMARY OF BUDGET EXPENDITURES
GOVERNMENTAL FUNDS FY 19-20**



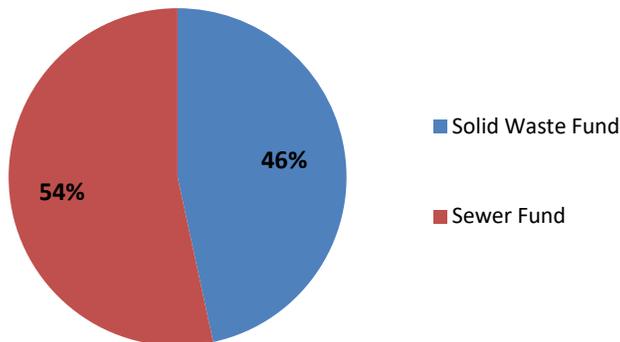
The Enterprise Funds (Sewer Fund and Solid Waste Fund) total revenues are estimated to be \$3,696,310. This is an increase of 6% from the amended budget for FY 2018-2019, basically due to a slight increase of customers and a raise in the sewer consumption rates. The rate for garbage services will remain the same. The proposed expenses budget for Enterprise Funds is \$3,976,170, an increase of 2% from the current FY 2018-2019. Most of the increase is due to maintenance and repairs of vehicles, overtime pay and contractual services to be able to fulfill the high demand of brush pick-up.

The City will be providing sewer services to approximately 3,980 customers and solid waste services to nearly 3,900 accounts.

**SUMMARY OF BUDGET REVENUES
ENTERPRISE FUNDS COMPARISON**

FUND	FY 19-20 AMOUNT	%	FY 18-19 AMOUNT	INCREASE %
Solid Waste Fund	\$ 1,699,850	46%	\$ 1,663,743	2%
Sewer Fund	\$ 1,996,460	54%	\$ 1,830,186	9%
TOTAL	\$ 3,696,310	100%	\$ 3,493,928	6%

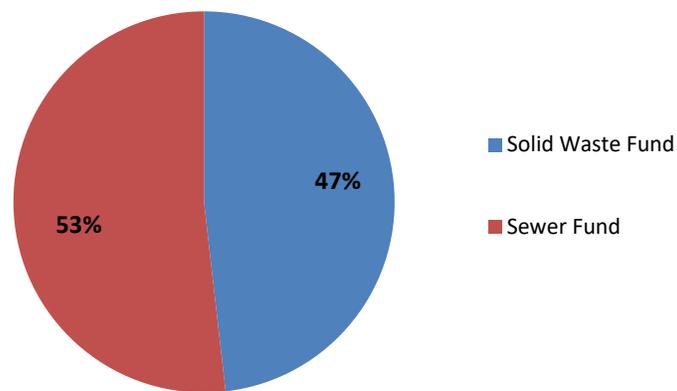
**SUMMARY OF REVENUES
ENTERPRISE FUNDS FY 19-20**



**SUMMARY OF BUDGET EXPENDITURES
ENTERPRISE FUNDS COMPARISON**

FUND	FY 19-20 AMOUNT	%	FY 18-19 AMOUNT	INCREASE %
Solid Waste Fund	\$ 1,872,956	47%	\$ 1,820,131	3%
Sewer Fund	\$ 2,103,214	53%	\$ 2,062,639	2%
TOTAL	\$ 3,976,170	100%	\$ 3,882,770	2%

**SUMMARY OF EXPENDITURES
ENTERPRISE FUNDS FY 19-20**



In developing the budget for FY 2019 - 2020, department directors were asked to assess the needs, goals and achievements of each department in alignment with the City’s mission and strategic focus areas to provide the best possible services to our customers and citizens with honesty, integrity and a commitment to excellence. This document is the result of those efforts.

Pursuing the development of the “City on the Grow”, last year the City accomplished several major infrastructure projects, all of them associated with the population increase, residential and commercial construction and economic development with new businesses established in town. The City will continue its development in FY 19-20 and beyond focusing on the four Strategic Focus Areas: **Economic Development, Infrastructure, Quality of Life and Organizational Effectiveness**. Major City-wide accomplishments and goals are described below.

Achievements in FY 2018-2019:

The 2018-2019 Fiscal Year was a year for the City to implement lessons learned from the major flood event that occurred in June 2018. The City was in the process of developing a Master Drainage Plan (MDP) when the flood event occurred. The flood provided real-time data for the MDP and was therefore incorporated into the Plan. Since the adoption of the MDP, the City has worked on implementing the measures identified in the Plan which will aid in the reduction of property damage caused by major flood events. Areas for Regional Detention Facilities (RDF) were identified and the properties were being purchased as the fiscal year ended. Additionally, the City submitted an application to the Texas Water Development Board for funding assistance with a large drainage project that will reduce the risk of flooding to over 600 homes in the northeast section of town.

Over the previous five (5) years the City has made significant physical and human capital investments in both the Fire and Police Departments. The one area of the emergency services triumvirate (fire, police and ambulance) that remained to be addressed was ambulance service. This critical service was improved by forming a partnership with the City of Palmview to provide ambulance services to our community. The response time and the level of care our constituents are now receiving have improved to the point it matches the level of services which the Fire and Police Departments provide.

The 2018-19 Fiscal Year saw a noticeable increase in community outreach events. The events are an effort to strengthen our relationship with the community and an effective method of receiving input from our citizens. Similarly, the outreach events with neighboring cities, local school districts and many community organizations are meant to solidify those partnerships and provide services to our constituents.

Goals for FY 2019-2020:

The new fiscal year will see the City focus on implementing the new five (5) year Strategic Plan. The Plan was developed due to the numerous needs and wants that our rapidly expanding community has. A concerted effort, along with very careful and thoughtful use of the City's limited resources, is necessary to ensure that the critical requests from our constituents are met.

A major area of emphasis for the 2019-2020 Fiscal Year will be the development of a Fund Balance Policy for the City's General Fund. The adoption of the policy will allow for a General Fund Reserve, resulting in an improved bond rating and ensure that initiatives and projects undertaken by the City will be financially sustainable.

By the end of the 2019-2020 Fiscal Year, free Wi-Fi will be available to 90 percent of Alton's residents. Access to the internet is crucial for many aspects of daily life and being able to provide that access will assist in improving the quality of life for our citizens.

Alton will utilize a substantial amount of human capital on community outreach centered on Census 2020. The monumental task of attempting to count all that reside in our community will not be done by one group; it will be a coordinated effort by Federal, State, and Local agencies, along with non-governmental organizations. Ensuring that all residents are counted will have an impact for the next decade in terms of legislative representation, Federal and State funding and economic development; these factors make it well worth allocating resources to the effort.

Alton will continue to strengthen the partnership with Sharyland Water Supply Corporation (SWSC) as both entities work to bring more resources for fire protection to Alton's businesses and neighborhoods. SWSC's on-going upgrades to its infrastructure and Alton's goal of enhancing fire protection for its constituents will result in a constructive and enduring partnership that will benefit all that reside, conduct business or visit the area.

Conclusion

The capital needs required to keep pace with the population increase will continue, while the tax revenue associated with that growth will lag behind. The challenge we will have is managing those needs and ensuring that capital projects effectively meet the current and long-term goals of our community.

Every project the City commits to must only be done so if the following critical elements are present; the project enhances the quality of life for our constituents; the project is financially and environmentally sustainable; and the project is being completed in a cost effective and efficient manner, so that the services the project provides are better than what currently exists. If we are able to ensure that all of these conditions are met, then we can be certain that the new project will help achieve the vision of what Alton can be.

Respectfully,

Jeff Underwood
City Manager

VISION STATEMENT

Alton will deliver exceptional services that enhance quality of life, while creating a sustainable, friendly environment where citizens, business and visitors can all thrive.

MISSION STATEMENT

City of Alton's mission is to provide transparent, innovative, and highly dependable services to its constituents with the utmost integrity and professionalism, while collaborating with local and regional partners.

VALUES

Integrity: We will be forthright in our actions and honor our commitments.

Trust: We will continue to build citizens' confidence in the government of Alton

Fiscal Accountability: We will provide sound, prudent and responsible stewardship of the City's resources.

Customer Service: We will treat all customers with respect, courtesy and professionalism and endeavor to meet their needs in an efficient manner.

Teamwork: We will strive to create and maintain working relationships with local and regional partners and non-profit, service oriented organizations.

Communication: We will utilize all available medium to communicate quickly and effectively with the entire community.

STRATEGIC FOCUS AREAS

The City of Alton is creating a solid foundation for the future. A foundation that is driven by community needs, council vision of the future, and our commitment to the long-term financial stability and responsible growth of the City.

The City Council has identified significant focus areas to establish that foundation and to serve as a guide for policy and decision making over the long-term. The strategic focus areas are outlined below.

Economic Development – Continue to grow the City’s economic base bringing in jobs associated with retail, commercial and industrial enterprises.

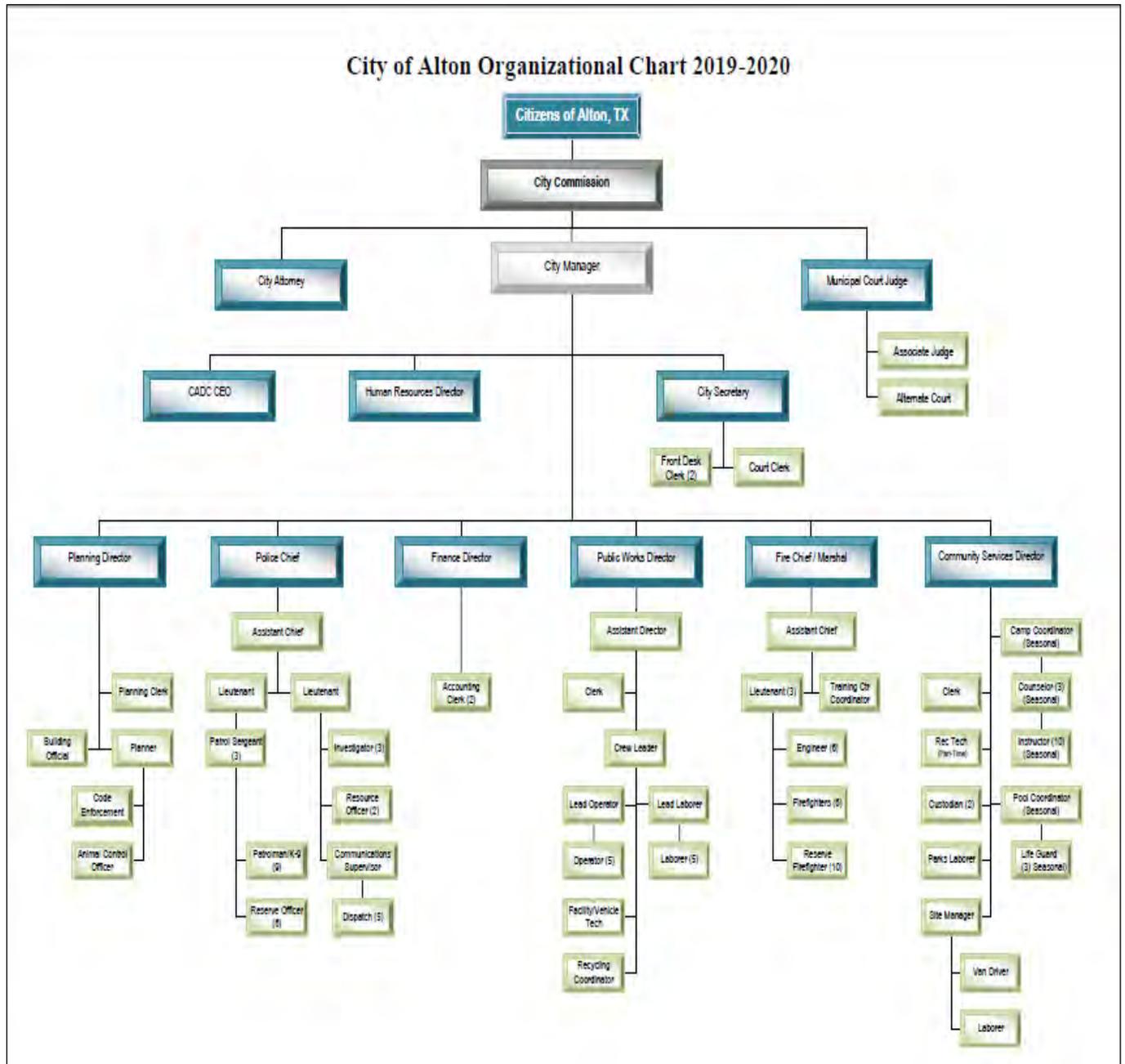
Infrastructure – Provide and maintain high quality and cost-effective infrastructure to meet existing and future needs.

Quality of Life – Maintain a high quality of life that makes Alton a community of choice for residents and business investment.

Organizational Effectiveness – Promote an organizational culture that embraces change, creativity and innovation to ensure proactive, consistent, efficient and accountable service to our community.

These strategic focus areas are the foundation for the Fiscal Year 2017-2018 Budget.

ORGANIZATIONAL CHART



PERSONNEL SCHEDULE

DEPARTMENT/ POSITION	NUMBER OF AUTHORIZED FULL-TIME EQUIVALENT POSITIONS		
	FY 17-18	FY 18-19	FY 19-20
ADMINISTRATION			
CITY MANAGER	1	1	1
ASSISTANT CITY MANAGER	1	1	
CEO ECONOMIC DEVELOPMENT CORPORATION	1	1	1
OFFICE MANAGER/ HR DIRECTOR	1	1	1
CITY SECRETARY	1	1	1
CLERK	2	2	2
TOTAL ADMINISTRATION	7	7	6
FINANCE DEPARTMENT			
FINANCE DIRECTOR	1	1	1
CLERK	2	2	2
TOTAL FINANCE DEPARTMENT	3	3	3
POLICE DEPARTMENT			
POLICE CHIEF	1	1	1
ASSISTANT POLICE CHIEF	1	1	1
LIEUTENANT		1	2
TASK FORCE OFFICER		1	
SERGEANT		1	3
INVESTIGATOR	2	2	3
PATROLMAN	10	11	9
SCHOOL RESOURCE OFFICER		2	2
K9 OFFICER		1	
CORPORAL	4		
WARRANT OFFICER	1		
ADM ASSIST/COMM SUPERVISOR	1	1	1
DISPATCHER II	4	4	5
TOTAL POLICE DEPARTMENT	24	26	27
FIRE DEPARTMENT			
FIRE CHIEF/MARSHAL	1	1	1
ASSISTANT FIRE CHIEF	1	1	1
CAPTAIN		1	
LIEUTENANT	3	3	3
ENGINEER	6	6	6
FIREFIGHTER	6	6	6
TRAINING COORDINATOR	1	1	1
TOTAL FIRE DEPARTMENT	18	19	18

PERSONNEL SCHEDULE

DEPARTMENT/ POSITION	NUMBER OF AUTHORIZED FULL-TIME EQUIVALENT POSITIONS		
	FY 17-18	FY 18-19	FY 19-20
PUBLIC WORKS DEPARTMENT			
PUBLIC WORKS DIRECTOR	1	1	1
ASSISTANT PW DIRECTOR			1
SUPERVISOR	1	1	
CLERK		1	1
CREW LEADER		1	1
OPERATOR	6	6	5
FACILITY/VEHIC TECH	1	1	1
RECYCLING COORDINATOR	1	1	1
LABORER I & II	6	6	7
SPECIALIST I	2	1	
TOTAL PUBLIC WORKS DEPARTMENT	18	19	18
MUNICIPAL COURT			
CLERK	1	1	1
TOTAL MUNICIPAL COURT	1	1	1
PLANNING/MS4 DEPARTMENT			
PLANNING DIRECTOR			1
BUILDING OFFICIAL	1	1	1
PLANNER I	1	1	1
CODE ENFORCEMENT OFFICER		1	1
ANIMAL CONTROL OFFICER		1	1
PERMITS CLERK	1	1	1
TOTAL PLANNING DEPARTMENT	3	5	6
RECREATION DEPARTMENT			
RECREATION DIRECTOR	1	1	1
RECREATION CLERK	1	1	1
CUSTODIAN	2	2	2
PARKS PORTER			1
RECREATION COORDINATOR (SEASONAL)		1	1
RECREATION LEAD/COUNSELOR (SEASONAL)		1	3
RECREATION INSTRUCTOR (SEASONAL)	14	15	12
POOL COORDINATOR (SEASONAL)		1	1
LIFEGUARD (SEASONAL)	3	3	3
POOL CASHIER (SEASONAL)	1	1	1
TOTAL RECREATION DEPARTMENT	22	26	26
SENIOR CENTER			
SITE MANAGER	1	1	1
LABORER I	1	1	1
VAN DRIVER	1	1	1
TOTAL SENIOR CENTER	3	3	3

PERSONNEL SCHEDULE

	NUMBER OF AUTHORIZED FULL TIME EQUIVALENT POSITIONS		
	FY 17-18	FY 18-19	FY 19-20
TOTAL FULL TIME PERMANENT POSITIONS	81	87	87
TOTAL FULL TIME SEASONAL POSITIONS	18	22	21
GRAND TOTAL	99	109	108

BUDGET PROCESS

The annual budget is the single most important financial responsibility of a local government. Citizens are able to see how city officials and staff plan to spend taxpayer dollars. Once the budget is adopted, funds may only be spent in a manner consistent with the stated plans, objectives, and policies outlined in the budget unless amended in accordance with the City Charter and by approval of the City Commission.

The process is a combined effort of members of each of the City's departments and requires an extensive period of time to complete. Both revenues and expenditures are constantly being adjusted throughout the process and are subject to change until the night the City Commission officially adopts the budget. Likewise, the budget calendar serves as an approximate timeline and the events may not always occur at the exact times indicated.

June

The process begins in June with the creation of a budget calendar. The calendar is established to provide guidelines and make sure that the City remains on schedule and deadlines are not missed. The budget process, like the tax rate process, is guided by state and local laws. The Finance Director distributes the budget request packets to all department heads.

July

The Finance Director and the City Manager review department requests and determining needs based on the City's goals and proposed revenues. Finance begins preparation of the proposed budget document.

The Hidalgo County Appraisal District releases certified property values at the end of the month, and calculation of the tax rate begins. With the calculation of the tax rate and all other revenues, Finance and the City Manager begin meeting with department Directors to reduce proposed expense in order to provide the highest level of service and insure that the needs of the community are met while keeping the cost to the citizens as low as possible.

August

The month of August is one of the busiest of the budget season. The Proposed Budget is presented to the City Commission and it is filed with the City Secretary and posted on the City's website. The City Commission votes to adopt the proposed tax rate. It may be necessary to hold public hearings depending on the proposed tax rate. These meetings are scheduled along with the public hearing on the budget, and announcements are posted in the local newspaper according to state requirements.

September

During the month of September, public hearings are held and adjustments are made to both the tax rate and the budget, if required. Toward the end of the month, and after all requirements have been fulfilled, both the tax rate and the budget for the following year are adopted by ordinance. The budget goes into effect as of October 1st and it is filed in the office of the county clerk of Hidalgo County, Texas.

Budget Amendment Process

The City's budget is amended as a part of the annual budget process. Along with estimating expenses for the upcoming fiscal year, Directors are asked to project final expenditures for the current fiscal year. These projections are reviewed by the Finance Director and the City Manager and they compile the final budget for the current fiscal year. The amended budget is usually adopted towards the end of the fiscal year.

On some occasions, issues will occur that require immediate budget amendment. These items are discussed among the Directors involved, the Finance Director, and the City Manager. An appropriate funding source is identified and the amendment is taken before the City Commission for consideration.

Budget Control

During the fiscal year, budgetary control is maintained through monthly review of financial statements. The responsibility for budgetary control lies with the Department Head. Department Heads may not approve expenditures that exceed monies available at the line item level within their department without prior approval of the City Manager. The City Manager approves a transfer of budgeted amounts within departments; however, any revisions that alter the total of any fund must be approved by the City Commission.

Appropriations not expended by departments at the end of the fiscal year will lapse. Therefore, funds that were budgeted but not used during the fiscal year are not available for use in the next fiscal year unless they are appropriated again in the new fiscal year budget.

Budget Calendar

Date	Step	Responsible
Jun 20	Prepare budget calendar listing all steps to be taken and target dates for the budget process	Finance Director
Jun 20-27	Prepare budget request forms and information packets	Finance Director
Jun 28	Distribute budget packets to all departments heads	Finance Director
Jul 1-19	Work on budgets	Department Heads
Jul 22-25	Meet with department heads and assist them with completion of their budgets	Finance Director
Jul 26	Complete and return budget request forms to the Finance Director	Department Heads
Jul 29-Aug 2	Assemble the City's preliminary budget and present it to the City Manager	Finance Director
Aug 5 - 8	Review preliminary budget and make any necessary adjustments	City Manager and Finance Director
Aug 9	Complete the proposed budget	Finance Director
Aug 13	Present Proposed Budget to the City Council	City Manager
Aug 14	File Proposed Budget and post it on the City's website	City Secretary
Aug 23 & 30	Publication of the public hearing notice (<i>Progress Times</i>)	City Secretary
Sep 10	Hold public hearing at City Hall 7:30 p.m.	City Council
Sep 24	Adopt Budget by Ordinance	City Council
Sep 25	Distribute copies of the budget to department heads	Finance Director
Sep 25	Post Adopted Budget on the City's website and file with County Clerk	City Secretary

FINANCIAL POLICIES

Sound financial, budgetary and economic principles are part of creating a solid financial plan. Alton's budget incorporates the following long-term and short term financial policies and guidelines.

The City strives to comply with all state laws governing budgeting and financial transactions, with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) statements. Listed below is a summary of the financial and budgetary policies adhered to by the City of Alton.

Definition of a Balanced Budget

The annual operating budget submitted to the City Commission shall be balanced; in that expected revenues and anticipated expenditures align with each other.

Fund Balance and Working Capital Policies

The General Fund should maintain a minimum unreserved fund balance of 90 days of annual operating expenditures and a minimum working capital equivalent to 15 days of annual operating expenses for the Sewer Fund and Solid Waste Fund.

Operating Budget Policies

- The City of Alton budgets resources on a fiscal year, which begins October 1 and ends on the following September 30th.
- The City of Alton operating budget will be developed on an annual basis.
- Budget for each year will be adopted annually, by resolution, no later than September 30th.
- It is the responsibility of the City Manager to prepare and present the city's annual operating budget to the City Commission for their approval.
- The City Commission has the final responsibility for adopting the budget and for making the necessary appropriations.
- The annual adopted budget shall be comprehensive in scope and include all annually budgeted operating funds.
- The proposed operating budget shall appropriate sufficient funds for operations to maintain existing quality and scope of City Services.
- An annual budget calendar shall be prepared including statutory public meeting and tax notice requirements.
- Once the City Commission has enacted the resolution to adopt the budget, expenditures may not be made for any purpose in an amount greater than the amount appropriated.
- City Commission action shall be required to amend the adopted operating budget.

Capital Budget Policies

- Operating expenditures that are incurred from non-recurring capital expenditures are included and anticipated in each operating fund's budget.
- A capital project is defined as a capital asset expected to have a useful life greater than five years and an estimated cost of \$10,000 or more. Capital projects include:
 - Construction, purchase, or major renovation of buildings, sewer system, streets, or other structures.
 - Purchase of land or land rights and major landscaping projects.
 - Any engineering study or master plan needed for the delivery of a capital project.
 - Any major repair, renovation or replacement that extends the useful operational life by at least five or expands capacity of an existing facility.
- Projects meeting the above definition will be included in the Capital Improvement Plan (CIP) rather than the annual operating budget document.
- As a planning document, the City shall adopt a ten year projection of the City's capital needs as well as the future financing requirements in the form of a Capital Improvements Plan (CIP).
- The CIP shall be linked to the City financial and strategic plans.
- Spending authority for capital projects is the capital budget.
- The capital budget does not run concurrently with the operating budget fiscal year.
- City staff shall identify the estimated costs and project schedule for each capital project proposal before it is submitted to the City Commission for approval.
- Expenditure tracking for components of the capital budget will be updated quarterly to ensure project completion against budget and established time lines.
- Change orders resulting in a change in the project cost shall require an amendment to the capital budget.
- Capital improvements may impact the operating budget. Addition of new infrastructure can lead to expanded programs and a need to hire personnel to manage program operations. Replacement of aging structures may decrease operating and maintenance expenditures due to energy efficiencies and reduced repair needs. City staff will analyze, and when necessary, include operating budget impact statements in the CIP.

Basis of Budgeting

Formal budgetary accounting is employed for all funds of the City. Annual operating budgets are adopted each fiscal year by the City Commission. All unencumbered budget appropriations lapse at the end of each fiscal year; if encumbered funds are needed to complete a project in the next fiscal year, they must be re-budgeted.

The budget for all Governmental Fund Types is prepared on a modified accrual basis, revenues are recognized when susceptible to accrual (when they become measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if

they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Fund Accounting

The accounts of the City of Alton are organized and operated on the basis of funds and departmental account groups. A fund is an independent accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

All fund structures and accounting standards of the City of Alton are in compliance with Generally Accepted Accounting Principles (GAAP) for local governments as prescribed by the Governmental Accounting Standards Board (GASB).

The city's various funds are grouped into the following fund types:

Governmental Funds

Governmental Funds are those through which most governmental functions of the City are financed. The city's expendable resources and the related liabilities are accounted for through the Governmental Funds. **The City uses the modified accrual basis for budgeting and financial reporting for all Governmental Funds.** This means that revenues are recognized in the accounting period in which they become available and measurable. Generally, expenditures are recognized in the accounting period in which they are incurred.

Included in Governmental Funds are:

General Fund – The General Fund is the primary operating fund for the City. Revenue comes from taxes, fees, fines, licenses, etc. General Fund expenditures are for typical municipal services such as Police, Fire, Parks, Streets, and Administration.

Special Revenue Funds – Special Revenue Funds are used to account for proceeds of specific sources that are legally restricted to expenditures for specific purposes.

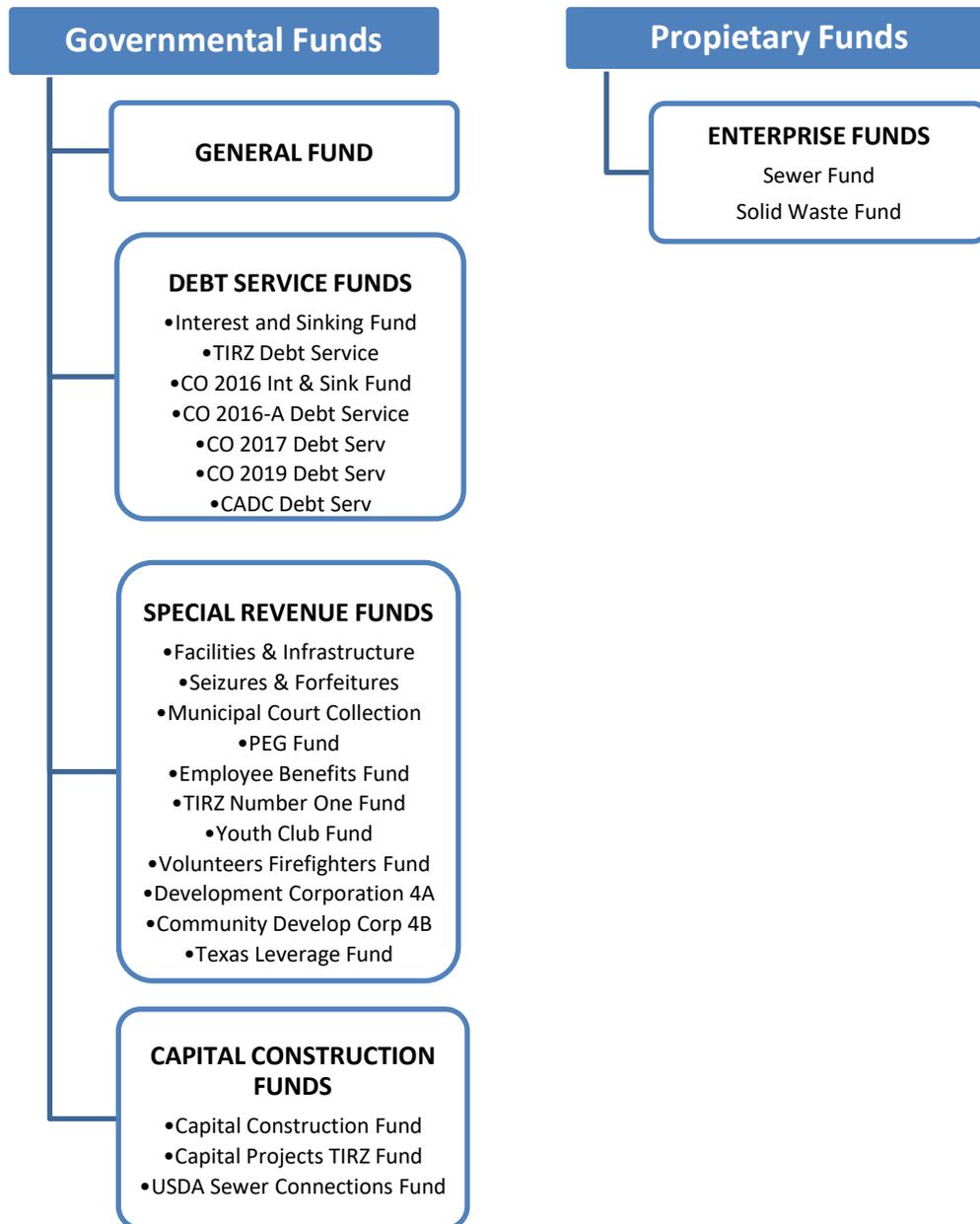
Debt Service Funds – Debt Service Funds are used to account for the payment of principal, interest and related costs on long-term debts supported by taxes. A portion of the property tax levy (Interest and Sinking Rate) is dedicated to support this fund.

Capital Projects Fund – Funds are used to account for the accumulation of resources for, and the payment of capital projects and improvements related to infrastructure. Revenue sources include bond proceeds, grants, and intergovernmental revenue from other governmental entities.

Proprietary Funds

Unlike Governmental Funds, Proprietary Funds manage the more business-like activities of government. The total operating, capital and debt costs for delivery of sewer and solid waste services are recovered from the rates charged for use of the utility and service. **The City uses the full accrual basis of accounting and budgeting; revenues are recognized when they are obligated to the City and expenditures when a commitment is made.**

FUND STRUCTURE



A comprehensive assessment of the financial condition of every operating fund of the City of Alton is presented on the following sections. A narrative explanation of each fund and its operating departments is provided along with historic financial activity and reflecting the impact of the adopted budget on each fund.

The adjacent pages contain the City of Alton 2020 consolidated financial schedule.

COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2019-2020

	GOVERNMENTAL FUND TYPES				
	General Fund	Debt Service	Debt Service TIRZ Number One	Police Seizures & Forfeitures	Facilities & Infrastructure
FUND BALANCE FY 17-18 CAFR	621,410	158,471	39,507	18	51,885
Budgeted Use of Fund Balance FY 18-19	(24,319)	(22,335)	(5,298)	(1,652)	108,225
ESTIMATED BEGINNING FUND BALANCE	\$ 597,091	\$ 136,136	\$ 44,805	\$ 1,670	\$ 160,110
REVENUES					
Taxes	2,310,778	613,949	335,000		
Grants & Donations	93,446				
Licenses & Permits	203,200				
Charges for Services	1,041,000				165,000
Fines	734,359				
Interest & Miscellaneous	23,789	1,000	465		2,800
Other Revenue					
Total Revenues	4,406,572	614,949	335,465	-	167,800
Sale of Land	200,000				
Other Financing Sources	35,000				
Transfer In	1,350,000	270,220	80,000		
Total Other Resources	1,585,000	270,220	80,000	-	-
TOTAL REVENUES	\$ 5,991,572	\$ 885,169	\$ 415,465	\$ -	\$ 167,800
EXPENDITURES					
Personnel Services	3,777,333				
Supplies & Materials	81,450				
Maintenance & Repairs	159,197				
Contractual Services	791,408				
Capital Outlay	133,498				
Operational Expenditures	633,188				
Other Expenditures					22,500
Debt Service	212,328	899,679	335,976		
Expenditures	5,788,401	899,679	335,976	-	22,500
Loans Payable - Principal					
Infrastructure					
Transfers Out					175,000
Total Other Financing Uses	-	-	-	-	135,000
TOTAL EXPENDITURES	\$ 5,788,401	\$ 899,679	\$ 335,976	\$ -	\$ 197,500
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 203,170	\$ (14,510)	\$ 79,489	\$ -	\$ (29,700)
ESTIMATED ENDING FUND BALANCE	\$ 800,261	\$ 121,626	\$ 124,294	\$ 1,670	\$ 130,410

COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2019-2020

	GOVERNMENTAL FUND TYPES				
	USDA Fire Station Fund	Capital Projects TIRZ Fund	Capital Construction Fund	PEG Fund	Alton Youth Club Activities
FUND BALANCE FY 17-18 CAFR	3,065	2,222	924,275	34,969	(10,801)
Budgeted Use of Fund Balance FY 18-19	54	39	1,118,079	8,924	9
ESTIMATED BEGINNING FUND BALANCE	\$ 3,119	\$ 2,261	\$ 2,112,354	\$ 43,893	\$ (10,792)
REVENUES					
Taxes				7,300	
Grants & Donations	-				
Licenses & Permits					
Charges for Services					
Fines					
Interest & Miscellaneous	50	36	20,000	750	7
Other Revenue					
Total Revenues	50	36	20,000	8,050	7
Sale of Land					
Other Financing Sources	-				
Transfer In	-				
Total Other Resources	-	-	-	-	-
TOTAL REVENUES	\$ 50	\$ 36	\$ 20,000	\$ 8,050	\$ 7
EXPENDITURES					
Personnel Services					
Supplies & Materials					
Maintenance & Repairs					
Contractual Services					
Capital Outlay					
Operational Expenditures					
Other Expenditures					
Debt Service					
Expenditures	-	-	-	-	-
Loans Payable - Principal					
Infrastructure			1,356,200		
Transfers Out					
Total Other Financing Uses	-	-	1,356,200	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ 1,356,200	\$ -	\$ -
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 50	\$ 36	\$(1,336,200)	\$ 8,050	\$ 7
ESTIMATED ENDING FUND BALANCE	\$ 3,169	\$ 2,297	\$ 776,154	\$ 51,943	\$ (10,785)

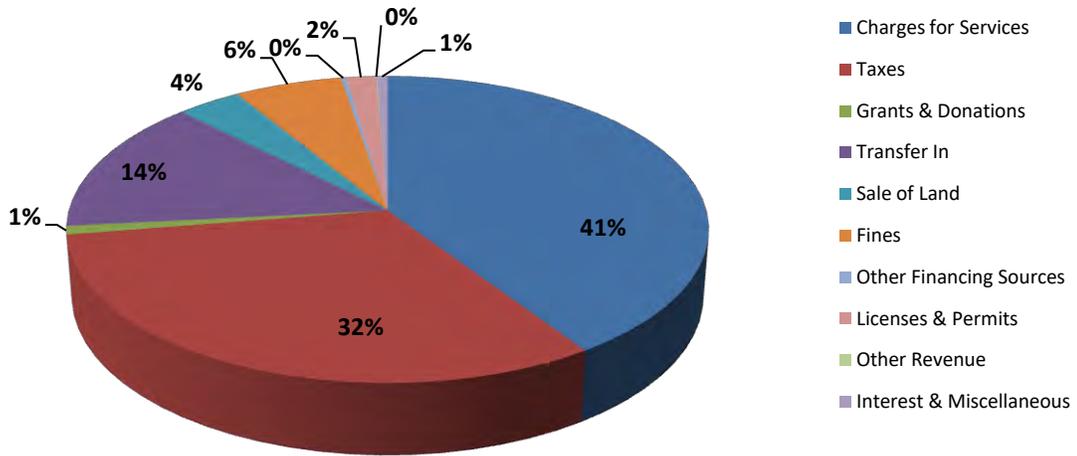
COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2019-2020

	GOVERNMENTAL FUND TYPES					TOTALS
	Volunteer Firefighters Fund	Employee Benefits Fund	Development Corporation 4A	Community Develop Corp 4B	Texas Leverage Fund	
FUND BALANCE FY 17-18 CAFR	4,141	10,501	94,020	40,342	358,997	2,333,227
Budgeted Use of Fund Balance FY 18-19	352	903	83,425	68,917	(205)	1,419,018
ESTIMATED BEGINNING FUND BALANCE	\$ 4,493	\$ 11,404	\$ 177,445	\$ 109,259	\$ 358,997	\$ 3,752,245
REVENUES						
Taxes			278,311	278,311		3,823,649
Grants & Donations	1,500	500				95,446
Licenses & Permits						203,200
Charges for Services						1,206,000
Fines						734,359
Interest & Miscellaneous	2,090	895	1,000	1,000	1,700	55,582
Other Revenue		1,000			4,701	5,701
Total Revenues	5,590	2,395	279,311	279,311	6,401	6,123,937
Sale of Land					240,000	440,000
Other Financing Sources						35,000
Transfer In						1,700,220
Total Other Resources	-	-	-	-	240,000	2,175,220
TOTAL REVENUES	\$ 3,590	\$ 2,395	\$ 279,311	\$ 279,311	\$ 246,401	\$ 8,299,157
EXPENDITURES						
Personnel Services			94,073	73,469		3,944,875
Supplies & Materials			60	100		81,610
Maintenance & Repairs						159,197
Contractual Services	200		9,000	2,000	6,000	808,608
Capital Outlay				2,000		135,498
Operational Expenditures	3,300		33,100	75,973	40,000	785,561
Other Expenditures		1,000	60,478	43,375		127,356
Debt Service			81,711	81,711		1,611,405
Expenditures	3,500	1,000	278,422	278,631	46,000	7,654,109
Loans Payable - Principal						
Infrastructure					200,000	1,231,200
Transfers Out						175,000
Total Other Financing Uses	-	-	-	-	200,000	1,406,200
TOTAL EXPENDITURES	\$ 3,500	\$ 1,000	\$ 278,422	\$ 278,631	\$ 246,000	\$ 9,060,309
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ 90	\$ 1,395	\$ 889	\$ 680	\$ 401	\$ (761,153)
ESTIMATED ENDING FUND BALANCE	\$ 4,583	\$ 12,799	\$ 178,334	\$ 109,939	\$ 359,398	\$ 2,991,093

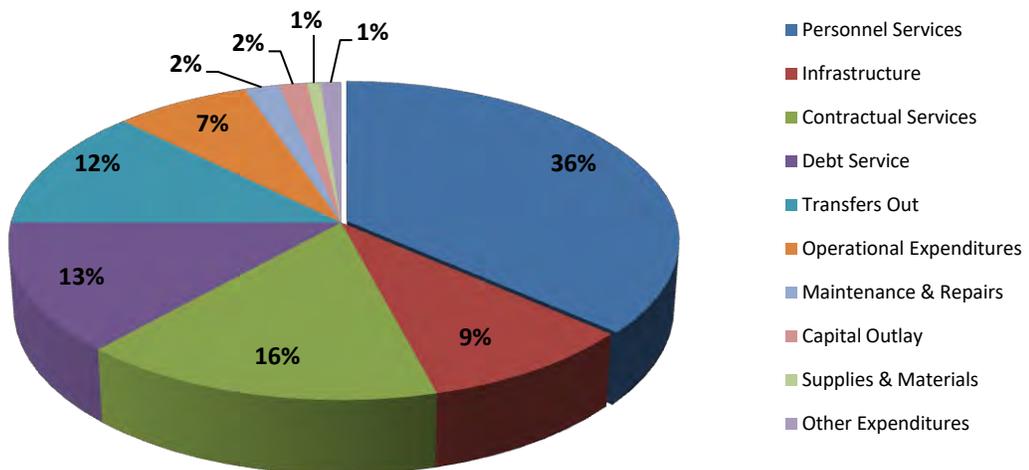
COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCES FISCAL YEAR 2019-2020

	ENTERPRISE FUND TYPES			TOTAL
	Solid Waste Fund	Sewer Fund	TOTALS	GOVERNMENTAL & ENTERPRISE
FUND BALANCE FY 17-18 CAFR	71,973	15,230,430	15,302,403	17,635,630
Budgeted Use of Fund Balance FY 18-19	3,569	(49,923)	(46,354)	1,372,664
ESTIMATED BEGINNING FUND BALANCE	\$ 75,542	\$ 15,180,507	\$ 15,256,049	\$ 19,008,294
REVENUES				
Taxes				3,823,649
Grants & Donations	12,000		12,000	107,446
Licenses & Permits			-	203,200
Charges for Services	1,677,680	1,989,460	3,667,140	4,873,140
Fines			-	734,359
Interest & Miscellaneous	10,170	7,000	17,170	72,752
Other Revenue			-	5,701
Total Revenues	1,587,280	1,810,400	3,696,310	9,820,247
Sale of Land				440,000
Other Financing Sources				35,000
Transfer In				1,700,220
Total Other Resources	-	-	-	2,175,220
				-
TOTAL REVENUES	\$ 1,699,850	\$ 1,996,460	\$ 3,696,310	\$ 11,995,467
EXPENDITURES				
Personnel Services	469,414	332,250	801,665	4,746,539
Supplies & Materials	10,001	3,000	13,001	94,611
Maintenance & Repairs	86,500		86,500	245,697
Contractual Services	425,933	835,232	1,261,165	2,069,772
Capital Outlay		66,000	66,000	201,498
Operational Expenditures	160,472	18,221	178,693	964,254
Other Expenditures	5,000	12,650	17,650	145,006
Debt Service	8,057	7,740	15,797	1,627,202
Expenditures	1,165,377	1,275,093	2,440,470	10,094,579
Loans Payable - Principal	83,579	20,000	103,579	103,579
Infrastructure				1,231,200
Transfers Out	624,000	808,121	1,432,121	1,607,121
Total Other Financing Uses	707,579	828,121	1,535,700	2,941,900
TOTAL EXPENDITURES	\$ 1,872,956	\$ 2,103,214	\$ 3,976,170	\$ 13,036,479
TOTAL REVENUES OVER (UNDER) EXPENDITURES	\$ (173,106)	\$ (106,754)	\$ (279,860)	\$ (1,041,013)
ESTIMATED ENDING FUND BALANCE	\$ (97,564)	\$ 15,073,753	\$ 14,976,189	\$ 17,967,282

**City of Alton
Overall Summary of Revenues \$11,995,467**



**City of Alton
Overall Summary of Expenditures \$13,036,479**



PROPOSED GENERAL FUND BUDGET

The General fund is the main operating fund in the City. It is used to account for all financial resources traditionally associated with government except those required to be accounted for in another fund. Major revenue sources include ad valorem (property) taxes, local sales taxes, franchise fees, court fines, license and permit fees, service charges and transfers from enterprise funds.

GENERAL FUND REVENUES

Total operating revenues for FY 2019-2020 are \$5,991,572, approximately \$369,975 more than the FY 2018-2019 amended budget. Even though most of the revenue sources are expected to remain the same, the 6.6% increase is primarily due to a slight increase in the taxable value of properties within the City, a raise in the storm water drainage fee and in the fire fees charged to Hidalgo County for calls responded in its fire jurisdiction.

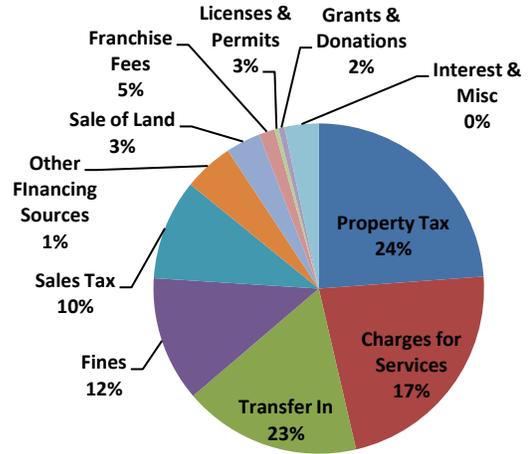
The Alton Regional Training Center has developed an ambitious comprehensive training program which is expected to bring about \$53,000 in revenues. Most of the program is in the area of fire academy and certifications including on-line classes.

Revenue sources for municipalities are primarily derived from ad valorem (property) and sales taxes. Other major revenue sources for the City are court fines from the issuance of citations and franchise fees charged to specific industries for conducting business in the City. Licenses and permits include the collection of revenue for building permits, plan reviews, certificates of occupancy, contractor registrations, burning permits, moving permits, and flea market fees. Other charges for services and other non-operating revenues include revenue from sale of City owned land, passport processing, parks and facilities rentals, fire training instruction and fire inspections.

This proposed budget will address in detail the primary sources of revenue for the General Fund.

General Fund FY 19-20 Revenue Breakdown

Description	Amount	%
Property Tax	\$ 1,428,378	24%
Charges for Services	\$ 1,041,000	17%
Transfers In	\$ 1,350,000	23%
Fines	\$ 734,359	12%
Sales Tax	\$ 590,400	10%
Other Financing Sources	\$ 35,000	2%
Franchise Fees	\$ 292,000	5%
Sale of Land	\$ 200,000	8%
Licenses & Permits	\$ 203,200	3%
Grants & Donations	\$ 93,446	2%
Interest & Miscellaneous	\$ 23,789	0%
TOTAL	\$ 5,991,572	100%

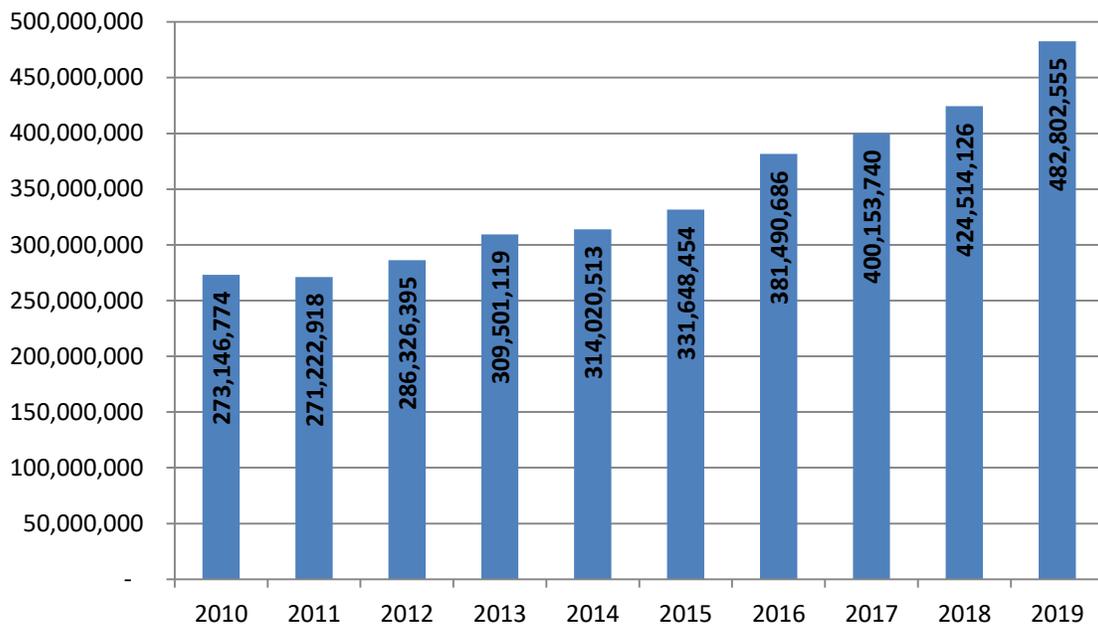


Primary Revenue Sources

Ad Valorem Tax Revenue

Taxable Appraised Values are assessed by Hidalgo County Appraisal District. Net taxable values for Fiscal Year 2019 are estimated at \$482,802,555, an increase of \$58,288,429 or 13.7% over the 2018's Certified Tax Roll net taxable value of \$424,514,126. The chart below illustrates the change in net taxable assessed values over the last ten years.

**Estimated Total Net Taxable Value
Tax Years 2010 - 2019**

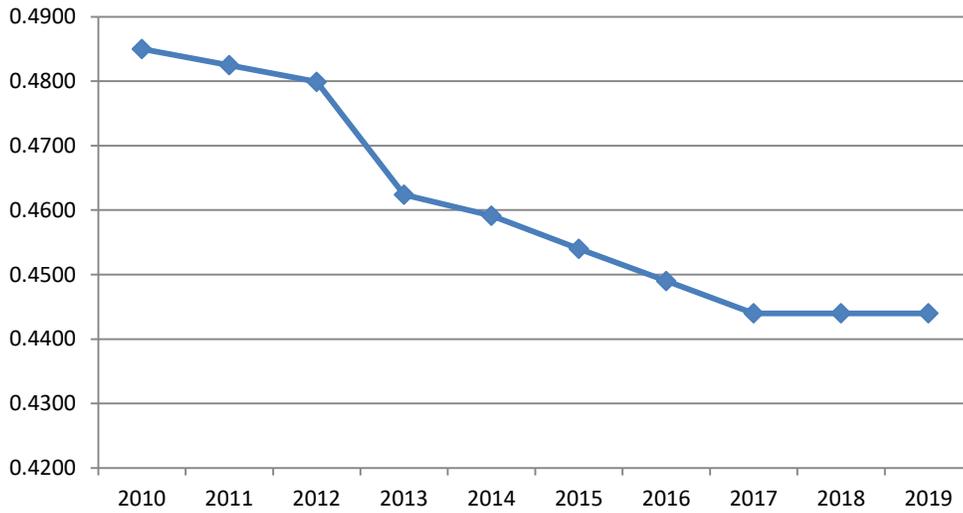


For ten consecutive years, from 2008 through 2017, the City decreased the property tax rate. For the last three years the same rate has been maintained minimizing the impact to the tax payer while meeting the City's financial obligations.

The actual rate adopted by the City Commission consists of two components. The Maintenance and Operations (M&O) rate funds the operations of the City's General Fund and the second component is the Interest and Sinking rate (I&S) which funds principal and interest requirements on the City's certificates of obligation bonds. The property tax rate adopted for year 2019 is \$0.4440 per \$100 valuation.

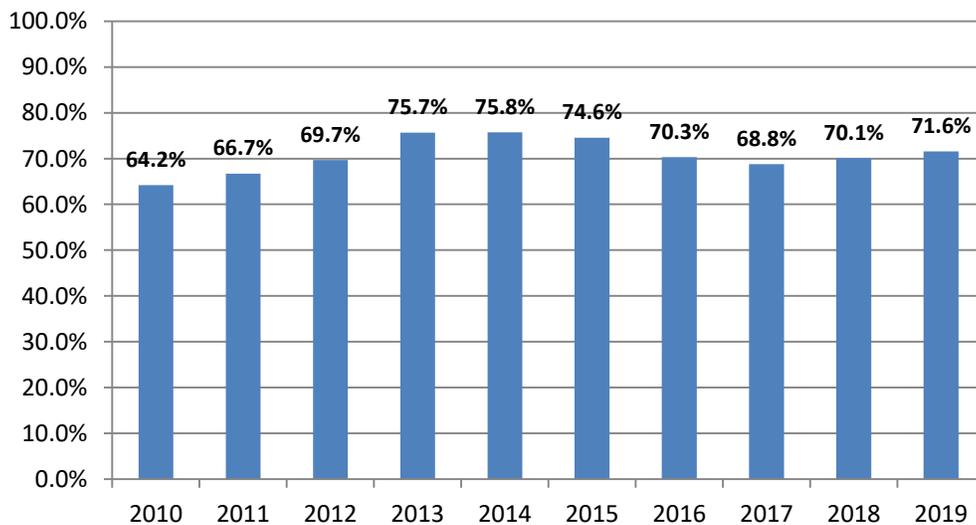
The following graph represents a ten year history of the City's total tax rate.

Tax Rates FY 2010 - FY 2019



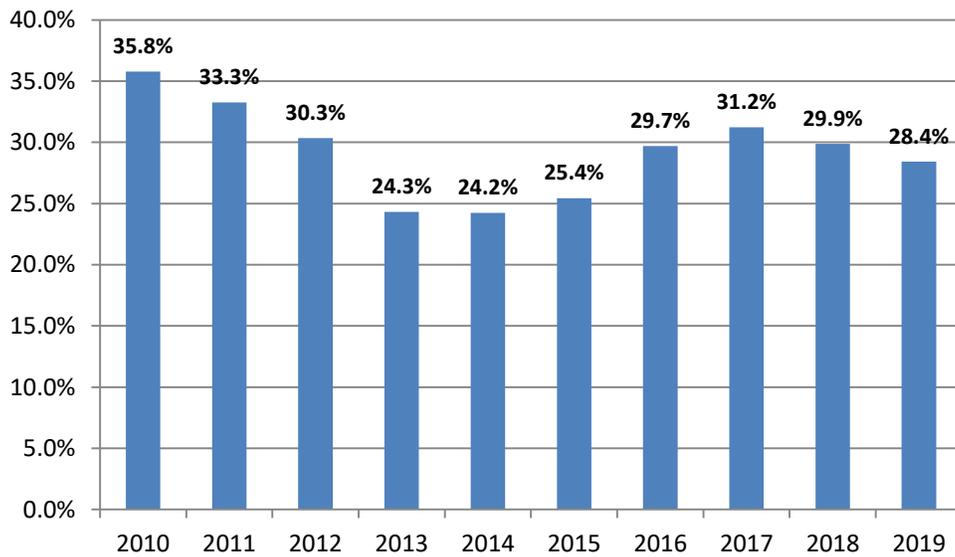
The Maintenance and Operations rate (M&O) in Fiscal Year 2018-2019 is \$0.3178, an increase of \$0.0065 from last fiscal year's \$0.3113 rate. This rate reflects 71.6% of the total tax rate. The following graph illustrates the M&O rate as a percentage of the total tax rate since year 2010.

**Maintenance & Operations (M&O) Rate
as Percentage of Total Tax Rate
FY 2010 - FY 2019**



The Interest and Sinking rate (I&S) or debt service rate for Fiscal Year 2019-2020 is \$0.1262. This rate represents 28.4% of the total tax rate with a decrease of \$0.0065 from last fiscal year's debt service of \$0.1327. The following graph illustrates the I&S rate as a percentage of the total tax rate since year 2010.

**Debt Service (I&S) Rate
as a Percentage of Total Tax Rate
FY 2010 - 2019**

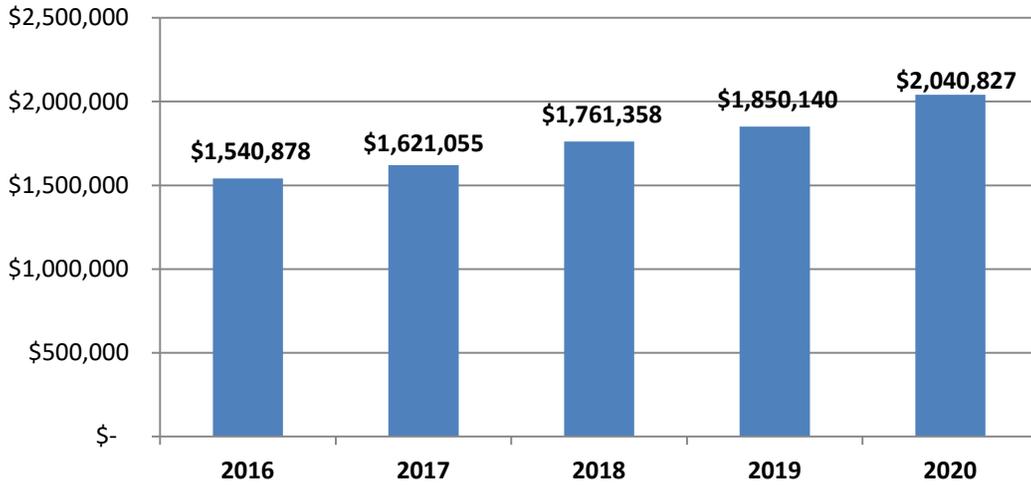


Overall revenue from Ad Valorem (Property) taxes is estimated to be \$2,040,827, an increase of approximately \$190,687 from the FY 2018-2019 actual revenue and mostly reflected in the Maintenance & Operation. The revenue is calculated approximately at 90% collection of the total tax levy based on historical collections in prior years.

Delinquent tax collections are unstable and difficult to predict. The City takes a conservative approach to calculating the delinquent tax budget based as well on historical collections in prior years. The total estimated delinquent tax collection for Fiscal Year 2019-2020 is \$186,097.

Below is a chart of total property tax revenue of the last five years.

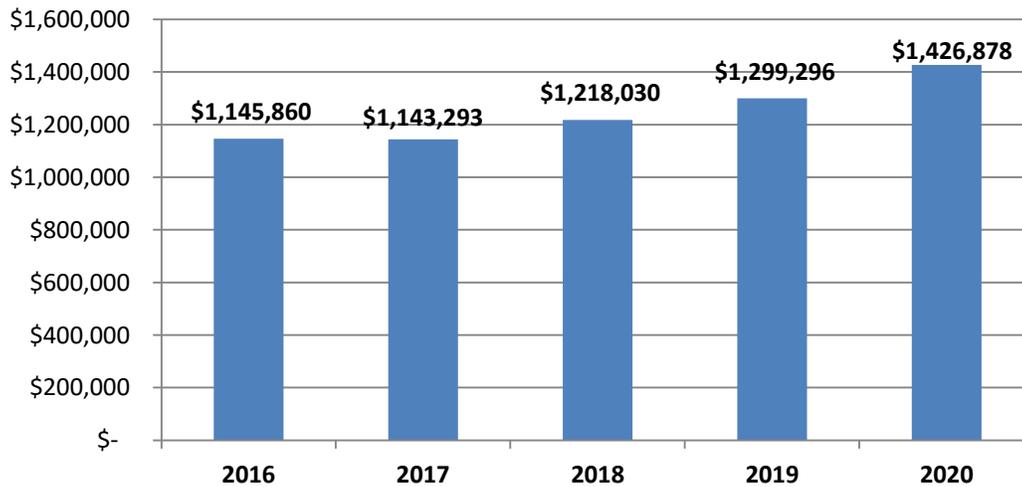
**Overall Property Tax Revenue
FY 2016 - 2020**



Property tax is the largest source of revenue for the General Fund comprising 24% of its total revenue for the 2019-2020 Fiscal Year.

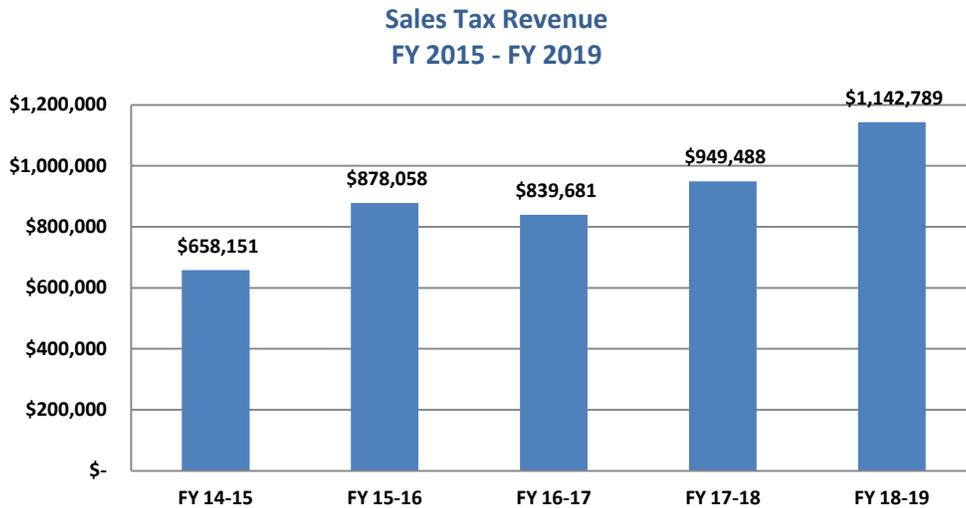
Below is a chart of property tax revenue of General Fund for the last five years.

**Property Tax Revenue
General Fund
FY 2016 - 2020**



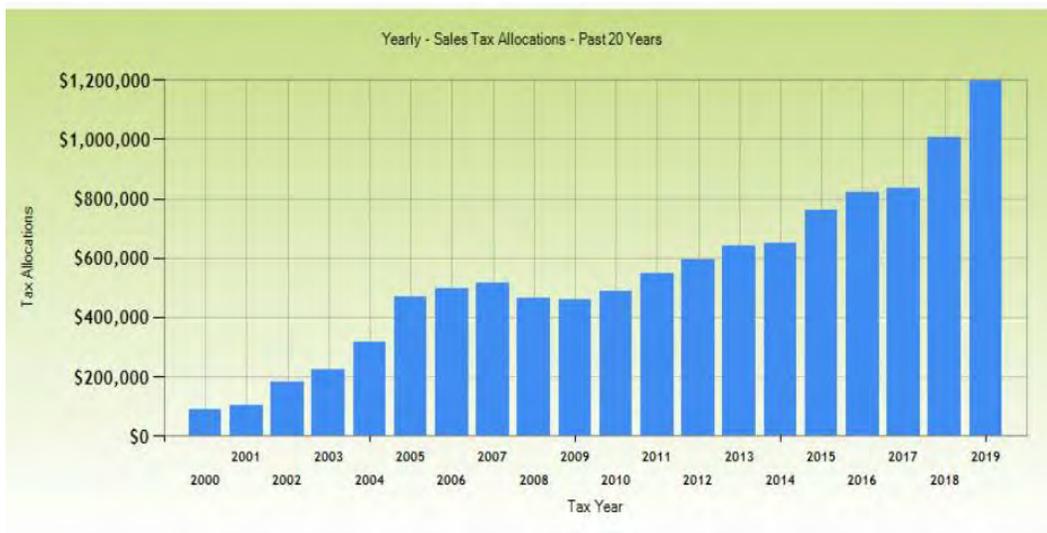
Sales Tax Revenue

Sales tax revenue accounts for 10% of General Fund Revenue. The City currently levies a 2% sales tax that is in addition to the 6.25% the State of Texas levies. Of the 2% City levy, 1% is allocated to the General Fund while the remaining 1% funds the Economic and Community Development Corporations. As the City has grown, so has the sales tax base. Since 2014, the City has seen an average annual sales tax growth of 9.7%.



Sales tax revenue projections for General Fund for FY 2019-2020 total is \$590,400 and includes an increase of 3.4% over the previous year, resulting in additional revenue of \$19,151. Growth considerations include ongoing commercial and retail development and historical data.

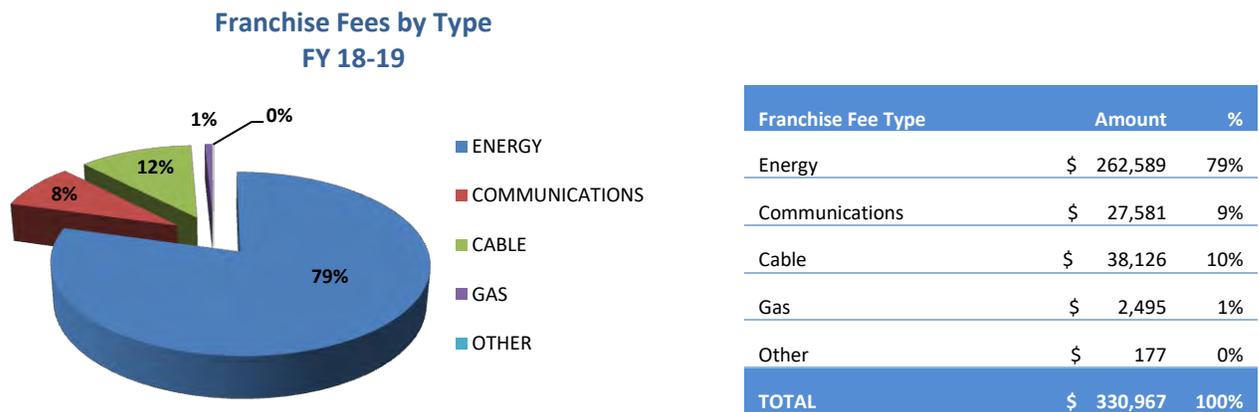
The actual revenue of FY 15-16 depicted in the graph above was so high because of a one-time audit payment of \$92,000 from the Texas Comptroller of Public Accounts. However, for the last ten years the City has seen a steady increase in sales tax as shown in the chart below.



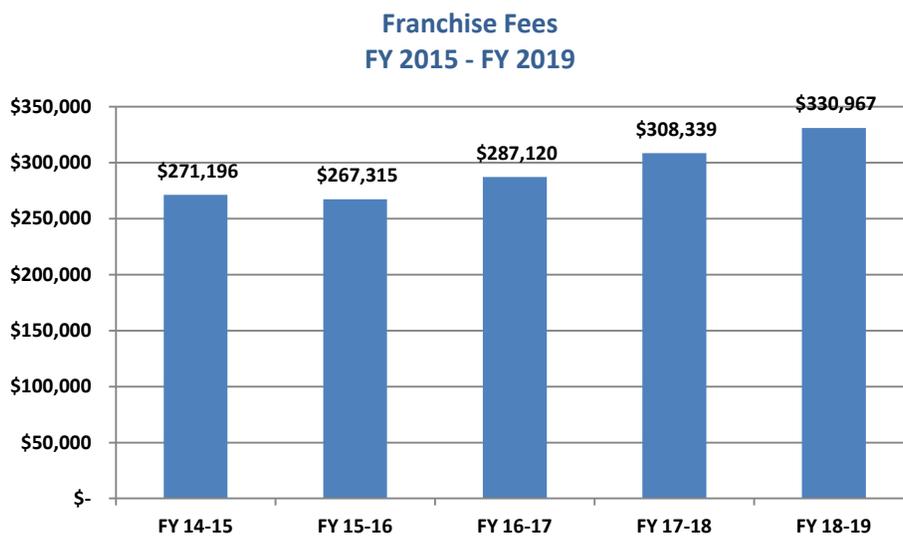
The City continues to partner with its Economic Development Corporation to recruit businesses that will be successful and contribute to our community.

Franchise Tax

The City of Alton receives franchise fee payments for the use of its streets and right-of-ways. Companies involved in sanitation, telecommunications and utilities must pay the City for such in order to provide their services. The following charts show the breakdown of franchise fees received in Fiscal Year 2018-2019.



Since 2015, the City has seen an average annual franchise tax growth of 4.3%. Franchise fees represent 5% of the General Fund revenue, a conservative budget of \$292,000 was estimated for FY 2019-2020.



Charges for Services

This revenue source includes fees charged to Hidalgo County for fire calls responded out of City limits, Fire Training Academy fees, storm water fees, an Interlocal agreement with Mission CISD for public safety services, weedy lots and land cleaning, passport processing fees, rental of City facilities, Summer Camp and pool fees, and charges for fire and building inspections. All these revenue sources represent 17% of General Fund revenue, about \$1,041,000 for FY 2019-2020; 34% increase from the previous year.

Fines and Forfeitures

The revenue source is generated by fines and fees collected for law violations in the City. The court fines represent 12% of General Fund revenue, an estimated \$734,359 for the FY 2019-2020; 19% increase from the previous year.

Transfer-In

The revenue source represents 23% of the General Fund total revenue, about \$1,350,000, and is obtained from the Enterprise Funds for assisting with the general operations of the City.

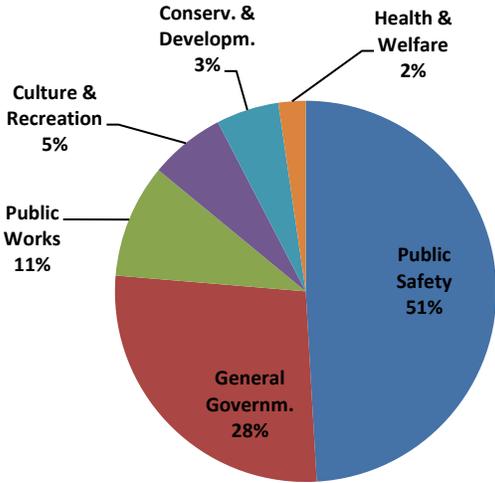
Illustrated below is a brief history of the revenue sources for the City of Alton.

Revenue Sources	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Taxes	\$ 1,850,029	\$ 2,009,067	\$ 2,190,078	\$ 2,186,688	\$ 2,310,778	6%
Transfer In	\$ 950,000	\$ 1,048,000	\$ 1,453,000	\$ 1,453,000	\$ 1,350,000	-7%
Charges for Services	\$ 965,556	\$ 899,456	\$ 807,092	\$ 777,440	\$ 1,041,000	34%
Fines	\$ 555,415	\$ 440,942	\$ 618,333	\$ 618,121	\$ 734,359	19%
Sale of Land	\$ -	\$ -	\$ 114,000	\$ 133,072	\$ 200,000	50%
Licenses & Permits	\$ 190,385	\$ 209,973	\$ 198,786	\$ 201,791	\$ 203,200	1%
Grants & Donations	\$ 12,404	\$ 80,451	\$ 126,526	\$ 129,877	\$ 93,446	-28%
Interest & Miscellaneous	\$ 16,943	\$ 20,354	\$ 21,124	\$ 22,157	\$ 23,789	7%
Other Financing Sources	\$ 452-199	\$ 424,275	\$ 92,658	\$ 93,188	\$ 35,000	-62%
Total	\$ 4,997,932	\$ 5,132,518	\$ 5,621,596	\$ 5,615,334	\$ 5,991,572	7%

GENERAL FUND EXPENDITURES

The General Fund accounts for the expenditures associated with operating the general government services, which include public safety, parks, streets, planning, recreation, and the general administrative support for these services and the City Commission. The following chart illustrates the percentage of the FY 19-20 budget attributed to each department classified by service. Public safety will account for 49% of the budget which includes police and fire services.

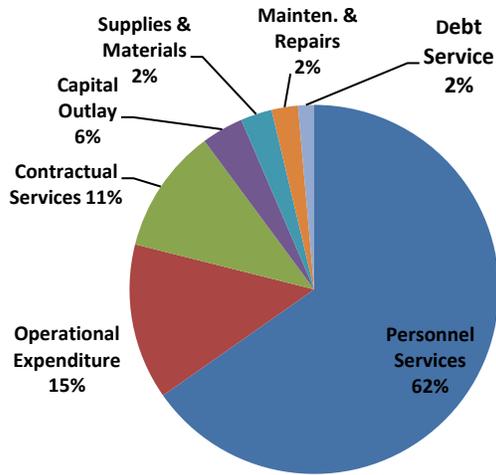
**General Fund FY 19-20
Expenditure Breakdown by Service**



Service Description	Amount	%
Public Safety	\$ 2,840,833	49%
General Government	\$ 1,577,125	27%
Public Works	\$ 558,388	10%
Culture & Recreation	\$ 307,920	6%
Conservation & Development	\$ 370,791	5%
Health & Welfare	\$ 133,344	2%
TOTAL	\$ 5,788,401	100%

The following chart illustrates the percentage of the budget attributed by category. For FY 19-20, personnel services will account for 65% of the budget. This category includes salaries and wages, overtime, payroll taxes, health insurance, retirement contributions, unemployment and workers compensation. The increase of 3% in this category from last year is due to the hiring of a couple of staff in the departments Human Resources and Community Service.

General Fund FY 19-20 Expenditure Breakdown by Category



Category Description	Amount	%
Personnel Services	\$ 3,777,333	65%
Operational Expenditures	\$ 633,238	11%
Contractual Services	\$ 791,408	14%
Capital Outlay	\$ 133,498	2%
Debt Service	\$ 212,328	4%
Maintenance & Repairs	\$ 159,196	3%
Supplies & Materials	\$ 81,400	1%
TOTAL	\$ 5,788,401	100%

The table below illustrates a brief history of expenditures by category. The budget for FY 19-20 has an increase of 1% over the FY 18-19 amended budget. The departmental summaries provide details on the slightly increase.

Expenditures by Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	\$ 2,920,908	\$ 3,203,979	\$ 3,656,613	\$ 3,629,595	\$ 3,777,333	3%
Contractual Services	\$ 574,047	\$ 687,953	\$ 784,355	\$ 764,058	\$ 791,408	1%
Operational Expenditures	\$ 535,165	\$ 699,348	\$ 612,539	\$ 584,871	\$ 633,188	3%
Maintenance & Repairs	\$ 141,876	\$ 150,952	\$ 149,006	\$ 143,191	\$ 159,197	7%
Supplies & Materials	\$ 84,238	\$ 87,522	\$ 109,444	\$ 110,598	\$ 81,450	-26%
Debt Service	\$ 75,160	\$ 128,195	\$ 193,154	\$ 193,156	\$ 212,328	10%
Capital Outlay	\$ 429,290	\$ 459,709	\$ 224,489	\$ 220,885	\$ 133,498	-41%
Transfers Out						0%
Totals	\$ 4,760,533	\$ 5,417,658	\$ 5,729,600	\$ 5,646,354	\$ 5,788,401	1%

BUDGET DETAIL BY DEPARTMENT

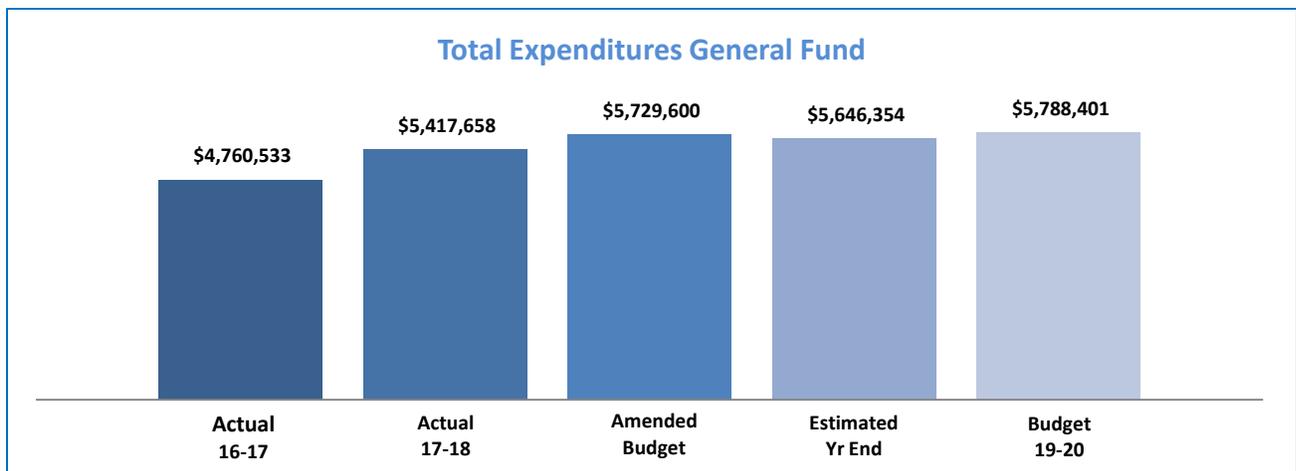
The following table illustrates the history of expenditures by department, the amounts allocated to each one of them and the percentage change from the previous year amended budget.

The highest changes this year are in the Planning Department, 23% increase, due to the hiring of the Planning Director, and in the Community Service/Recreation, 24% increase, due to the hiring of a parks porter to accommodate the new structure of that department.

The reason for the decrease in the Municipal Court departments is because the elimination of one judge position.

Expenditures by Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Administration	\$ 912,703	\$ 1,242,062	\$ 1,307,294	\$ 1,272,562	\$ 1,185,101	-9%
Finance	\$ 139,798	\$ 122,290	\$ 149,631	\$ 148,602	\$ 153,466	3%
Planning	\$ 188,347	\$ 181,758	\$ 281,975	\$ 276,319	\$ 345,661	23%
MS4	\$ 45,405	\$ 20,431	\$ 22,493	\$ 21,675	\$ 25,129	12%
Municipal Court	\$ 99,214	\$ 144,951	\$ 136,403	\$ 134,664	\$ 105,394	-23%
Police	\$ 1,355,917	\$ 1,685,163	\$ 1,678,028	\$ 1,692,152	\$ 1,698,751	1%
Fire	\$ 1,013,127	\$ 1,099,037	\$ 1,196,436	\$ 1,176,727	\$ 1,275,247	7%
Public Works	\$ 669,517	\$ 583,196	\$ 579,718	\$ 568,485	\$ 558,388	-4%
Community Serv/Recreation	\$ 219,520	\$ 217,645	\$ 249,134	\$ 230,364	\$ 307,920	24%
Senior Center	\$ 116,985	\$ 121,126	\$ 128,489	\$ 124,804	\$ 133,344	4%
Totals	\$ 4,760,533	\$ 5,417,658	\$ 5,729,600	\$ 5,646,354	\$ 5,788,401	1%

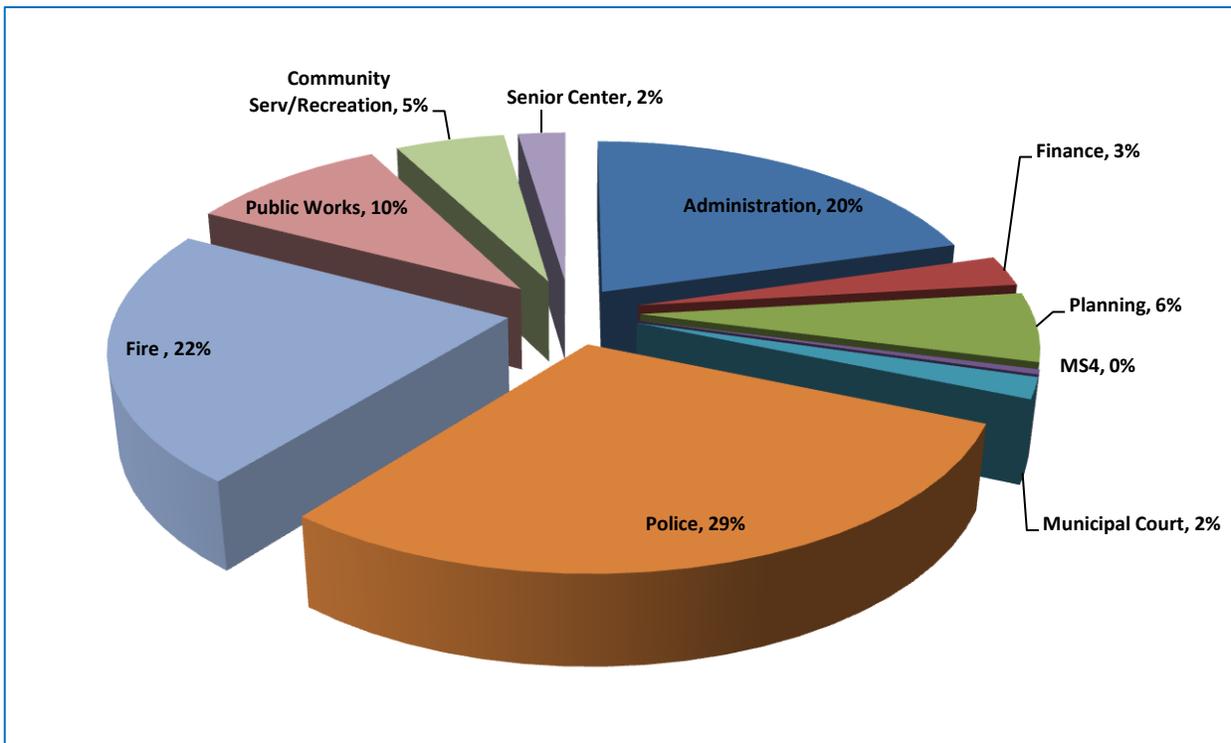
The chart below shows the total expenditures of General Fund by fiscal year.



The chart below shows the TOTAL General Fund allocation by department. The departmental summaries provide more details on each budget.

**General Fund FY 19-20
Distribution by Department**

Total Budget \$5,788,401



GENERAL FUND DEPARTMENTAL SUMMARIES

Administration Department

Office of the City Manager

Mission Statement

The mission of the City Manager office is to assist the City Commission and City departments in providing service-oriented, responsible government that is consistent with the City’s Vision and Mission Statements.

Responsibilities

The office of the City Manager has general oversight of all City Departments and functions, as well as supervision of the Economic Development efforts. The City Manager is the primary liaison to other governmental entities and intergovernmental bodies such as the Metropolitan Planning Organization, the Regional Mobility Authority and various others ad hoc committees and groups.

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Respond to citizens’ requests within two days	--	--	--	100%
Achieve Strategic Planning Operational Items	--	--	--	100%
Annual budget meets City Commission directives	--	--	--	100%

Office of the City Secretary

Mission Statement

The mission of the City Secretary’s office is to ensure the accuracy and integrity of all City records; conduct City operations in an efficient, effective manner and respond promptly to citizens’ inquiries and requests.

Responsibilities

The City Secretary office is responsible for providing information in a timely, efficient manner and in accordance with state and federal laws. Prepares, coordinates agenda items for City

Commission, facilitates execution/delivery of documents following City Commission action, and ensures compliance with State Open Meeting Act. The City Secretary also serves as Records Management Officer for the City of Alton, maintains and updates website information, and oversees front desk and municipal court staff.

Accomplishments FY 2018-2019

- Began re-certification process for Texas Registered Municipal Clerk through the University of North Texas.
- Prepare Commission minutes within five days.
- Prepared/adopted guidelines for a youth leadership program.
- Determined policies for social media program.

Objectives FY 2019-2020

- Formalize networking and information-sharing with fellow City secretaries.
- Provide front office clerks with customer service training.
- Expand the Youth Leadership Academy Program.
- Update website to allow for more personal and interactive experience for users.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Public Meeting Held	21	21	22	21
Public Information Requests Processed	114	102	83	90
Vital Statistics Requested	18	0	0	0
Peer Meetings Held/Attended	8	8	8	8
Transactions tendered	9747	10978	12001	11000
Passports processed	1573	1389	1551	1500

Human Resources

Mission Statement

The mission of the Human Resources Department is to promote a work environment characterized by fair treatment of staff, open communications, personal accountability, trust, and mutual respect.

Responsibilities

The Human Resources Department's responsibilities are provides advice, support, and recommendations to all departments within the city with regards to its employees to make the City of Alton a premier municipal employer.

Accomplishments FY 2018-2019

- Comprehensive review of Personnel Policies.
- Held appreciation events for employees.

Objectives FY 2019-2020

- Implement a schedule for employee evaluations.
- Develop an on boarding process that includes a Training Schedule including safety and harassment training.
- Initiate transition to a paperless HR system.
- Develop a Strategic Compensation Plan.

Performance Measures – *Strategic Focus Area: Organizational Effectiveness*

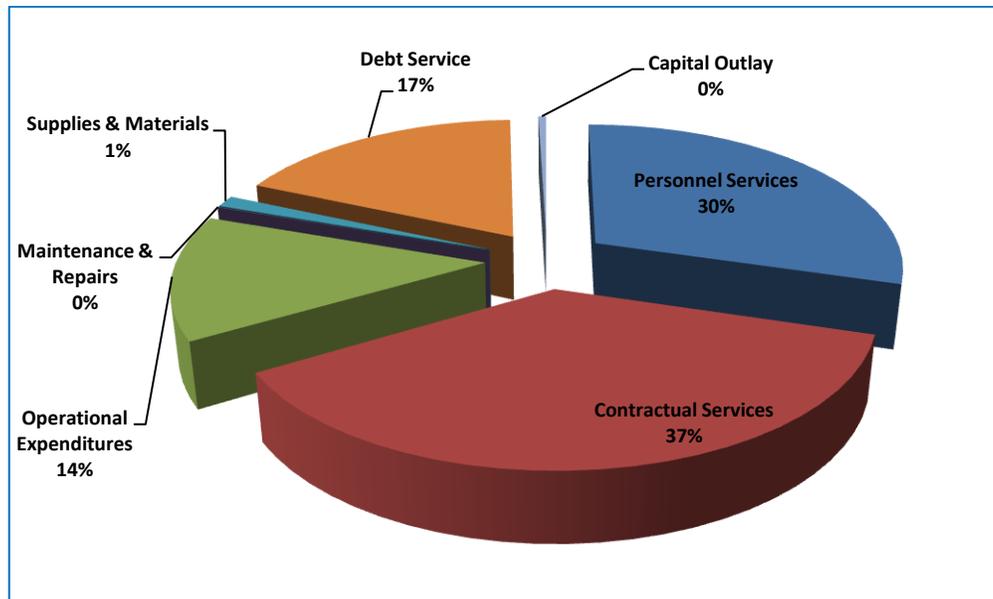
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Employee hires	33	44	47	15
Employee terminations	36	26	35	15
Employee Injuries	5	8	8	5
Employee loan fund members	18	16	21	24
Employee loans issued	12	6	11	6

Administration Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	339,019	355,245	367,881	364,004	350,994	-5%
Contractual Services	331,670	377,421	426,714	408,179	437,671	3%
Operational Expenditures	146,395	273,666	169,971	160,383	163,008	-4%
Maintenance & Repairs	11,958	1,416	470	268	500	6%
Supplies & Materials	10,792	8,844	16,769	16,663	15,100	-10%
Debt Service	49,872	128,195	193,154	193,156	212,328	10%
Capital Outlay	22,997	776	28,184	25,758	5,500	-80%
Totals	\$ 912,703	\$1,145,564	\$1,203,143	\$1,168,411	\$1,185,101	-1%

Budget FY 2019-2020



Finance Department

Mission Statement

The Finance Department of the City of Alton is committed to providing timely, accurate and complete financial information to the City Commission, other departments, and the community in general; to safeguard the financial resources of the City; and to comply with all pertinent Federal, State and local regulations.

Responsibilities

The Finance Department is responsible for the processing of all financial related operations for the city. The functions necessary to perform are as follows: the processing of accounts payable, purchase orders, accounts receivable, maintaining the general ledger, and processing payroll. The Finance Director prepares the annual budget, amendments to the budget, monthly and annual financial reports for the City Commission, City Manager and other departments.

Accomplishments FY 2018-2019

- Received an unmodified audit opinion on the Annual Financial Report Year Ended September 30, 2018.
- Received the Government Finance Officers Association Budget Presentation Award for the Fiscal Year 2018-2019 Budget for the fourth time.
- Updated the City's Investment Policy.
- Hired an additional clerk and restructured the responsibilities and work loads of staff within the department.

Objectives FY 2019-2020

- Prepare and submit the budget for the fifth Distinguished Budget Presentation Award recognition from the Government Finance Officers Association.
- Receive an unmodified audit opinion on the Annual Financial Report.
- Create and adopt a Fund Balance Policy.
- Develop a Depreciation Fund in the General, Solid Waste and Wastewater Funds in order to reduce the City's dependence on debt for capital outlays.
- Review and update the Capital Improvement Plan 2020-2024 and determine its impact on operating budget.
- Work on long-range financial plans.

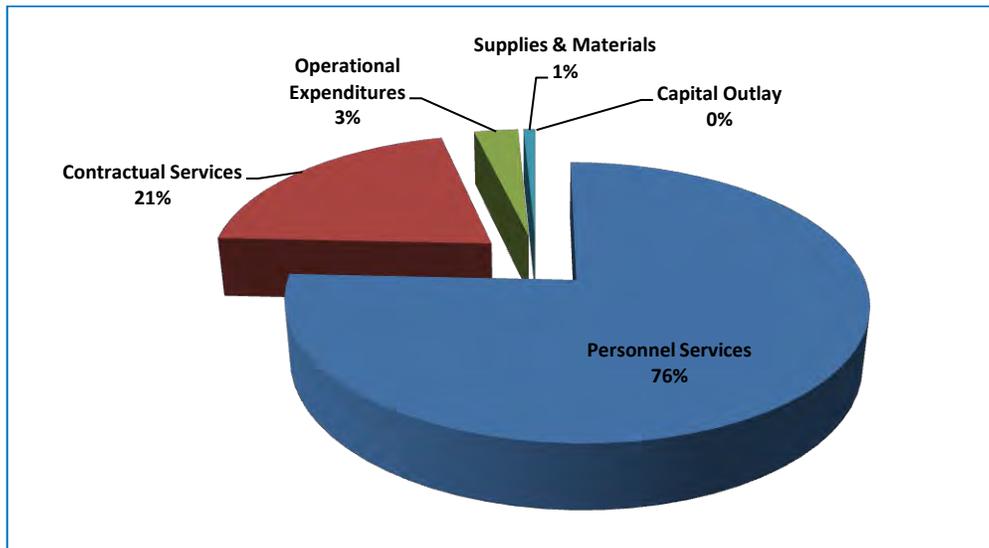
Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Accounts Receivable Reports Processed	10,098	10,122	11,014	11,180
Accounts Payable Transactions Processed	2,360	2,382	2,417	2,420
Purchase Orders Issued	521	535	987	990
Bank Reconciliations Prepared	255	260	311	312

Finance Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	95,363	88,767	112,867	111,941	116,198	3%
Contractual Services	37,301	28,511	31,307	31,307	31,518	1%
Operational Expenditures	5,809	4,493	2,911	2,831	4,550	56%
Maintenance & Repairs						0%
Supplies & Materials	975	520	1,270	1,248	1,200	-6%
Capital Outlay	350	-	1,275	1,275	-	100%
Totals	\$ 139,798	\$ 122,290	\$ 149,631	\$ 148,602	\$ 153,466	3%

Budget FY 2019-2020



Planning Department

Mission Statement

The Mission of the Planning Department is to provide advice, information and technical expertise to elected officials, other city departments, the citizens of Alton and the development industry, with the goal to promote a healthy, safe and sustainable city.

Responsibilities

The Planning Department's responsibilities are to provide sound planning, development and building advice to the community. These duties are accomplished through the enforcement of zoning and subdivision ordinances, building codes and health regulations.

Accomplishments FY 2018-2019

- In conjunction with the Alton Police Department, focus code enforcement efforts to consistently address the issue of junk & abandoned vehicles in neighborhoods.
- Begin the implementation of the Master Drainage Plan.
- Modified/updated Planning applications.
- Passed No Sale of Animals in Flea Markets and No Animal Cruelty Ordinance.

Objectives FY 2019-2020

- Finalize and adopt the Technical Manual for all infrastructure and subdivision development.
- Educate property owners on the importance of separating brush and bulky items.
- GIS Mapping – update all maps for the city.
- Be able to provide twice a year a mobile neuter clinic free to the citizens.
- Work on Dilapidating structures.
- Have a Health Division.
- Street lights along Alton Blvd and 4 subdivisions that have no lighting.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Building Inspections Conducted	3671	3867	3602	3700
Business Registrations Issued	41	154	31	50

Performance Measures – Strategic Focus Area: Quality of Life

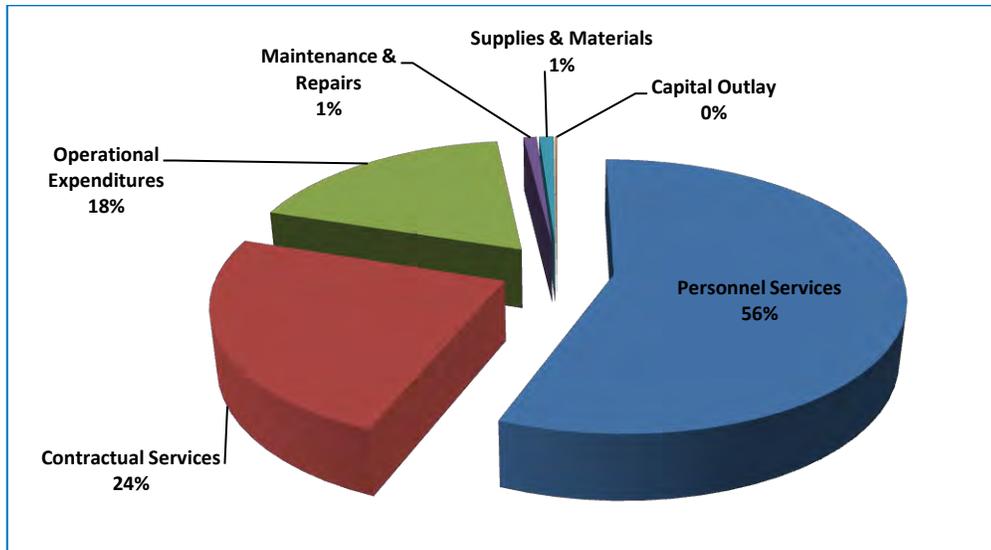
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Weedy Lots Abated	777	1105	794	800
Dilapidated Structures Demolished	8	5	-	5
Junk/Abandoned Vehicles Removed	-	-	34	40

Planning Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	106,774	108,095	143,243	142,936	193,684	35%
Contractual Services	22,214	19,880	67,196	67,658	82,877	23%
Operational Expenditures	55,189	52,232	65,762	59,904	62,400	-5%
Maintenance & Repairs	2,945	304	2,889	2,978	3,000	4%
Supplies & Materials	834	1,095	2,591	2,550	3,300	27%
Capital Outlay	392	152	293	293	400	36%
Totals	\$ 188,347	\$ 181,758	\$ 281,975	\$ 276,319	\$ 345,661	23%

Budget FY 2019-2020



MS4 Department

Mission Statement

The Mission of the MS4 Department is to implement a storm water management program that reduces the quantity of pollutants that flow into our waterways during a storm event through proactive measures, thereby preserving the quality of water resources for drinking water, habitat for wildlife and recreational purposes.

Responsibilities

The MS4 Department is responsible for reducing pollutants that flow to our waterways during storm events through public education, enforcement of construction site runoff control and the elimination of illicit discharge.

Accomplishments FY 2018-2019

- Attended the Storm Water Conference.
- Submitted the Annual Report.
- Met all applicable regulations as required by a TCEQ Compliance Investigation.
- Presented the Master Drainage Plan.
- Passed TCEQ Audit.

Objectives FY 2019-2020

- Attend Storm Water Conference.
- Complete and submit Annual Report.
- Inspection of construction sites to ensure compliance with MS4 requirements.
- Stenciling Storm Drains.

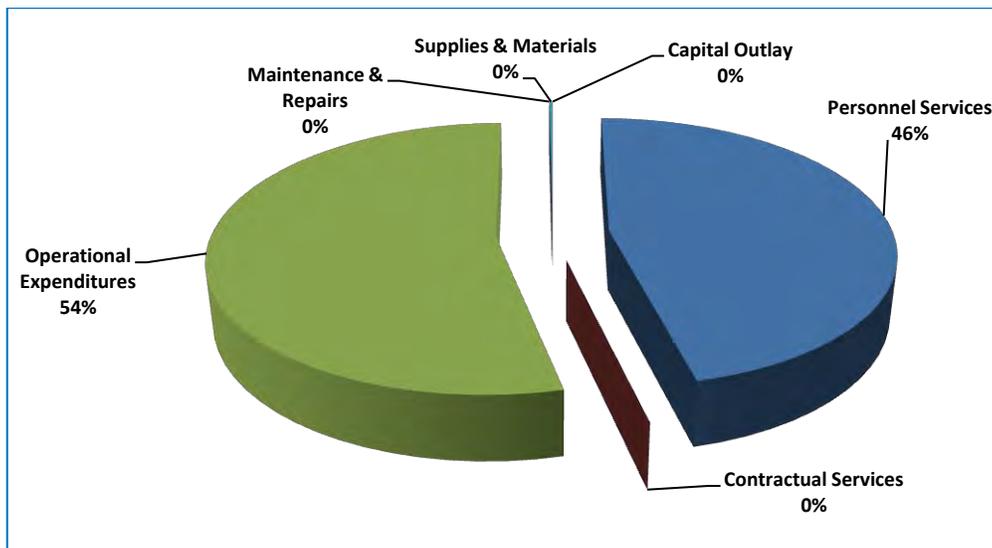
Performance Measures – *Strategic Focus Area: Quality of Life*

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 1-20
Inspections of storm drains after significant rainfall for MS4 Compliance	12	8	24	24

MS4 Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	5,611	10,406	6,188	5,370	11,629	88%
Contractual Services	7,400	-	-	-	-	-
Operational Expenditures	8,729	10,025	16,305	16,305	13,450	-18%
Maintenance & Repairs	-	-	-	-	-	-
Supplies & Materials	-	-	-	-	50	100%
Capital Outlay	23,665	-	-	-	-	-
Totals	\$ 45,405	\$ 20,431	\$ 22,493	\$ 21,675	\$ 25,129	12%

Budget FY 2019-2020



Municipal Court Department

Mission Statement

The Alton Municipal Court is committed to provide a fair, neutral and courteous administration of justice by providing accessible, efficient, impartial and well reasoned resolution of all court cases with a focus on customer service.

Responsibilities

The Alton Municipal Court is responsible for providing assistance during each session of the court, maintaining and preparing all of the municipal dockets, recording the disposition of each case, receiving all court documents and defendant correspondence, balancing and closing of accounts and preparing requisitions for purchasing and refunding.

Accomplishments FY 2018-2019

- Process to convert to a paperless court completed.
- Implemented Scofflaw program for court collections.
- Implemented online court payments via City Website.

Objectives FY 2019-2020

- Continue with the process of steps to a paperless court.
- Work with Hidalgo County to simplify the Scofflaw process.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

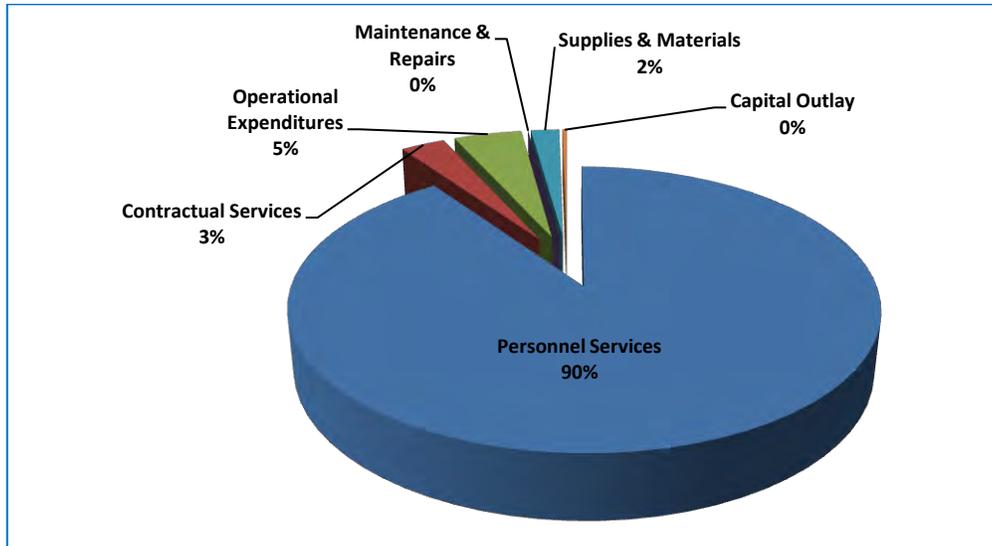
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Cases Filed	6250	5179	6759	5500
Cases Closed	5851	5486	5673	4500
Warrants Issued	5129	1998	3731	2000

Municipal Court Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	91,331	121,917	112,222	111,665	95,164	-15%
Contractual Services	2,626	3,201	3,040	2,240	3,131	3%
Operational Expenditures	2,886	2,711	4,474	3,995	4,799	7%
Maintenance & Repairs	-	-	-	-	-	0%
Supplies & Materials	2,244	2,777	1,600	1,697	2,000	25%
Capital Outlay	126	14,345	15,067	15,067	300	-98%
Totals	\$ 99,214	\$ 144,951	\$ 136,403	\$ 134,664	\$ 105,394	-23%

Budget FY 2019-2020



Police Department

Mission Statement

The mission of the Alton Police Department is to effectively and efficiently provide for the protection of lives and property, preserve the public peace, and provide needed community services with the highest level of professionalism and ethical standards.

Responsibilities

The Alton Police Department is responsible for providing essential services to foster a safer community through crime prevention deterrence. Services are provided by preventing crime through analysis of crime data and suspects, enforcement of laws, public presentations to community members, partnering with other criminal justice organizations and assisting crime victims, ensuring successful prosecution of those who violate established state statutes and local city ordinances, and delivery of respectful professional police services.

Accomplishments FY 2018-2019

- Implemented a Crime Stoppers Programs.
- Implemented an Explorer Program.
- Implemented a Chaplain Program.
- Established an MOU with the Empowerment Zone for Crime Victim Services.
- Implemented a Citizens Academy Program.
- Established framework for added security measures (sky towers, remote cameras etc).
- Acquired funding through grant programs which aided in enhanced patrols (OPSG, STEP, LBSP).
- Increased staffing in the communications center.

Objectives FY 2019-2020

- Sustain existing programs and foster their growth (Explorers, Crime Stoppers, Citizens Academy, etc).
- Increase specialized training opportunities at the Alton Regional Training Center (FBI LEEDA, Homicide Investigations, Mental Health Training, Evidence Collection, Simulator Training, etc).
- Acquire added security measures (Sky towers, remote cameras, speed trailers).
- Create a joint honor guard program in collaboration with the Alton Fire Department.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Uniform Crime Report (UCR) Part I Offenses	291	302	270	265
Police Officer Continuing Education Training Hours (In-house)	1024	2100	1979	500
Other law Enforcement Agencies Training Hours	900	1700	106	1200

Performance Measures – Strategic Focus Area: Quality of Life

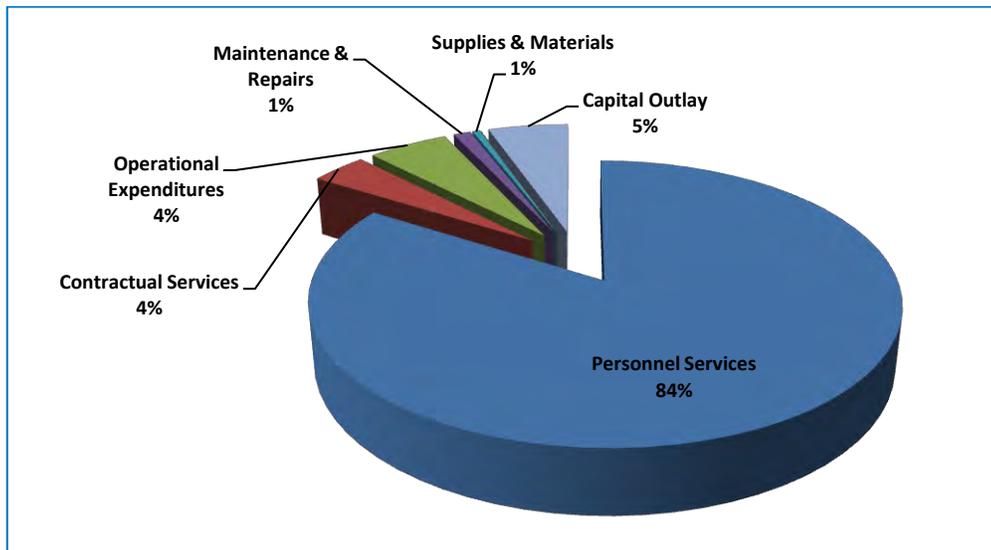
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Traffic Enforcement Cases	4225	6656	8735	8000
Crime Stoppers Cases	0	0	1	5
Explorers	34	35	15	20
School and Public Relations Presentations	34	30	27	20

Police Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	1,087,907	1,195,075	1,430,305	1,443,667	1,425,112	0%
Contractual Services	25,036	33,155	33,614	34,371	63,662	89%
Operational Expenditures	55,552	103,480	113,452	114,285	91,177	-20%
Maintenance & Repairs	26,950	34,682	25,108	25,029	19,300	-23%
Supplies & Materials	7,892	14,285	11,912	11,163	8,500	-29%
Debt Service	25,288	-	-	-	-	-
Capital Outlay	127,291	304,485	63,637	63,637	91,000	43%
Totals	\$1,355,917	\$1,685,163	\$1,678,028	\$1,692,152	\$1,698,751	1%

Budget FY 2019-2020



Fire Department

Mission Statement

It is our priority to better serve our community for the purpose of preservation of life and property through active fire prevention and fire suppression program in which public education is the key to a safer city.

Responsibilities

The Alton Fire Department is responsible for providing excellent services to minimize injury or the loss of life and property when fire or other emergencies occur. Continuously provide citizens the most effective and rapid emergency, fire and rescue services. Offer prevention services through public education and training programs.

Accomplishments FY 2018-2019

- Opened the Alton Regional Training building.
- Re-organization of the department to accommodate Regional Training Center.
- Established an agreement with Elite Medical Training Solutions, LT (EMTS) for EMT training.
- The Alton Regional Training Center is the first in south Texas to provide on-line training programs for six different certifications thru the Texas Commission on Fire Protection.
- Successful completion of TCFP Basic Fire Academy
- Upgraded the fire prevention school program.
- Partnered with La Union Del Pueblo Entero (LUPE) to provide fire safety education in Colonias.
- Upgraded maintenance procedures for care of bunker gear.
- Provided the City of Alton employees with CPR training hosted by American Heart Association.
- Partnered with the Aloe Vera of America – Alton Location to conduct fire extinguisher training along with first aid.
- Obtained several props for confined space training through donation for the fire department to improve fire personnel's performance.
- Provided several Emergency Medical Training classes for fire personnel to improve the standard of care for the citizens of Alton.

Objectives FY 2019-2020 – Alton Fire Department

- Finalize curriculum for a citizen’s academy
- Create a formal safety program for employee’s
- Conduct Fire Hydrant Classes
- Test 95% of fire hydrants within the service area
- Expand the first responder program for the department
- Upgrade FRO Program (First Responder Organization)

Objectives FY 2019-2020 – Alton Regional Training Center

- Conduct two On - Line Fire Academies
- Conduct one In - House Fire Academy
- Conduct two classes of Instructor I and Instructor II
- Conduct one Fire Inspector Class
- Conduct CPR class for citizen’s

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Inspections	152	150	150	180
Fire Academy Classes Hours	1036	1500	936	936
Fire Academy Firefighters Graduates	6	10	10	10
Fire Investigations within City Limits	0	2	0	
On-line Courses	1	8	3	4
On-line Students	2	59	5	32

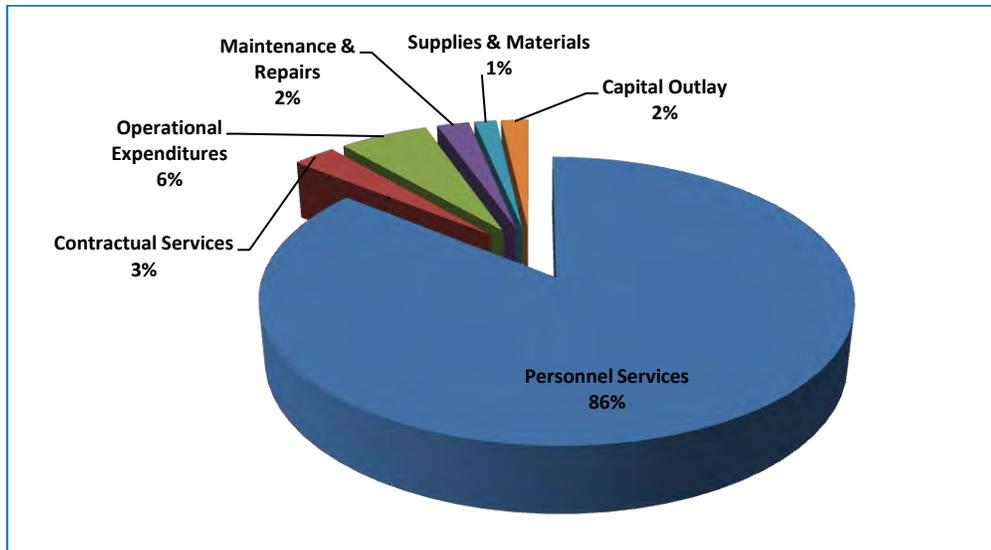
Performance Measures – Strategic Focus Area: Quality of Life

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Fire Calls	1022	973	1500	1600
Fire Prevention Contacts	5174	5230	7000	9,000
Fire Prevention Presentations	41	42	42	45

Fire Department Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	823,683	889,211	920,222	909,506	980,222	7%
Contractual Services	22,156	14,189	17,869	17,374	32,348	81%
Operational Expenditures	60,957	63,936	50,737	45,981	67,563	33%
Maintenance & Repairs	23,704	28,594	29,729	27,326	24,600	-17%
Supplies & Materials	21,844	11,027	10,402	10,461	16,850	62%
Capital Outlay	6,297	73,609	25,025	24,772	20,500	-18%
Totals	\$ 958,641	\$1,080,565	\$1,053,984	\$1,035,420	\$1,142,083	8%

Budget FY 2019-2020



Public Works Department

Mission Statement

The Alton Public Works Department is committed to providing excellent service in all city aspects for the well being of its residents now and future generations.

Responsibilities

Public Works Department is responsible for all supervisory and administrative duties within the Division incorporated under Public Works, overseeing divisional budgets, schedules, personnel, equipment, and overall management. Public Works prides itself in maintaining all city infrastructure, streets, city parks, sports complexes, city owned buildings, providing solid waste services, and a variety of other services that are beneficial to the citizens of The Great City of Alton Texas.

Accomplishments FY 2018-2019

- Analyzed and assessed proposals of the public works staff and evaluated projects against budget.
- Created a Solid Waste Division with a commercial structure to assist with maintenance of equipment, storage of chemicals, and inventory control to minimize waste and cost.
- Implemented on a quarterly basis, Vector Control, in partnership with the Hidalgo County Health Department as well as local licensed employees.
- Participated in conjunction with AEP and Magic Valley on street light assessments to determine the areas with highest priority for repairs.
- Maintained a continuous growth environment to provide the best service that the City of Alton deserves.
- Repaired over 15 streets with a total of 85 tons of hot mix.
- Maintained a well balanced budget with a focus on waste management, accurate inventory, and performance measures on each individual employee; to assess their responsibilities and determine ways to improve as needed.

Objectives FY 2019-2020

- Create a PW/Recycling Pilot Board with a representative from each of the 18 sectors to provide information about issues that are affecting their area and create a plan of action to resolve those issues.
- Create individual divisions within the Public Works Department to have a more effective and accurate way to do inventory, preventive maintenance, and over all daily schedules.
- Recycling/Keep Alton Beautiful project that will target all Drainage Stand Pipes on Carter St. We will generate sponsorships through Lowes, Home Depot and other vendors.
- Increase revenues and decrease expenses by maintaining more accurate maintenance logs, re-using parts that are not damaged, and assigning tasks individually to have a more detailed overview of activities and projects that will allow implementation on how to be more effective in eliminating material and equipment waste.
- Assign the new Public Works Solid Waste Commercial Truck to our more strenuous commercial accounts to decrease maintenance/repair costs, and allow periodical substitution with other trucks.
- Continue implementing quarterly employee evaluations to assist with improvement of responsibilities and help promote a more effective Public Works Department.

Performance Measures – Strategic Focus Area: Organizational Effectiveness

Public Works Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Work Orders	3526	3650	2787	3200

Sewer Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Sewer Gallons	450,022,500	490,035,600	419,333,429	436,106,766

Solid Waste Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Garbage Accounts	3442	3650	3,877	4,109
Garbage Hauled (Tons)	6864	6935	7,552	8,231
Brush/ Junk Hauled (Tons)	3436	3564	4,394	5,492
Roll-Offs Service Calls	398	430	224	350
Resident Junk Drop-Offs	30	25	12	15

Recycling Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Collection Tons	84	97	112	129

Performance Measures – Strategic Focus Area: Quality of Life

Public Works Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Alleys Cleaned	205	230	132	140
Potholes Repaired	365	415	1280	1800
Signage Repaired/Replaced	148	210	105	154

Sewer Division

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Sewer Repairs	42	35	453	176

Recycling Division

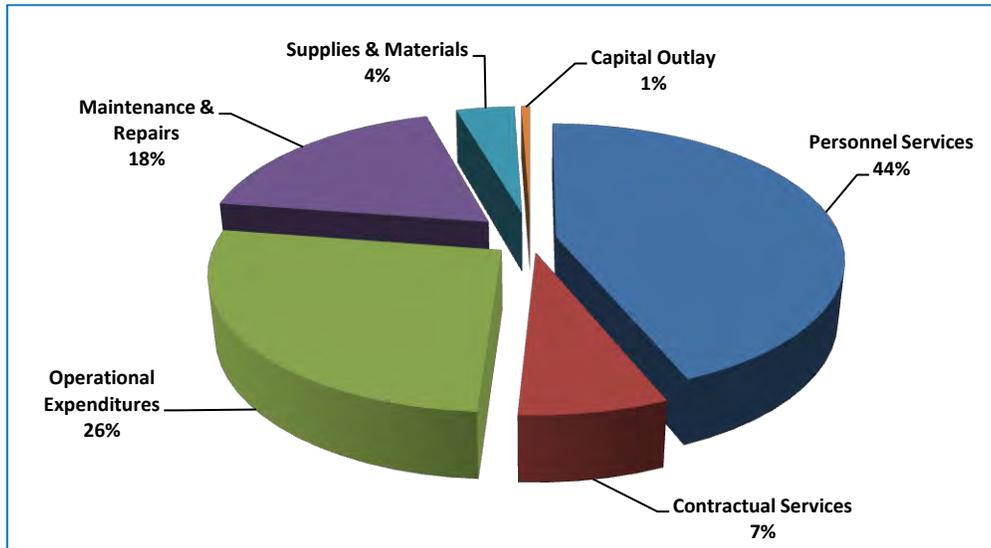
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Presentations	12	20	18	15
Material Items Distributed	1250	3500	1620	1500
Event Attendance	3500	4300	540	450

Public Works Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	161,968	199,732	203,524	197,043	244,379	20%
Contractual Services	28,657	35,961	34,888	35,009	39,718	14%
Operational Expenditures	144,469	162,753	150,802	145,230	148,094	-2%
Maintenance & Repairs	71,584	78,285	76,929	75,871	101,097	31%
Supplies & Materials	18,989	45,739	54,065	55,821	21,850	-60%
Capital Outlay	243,850	60,726	59,511	59,511	3,250	-95%
Totals	\$ 669,517	\$ 583,196	\$ 579,718	\$ 568,485	\$ 558,388	-4%

Budget FY 2019-2020



Community Service Department

Mission Statement

The mission of the Alton Community Service Department is to provide recreational programs, senior citizen activities, and wholesome community events that are beneficial to and enhance the quality of life for the residents and visitors of Alton.

Responsibilities

Responsibilities of the Recreation Department are to coordinate and supervise recreation programs, special events and community programs with the Greater Alton Chamber of Commerce. This includes planning, scheduling and overseeing the recreational activities of the Alton Recreation Center.

Accomplishments FY 2018-2019

- Enrolled 141 children in Summer Camp 2019. Including special need campers.
- Successful Halloween Festival 2019 in collaboration with the Fire Department with nearly 2,400 visitors in total, and over 1,000 visitors to the Haunted House.
- Successful Youth Round Ball Rumble, elementary school basketball tournament.
- A successful Christmas Parade and Toy Giveaway 2018 and Gala 2019 in conjunction with the Greater Alton Chamber of Commerce.

Objectives FY 2019-2020

- Facilitate and improve coordination with community agencies needing to use the Alton Recreation Center. Increase facility rentals.
- Support and assist Alton Sports Authority with attaining sponsors and provide a facility for trainings and sports related workshops.
- Establish a Computer Resource Center for youth and adults.
- Provide additional enrichment programs for senior citizens.
- Enroll 175 youth in the Summer Camp.
- Continue with the Yearly Facility Attendance tracking system.

Performance Measures – Strategic Focus Area: Quality of Life

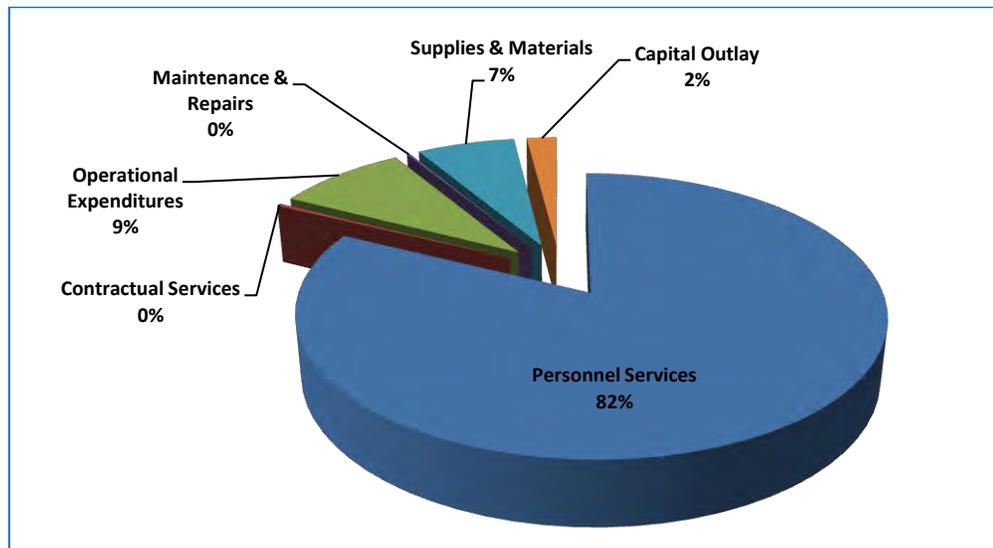
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Summer Camp Enrollment	158	173	141	175
Christmas parade Entries	42	39	39	35
Back to School Attendees	0	0	0	0
Back Packs Given Away	0	250	250	300
Classroom Programs	8	10	7	10
Recreation Center Annual Visits	26745	32175	33207	34000

Recreation Department

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	164,753	180,218	204,390	188,322	253,232	24%
Contractual Services	711	996	1,245	1,345	915	-27%
Operational Expenditures	28,280	19,453	17,294	16,958	26,875	55%
Maintenance & Repairs	1,010	-	35	14	500	100%
Supplies & Materials	22,376	13,347	20,694	19,174	20,200	-2%
Capital Outlay	2,391	3,631	5,476	4,551	6,198	13%
Totals	\$ 219,520	\$ 217,645	\$ 249,134	\$ 230,364	\$ 307,920	24%

Budget FY 2019-2020



Senior Center

Mission Statement

The mission of the Alton Senior Center is to enhance the lives of our seniors by providing educational and recreational programs that promote health, wellness, independence and longevity.

Responsibilities

The Alton Senior Center is responsible for providing transportation to the participants to and from home, to medical facilities and deliver meals to participants that are unable to attend. The center will provide increase programming for all participants and lasting learning opportunities.

Accomplishments FY 2018-2019

- Serviced 55 senior citizens from Alton and the surrounding area.
- Provided transportation to and from home, to medical facilities as well as delivery of meals.
- Provided several field trips for recreation.

Objectives FY 2019-2020

- Move senior programming to the Recreation Center.
- Increase enrollment in senior programs.
- Provide educational and recreational programs.
- Promote leisure, health, wellness, independence and longevity.
- Provide for at least three field trips for seniors.

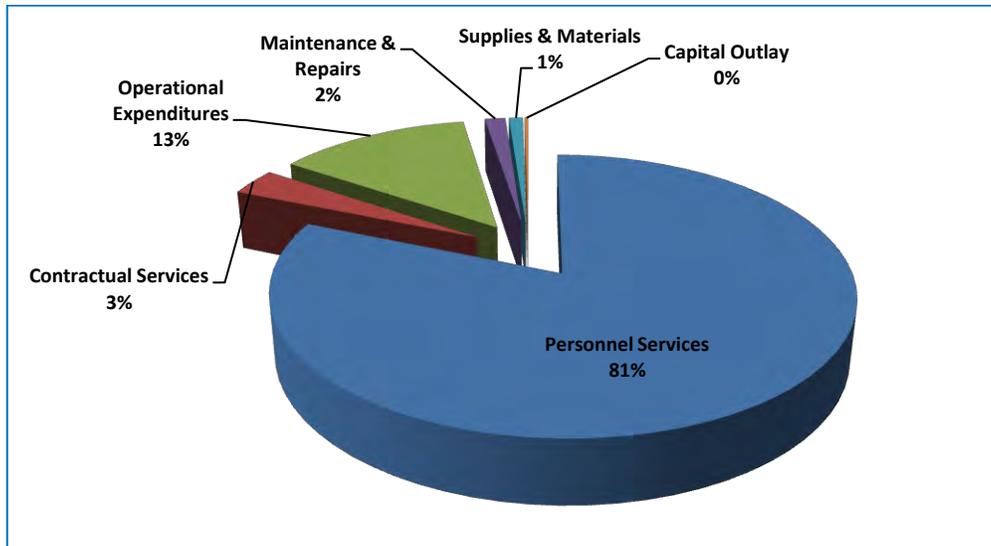
Performance Measures – Strategic Focus Area: Quality of Life

Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
Meals-on-Wheels Delivered	4958	4305	4350	4400
Daily Route Transportation	5151	5719	5800	5800
Participants Walk-In	1301	1247	1295	1325
Doctor Visit Transportation	73	110	130	20
Field Trips	3	3	3	3

Senior Center Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	94,485	97,187	105,728	105,316	108,290	2%
Contractual Services	3,110	4,238	4,328	4,301	4,328	0%
Operational Expenditures	17,052	16,742	15,058	12,571	17,325	15%
Maintenance & Repairs	1,274	1,751	1,850	919	1,850	0%
Supplies & Materials	828	1,105	1,525	1,697	1,250	-18%
Capital Outlay	236	104	-	-	300	100%
Totals	\$ 116,985	\$ 121,126	\$ 128,489	\$ 124,804	\$ 133,344	4%

Budget FY 2018-2020



DEBT SERVICE FUNDS

INTEREST AND SINKING FUND

The Interest and Sinking Fund was established for the purpose of servicing the City’s general long-term debt principal, interest and related costs. Revenue sources for the fund include the interest and sinking (I&S) portion of the annual ad valorem tax levy, tax collections penalties and interest, interest earnings, and interfund transfers. Debt service payments are forwarded to the designated paying agent bank as semi-annual principal and interest requirements come due for each debt issue.

	History		Current Yr	Budget	
	Actual	Actual	Budget	Budget	Increase (Decrease)
	FY 16-17	FY 17-18	FY 18-19	FY 19-20	%
TRANSFER IN	208,000	204,360	228,400	270,220	18%
OTHER FINANCING SOURCES	92,125				
PRIOR YEAR P&I	12,012	17,060	16,000	16,000	0%
PRIOR YEAR BASE	27,670	36,862	39,097	39,097	0%
CURRENT YEAR P&I	9,278	9,278	8,000	9,000	12%
CURRENT YEAR BASE	428,802	479,719	506,997	549,852	9%
INTEREST EARNED	1,675	4,730	1,000	1,000	0%
TOTAL REVENUES	\$ 779,563	\$ 752,418	\$ 799,494	\$ 885,169	10.7%
ADMINISTRATIVE FEES	2,200	2,750	250	250	0%
INTEREST PAYMT - CO SERIES 2007	13,954	21,297	20,369	28,824	41%
PRINCIPAL PAYMT - CO SERIES 2007	130,000	136,000	143,000	149,000	4%
INTER PAYMT- REFUNDING BOND 2011	34,535	26,657	24,602	19,404	-21%
PRINC PAYMT- REFUNDING BOND 2011	210,000	220,000	225,000	205,000	-9%
INTEREST PAYMT - CO SERIES 2013 USDA	18,880	18,480	14,125	13,782	-2%
PRINCIPAL PAYMT - CO SERIES 2013 USDA	10,000	10,000	11,000	11,000	0%
INTEREST PAYMT - CO SERIES 2015	30,086	27,650	25,560	23,048	-9%
PRINCIPAL PAYMT - CO SERIES 2015	70,000	70,000	70,000	75,000	7%
INTEREST PAYMT - CO SERIES 2016 USDA	2,442	3,900	4,130	4,071	-1%
PRINCIPAL PAYMT - CO SERIES 2016 USDA	-	4,000	4,000	4,000	0%
INTEREST PAYMT - CO SERIES 2016-A	90,357	127,562	127,562	127,562	0%
PRINCIPAL PAYMT - CO SERIES 2016-A	-	-	-	-	-
INTEREST PAYMT - CO SERIES 2017	-	-	8,218	8,218	0%
PRINCIPAL PAYMT - CO SERIES 2017	-	10,000	15,000	15,000	0%

	History		Current Yr	Budget	
	Actual	Actual	Budget	Budget	Increase (Decrease)
	FY 16-17	FY 17-18	FY 18-19	FY 19-20	%
INTEREST PAYMT - CO SERIES 2019				137,976	100%
PRINCIPAL PAYMT - CO SERIES 2019				-	
INTER PYMT- FD VEHIC KS STATE BK	14,893	13,062	11,049	8,973	-19%
PRINC PYMT- FD VEHIC KS STATE BK	62,651	64,482	66,495	68,571	3%
TOTAL DEBT SERVICE	\$ 711,983	\$ 758,867	\$ 770,360	\$ 899,679	17%

DEBT SERVICE TIRZ FUND

The Debt Service TIRZ Fund is used to record the debt payments made on the City's outstanding certificates of obligation issued for financing capital projects developed in the TIRZ Number One territory established by City Commission in 2009. Revenue sources come from Hidalgo County and City through increases in property values.

	History		Current Yr	Budget	
	Actual	Actual	Budget	Budget	Increase (Decrease)
	FY 16-17	FY 17-18	FY 18-19	FY 19-20	%
TRANSFER IN	135,000	-	80,000	80,000	0%
HIDALGO COUNTY - TIRZ	123,491	155,489	160,000	180,000	13%
CITY OF ALTON - TIRZ	131,709	137,593	140,000	155,000	11%
INTEREST EARNED	49	602	400	465	0%
TOTAL REVENUES	\$ 390,249	\$ 293,703	\$ 380,400	\$ 415,465	9%
INTEREST PAYMT - CO SERIES 2012 TIRZ	31,080	26,640	21,830	16,836	-23%
PRINCIPAL PAYMT - CO SERIES 2012 TIRZ	120,000	130,000	135,000	150,000	11%
INTEREST PAYMT - CO SERIES 2014 TIRZ	61,290	57,420	53,370	49,140	-8%
PRINCIPAL PAYMT - CO SERIES 2014 TIRZ	105,000	110,000	115,000	120,000	4%
TOTAL DEBT SERVICE	\$ 317,370	\$ 324,060	\$ 325,200	\$ 335,976	3%

COMBINED DEBT SERVICE SCHEDULE

Instrument	Date	Maturity	Principal	Interest	Total Debt Service	Yr Interest Rate
GOVERNMENTAL FUNDS						
INTEREST & SINKING FUND						
CO Series 2007	01/18/2007	09/30/2026	2,568,000	1,057,887	3,625,887	2.400%
CO Series 2011	10/14/2011	09/15/2023	2,485,000	375,255	2,860,255	2.310%
CO Series 2013 USDA	03/04/2014	06/15/2043	500,000	274,681	774,681	3.125%
CO Series 2015	04/21/2015	02/15/2027	950,000	227,801	1,177,801	3.500%
CO Series 2016 USDA	05/04/2016	05/01/2056	240,000	98,618	338,618	1.750%
CO Series 2016-A	11/30/2016	08/15/2036	3,465,000	1,714,069	5,179,069	4.000%
CO Series 2017	04/01/2017	09/30/2047	500,000	166,870	666,870	2.200%
CO Series 2019	01/08/2019	08/15/2040	3,715,000	2,121,039	5,836,039	3.500%
Republic First National Corp	09/10/2015	10/01/2022	481,023	61,779	542,802	2.950%
TOTAL			\$ 14,904,024	\$ 6,098,001	\$ 21,002,024	
TIRZ DEBT SERVICE FUND						
CO Series 2012 TIRZ	08/21/2012	08/15/2022	1,250,000	276,729	1,526,729	3.700%
CO Series 2014-A TIRZ	08/01/2014	02/15/2029	1,955,000	579,907	2,534,907	3.600%
TOTAL			\$ 3,205,000	\$ 856,636	\$4,061,636	
GENERAL FUND						
Frost Bank Lease #776192652-001	10/20/2016	12/01/2021	374,042	24,734	398,776	2.160%
Frost Bank Lease #776192652-002	11/16/2017	11/01/2022	231,409	19,364	250,773	2.740%
Frost Bank Lease #776192652-003	3/19/2018	03/19/2020	82,859	4,025	86,887	3.580%
Frost Bank Lease #776192652-004	11/29/2018	12/01/2023	92,548	11,192	103,740	3.930%
First State Bank (GCC) #8238	05/08/2018	10/30/2022	104,828	10,551	115,379	4.150%
TOTAL			\$ 885,685	\$ 69,869	\$ 955,554	

COMBINED DEBT SERVICE SCHEDULE

Instrument	Date	Maturity	Principal	Interest	Total Debt Service	Yr Int Rate
ECONOMIC DEVELOPMENT CORPORATIONS						
Office of The Governor The Bank of New York 4A - Contract # 300-3-3306	07/22/2013	08/01/2028	500,000	132,964	632,964	3.250%
Office of The Governor The Bank of New York 4B - Contract # 300-3-3307	07/22/2013	08/01/2028	500,000	132,964	632,964	3.250%
KS State Bank	08/10/2017	08/10/2021	117,000	15,575	132,575	5.390%
TOTAL			\$ 1,117,000	\$ 265,929	\$ 1,398,504	
TOTAL GOVERNMENTAL FUNDS			\$ 20,111,709	\$ 7,306,010	\$ 27,417,719	
ENTERPRISE FUNDS						
ALTON SOLID WASTE FUND						
Schertz Bank Contract # 7005	05/19/2015	02/15/2022	300,377	49,117	349,494	3.748%
Frost Bank Lease #776192652-01	10/20/2016	12/01/2021	163,433	10,590	174,023	2.160%
TOTAL			\$ 463,810	\$ 59,707	\$ 523,517	
SEWER FUND						
CO Series 2014-B	08/01/2014	02/15/2029	315,000	92,331	407,331	3.600%
TOTAL			\$ 315,000	\$ 92,331	\$ 407,331	
TOTAL ENTERPRISE FUNDS			\$ 778,810	\$ 152,038	\$ 930,848	
TOTAL COMBINED DEBT SERVICE			\$ 20,890,518	\$ 7,458,048	\$ 28,348,566	

BOND REPAYMENT SCHEDULE

FYE	2007	2011	2012	2013	2014-A	2014-B	2015	2016	2016-A	2017	2019	TOTAL
30-Sep	CO	CO Ref	CO	CO	CO	CO	CO	CO	CO	CO	CO	PAYMENTS
2020	159,409	224,404	166,835	24,781	169,140	27,740	98,048	8,071	127,563	23,217	137,975	1,167,182
2021	165,118	219,669	161,285	25,438	169,730	27,020	100,239	7,990	127,563	23,195	137,975	1,165,219
2022	170,766	219,933	160,735	25,063	170,140	26,300	97,400	7,920	127,563	23,147	137,975	1,166,940
2023	177,353	225,082		25,688	170,370	25,580	99,473	7,850	317,563	23,070	137,975	1,210,003
2024	183,871			25,281	170,420	24,860	96,484	8,790	319,963	22,964	207,975	1,060,607
2025	190,319			25,875	170,290	29,050	98,352	8,693	316,963	22,832	210,875	1,073,248
2026	197,699			25,438	169,980	28,150	100,071	8,605	318,763	22,665	208,625	1,079,994
2027				26,000	169,490	27,250	96,699	8,518	320,163	22,475	326,375	996,969
2028				25,531	168,820	26,350		8,439	316,163	22,266	330,525	898,094
2029				26,063	167,970	25,450		8,343	316,963	22,038	329,375	896,201
2030				26,563				8,255	317,363	21,795	328,075	702,050
2031				26,031				8,168	317,363	21,539	329,475	702,575
2032				26,500				8,088	316,963	21,269	325,475	698,294
2033				26,938				8,993	316,163	20,987	326,275	699,354
2034				26,344				8,888	317,763	20,694	326,675	700,363
2035				26,750				8,783	319,063	20,396	326,675	701,666
2036				27,125				8,685	319,688	20,091	326,275	701,863
2037				27,469				8,573		24,782	325,475	386,298
2038				27,781				8,468		24,364	329,275	389,888
2039				28,063				8,363		23,940	327,475	387,840
2040				28,313				8,264		23,512	326,419	386,507
2041				28,531				9,153		23,080		60,764
2042				28,719				9,030		22,646		60,395
2043				28,875				8,908		22,210		59,993
2044								8,790		21,772		30,562
2045								8,663		21,332		29,995
2046								8,540		20,890		29,430
2047								8,418		20,446		28,864
2048								8,299				8,299
2049								9,173				9,173
2050								9,033				9,033
2051								8,893				8,893
2052								8,755				8,755
2053								8,613				8,613
2054								9,473				9,473
2055								9,315				9,315
2056								9,158				9,158
TOTALS 2020	\$ 1,244,534	\$ 889,088	\$ 488,855	\$ 639,156	\$ 1,696,350	\$ 267,750	\$ 786,765	\$ 318,951	\$ 4,833,588	\$ 623,610	\$ 5,763,219	\$ 17,551,865

SCHEDULE OF DEBT SERVICE FOR FISCAL YEAR 2019-2020

Instrument	Balance 09/30/2019	Debt Service FY 19-20		
		Principal	Interest	Total
GOVERNMENTAL FUNDS				
INTEREST & SINKING FUND				
CO Series 2007	1,201,000	149,000	28,824	177,824
CO Series 2011	840,000	205,000	19,404	224,404
CO Series 2013	441,000	11,000	13,782	24,781
CO Series 2015	685,000	75,000	23,048	98,048
CO Series 2016 USDA	232,000	4,000	4,071	8,071
CO Series 2016 - A	3,465,000	-	127,563	127,563
CO Series 2017	475,000	15,000	8,217	23,217
CO Series 2019	3,715,000	-	137,976	137,975
Republic First National Corp	353,891	68,571	8,973	77,543
TOTAL	\$ 11,341,396	\$ 527,571	\$ 371,855	\$ 899,426
TIRZ DEBT SERVICE FUND				
CO Series 2012 TIRZ	455,000	150,000	16,836	166,835
CO Series 2014-A TIRZ	1,425,000	120,000	49,140	169,140
TOTAL	\$ 1,880,000	\$ 270,000	\$ 65,975	\$ 335,975
GENERAL FUND				
Frost Bank Lease #776192652-001	231,290	74,759	4,996	79,755
Frost Bank Lease #776192652-002	187,595	45,045	5,140	50,155
Frost Bank Lease #776192652-003	37,942	37,972	1,358	39,300
Frost Bank Lease #776192652-004	92,548	17,111	3,637	20,748
First State Bank (GCC) #8238	83,458	19,608	3,467	23,076
TOTAL	\$ 632,833	\$ 194,435	\$ 18,599	\$ 213,034

SCHEDULE OF DEBT SERVICE FOR FISCAL FOR YEAR 2019-2020

Instrument	Balance 09/30/2019	Debt Service FY 19-20		
		Principal	Interest	Total
ECONOMIC DEVELOPMENT CORPORATIONS				
Office of The Governor The Bank of New York 4A - Contract # 300-3-3306	330,175	29,860	17,414	47,274
Office of The Governor The Bank of New York 4B - Contract # 300-3-3307	330,175	29,860	17,414	47,274
KS State Bank	48,160	23,303	3,212	26,515
TOTAL	\$ 708,510	\$ 83,023	\$ 38,041	\$ 121,064

TOTAL GOVERNMENTAL FUNDS	\$ 14,562,739	\$ 1,075,028	\$ 494,470	\$ 1,569,498
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ENTERPRISE FUNDS				
ALTON SOLID WASTE FUND				
Schertz Bank Contract # 7005	158,470	50,892	5,939	56,831
Frost Bank Contract #776192652-001	98,059	32,687	2,118	34,805
TOTAL	\$ 256,529	\$ 83,578	\$ 8,058	\$ 91,636

SEWER FUND				
CO Series 2014-B	225,000	20,000	7,740	27,740
TOTAL	\$ 225,000	\$ 20,000	\$ 7,740	\$ 27,740

TOTAL ENTERPRISE FUNDS	\$ 481,529	\$ 103,578	\$ 15,798	\$ 119,376
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TOTAL DEBT SERVICE	\$ 15,044,268	\$ 1,178,607	\$ 510,267	\$ 1,688,874
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VALUATION, EXEMPTIONS AND TAX DEBT

2019 Market Valuation Established by Hidalgo County Appraisal District		\$ 592,560,837
Less Adjustments/Exemptions:		
Productivity Loss	\$	34,138,422
Homestead Cap	\$	6,614,884
Disabled	\$	2,404,890
Totally Exempt	\$	63,405,547
Over 65	\$	3,194,539
Total Adjustments/Exemptions	\$	109,758,282
2018 Taxable Assessed Valuation		\$ 482,802,555
Total Debt Outstanding at 9/30/2018	\$	13,446,396
Less:		
Self Supporting - TIRZ CO 2012 & CO 2014-A	\$	(1,880,000)
Self Supporting - Utility Sewer Fund CO 2014-B	\$	(225,000)
Net Tax Debt		\$ 11,341,396
Radio Net Ad Valorem Tax Supported Debt to Taxable Assessed Valuation 2.35%		
2018 Estimated Population		17,764
Per Capita Taxable Assessed Valuation	\$	27,179
Per Capital Net Tax Debt	\$	638

PER CAPITAL DATA

Fiscal Year Ended 30-Sep	Estimated City Population (1)	Taxable Assessed Valuation (2)	Per Capita Taxable Assessed Valuation	Net Tax Debt Outstanding at end of Year	Per Capita G.O. Tax Debt	Ratio Tax Debt to Taxable Assessed Valuation
2012	14,500	286,407,542	19,752	4,723,528	326	1.65%
2013	15,000	309,501,119	20,633	4,244,219	283	1.37%
2014	15,500	314,020,513	20,259	5,572,247	359	1.77%
2015	15,760	331,648,454	21,044	4,900,458	311	1.48%
2016	16,895	381,490,686	22,580	5,193,024	307	1.36%
2017	17,278	400,153,740	23,538	8,675,373	502	2.17%
2018	17,588	424,514,126	24,088	8,160,891	464	1.92%
2019	17,764	482,802,555	27,179	11,341,396	638	2.35%

(1) Source: U.S. Census Bureau

(2) Source: Hidalgo County Appraisal District

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Special revenue funds appropriations are adopted on an annual basis as part of the operating budget.

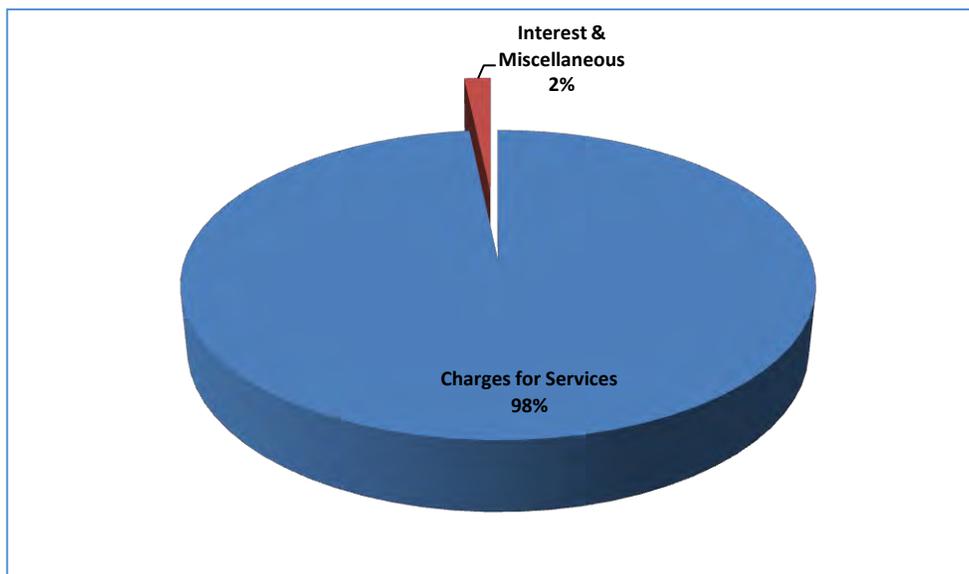
FACILITIES & INFRASTRUCTURE FUND

The Facilities & Infrastructure Fund accounts for the impact fees imposed by the City of Alton to new development in order to generate revenue for funding or recouping the cost of capital improvements or facility expansions necessitated by the new development. This fund is restricted to these purposes, but may also be used for any type of repair, maintenance, modernization or expansion of an existing facility to maintain appropriate levels of service.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Charges for Services	212,467	172,642	323,600	294,380	165,000	-49%
Interest & Miscellaneous	269	1,214	800	2,745	2,800	250%
Totals	\$ 212,736	\$ 173,855	\$ 324,400	\$ 297,125	\$ 167,800	-48%

Budget FY 2019-2020

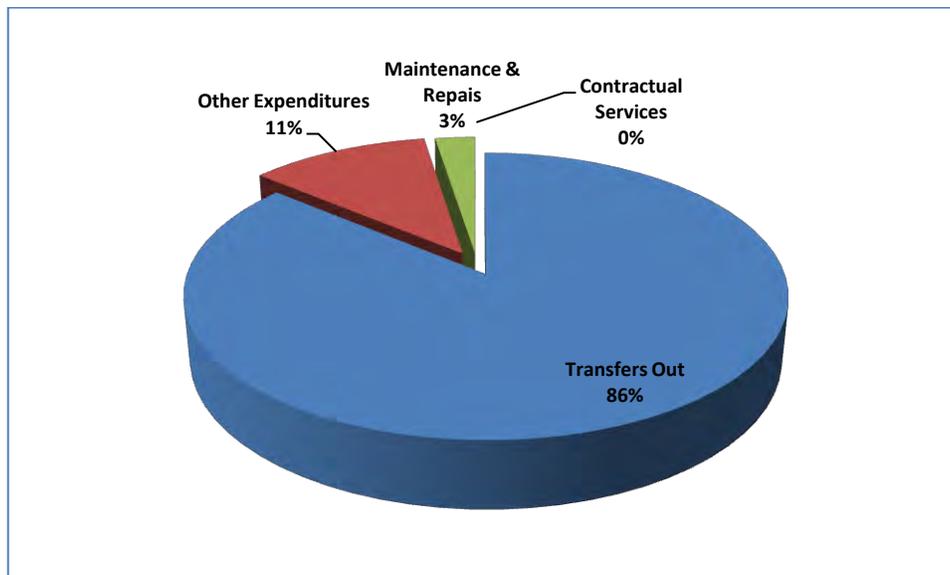


Facilities & Infrastructure Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Estimated Year End FY 18-19	Budget FY 19-20	
Contractual Services	15,666	9,397	5,000	15,150	-	-100%
Operational Expenditures						
Maintenance & Repairs	21,954	40,035	50,000	6,250	5,000	-90%
Other Expenditures	22,500	22,500	22,500	22,500	22,500	0%
Capital Outlay						
Transfers Out	135,000	80,000	175,000	145,000	170,000	-3%
Totals	\$ 195,120	\$ 151,932	\$ 252,500	\$ 188,900	\$ 197,500	-22%

Budget FY 2019-2020



SEIZURES & FORFEITURES FUND

The Seizures and Forfeitures Fund accounts for the use of police property seizures awarded to the City. Funds are utilized to purchase police equipment and vehicles. We do not anticipate any revenues/expenditures for fiscal year 2019-2020.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
Interest & Miscellaneous	36	67	-	66	-	-
Forfeited Asset Revenue	2,107	4,800	-	10,681	-	-
Grants & Donations			-		-	-
Totals	\$ 2,143	\$ 4,837	\$ -	\$ 10,747	\$ -	0%

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
Operational Expenditures	500	6,038	-	495	-	-
Maintenance & Repairs		-	-	-	-	-
Supplies & Materials	243	3,142	-	-	-	-
Capital Outlay		2,916	-	8,600	-	-
Transfers Out		100	-	-	-	-
Totals	\$ 743	\$ 12,195	\$ -	\$ 9,095	\$ -	0%

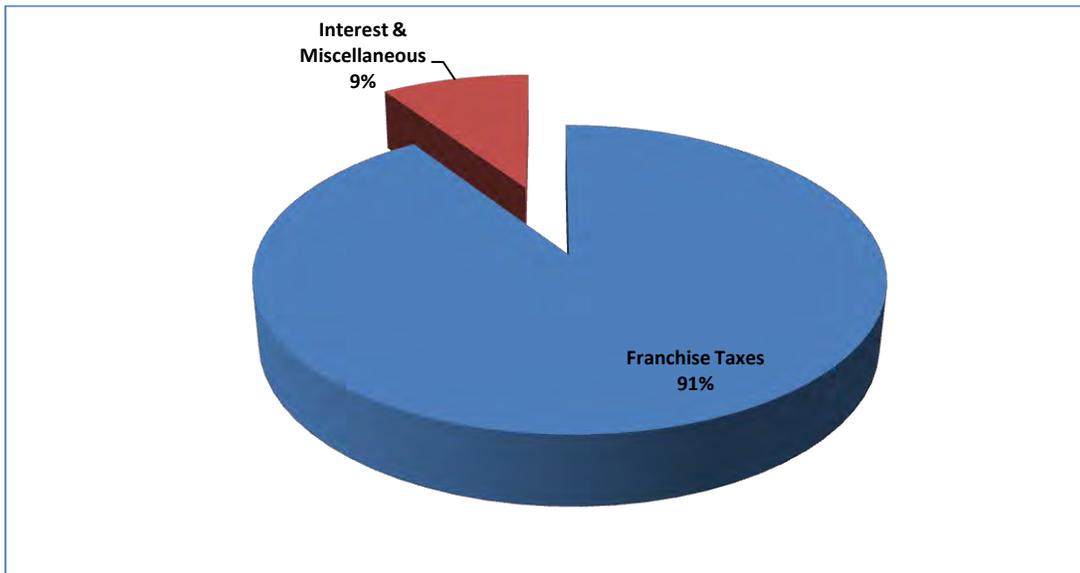
PEG FUND

The purpose of the PEG Fund is to account for fees that video service providers are required to pay quarterly to the City by the Texas Utilities Code.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
Franchise Taxes	5,986	3,784	5,900	8,221	7,300	-11%
Interest & Miscellaneous	138	397	40	703	750	7%
Totals	\$ 6,125	\$ 4,181	\$ 5,940	\$ 8,924	\$ 8,050	-10%

Budget FY 2019-2020



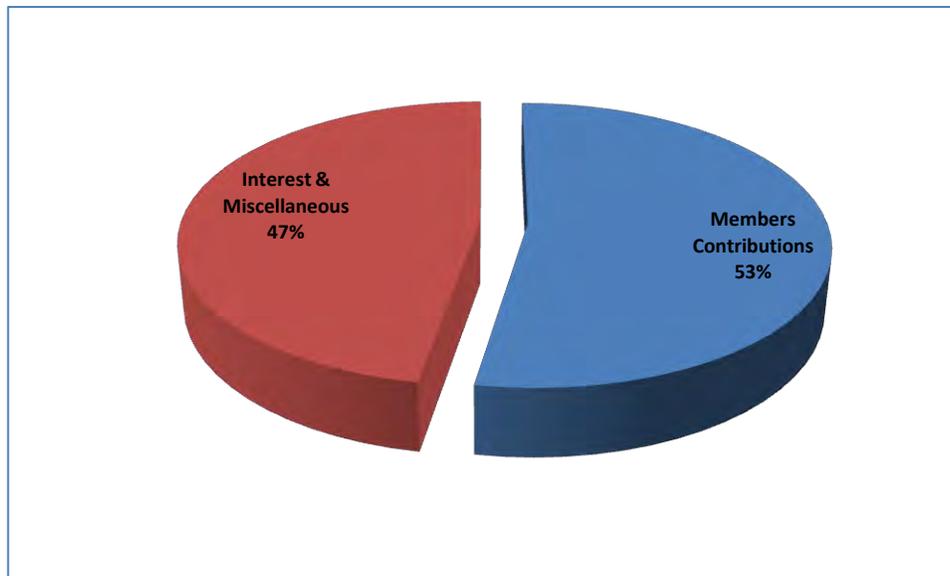
EMPLOYEE BENEFITS FUND

The Employee Benefits Fund accounts for donations and employee contributions for the purpose of staff emergency loans and donations.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Grants & Donations	250	784	-	1,000	500	-50%
Members Contributions	1,255	1,419	1,150	998	1,000	0%
Interest & Miscellaneous	809	984	508	635	895	41%
Totals	\$ 2,314	\$ 3,187	\$ 1,658	\$ 2,633	\$ 2,395	-9%

Budget FY 2019-2020

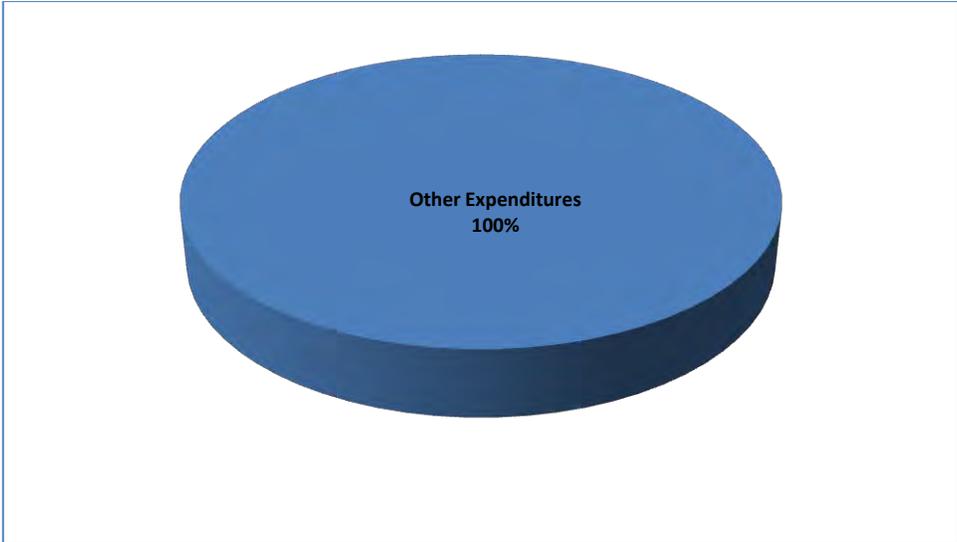


Employee Benefits Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
Other Expenditures	887	250	500	1,730	1,000	100%
Totals	\$ 887	\$ 250	\$ 500	\$ 1,730	\$ 1,000	100%

Budget FY 2019-2020



YOUTH CLUB ACTIVITIES FUND

The Youth Club Activities Fund accounts for donations, special fundraising events and fees charged to program participants. Funds are used for the operations of youth club activities. We do not anticipate any revenues/expenditures for fiscal year 2018-2020.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
			FY 18-19			
Grants & Donations	350	5,850	-	-	-	-
Charges for Services	4,371	1,900	-	600	-	-
Interest & Miscellaneous	3	20	-	9	-	-
Totals	\$ 4,724	\$ 7,770	\$ -	\$ 609	\$ -	-

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
			FY 18-19			
Contractual Services	1,819	1,122	-	-	-	-
Operational Expenditures	10,371	6,262	-	600	-	-
Maintenance & Repairs	-	-	-	-	-	-
Supplies & Materials	-	-	-	-	-	-
Other Expenditures	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Totals	\$ 12,190	\$ 7,384	\$ -	\$ 600	\$ -	-

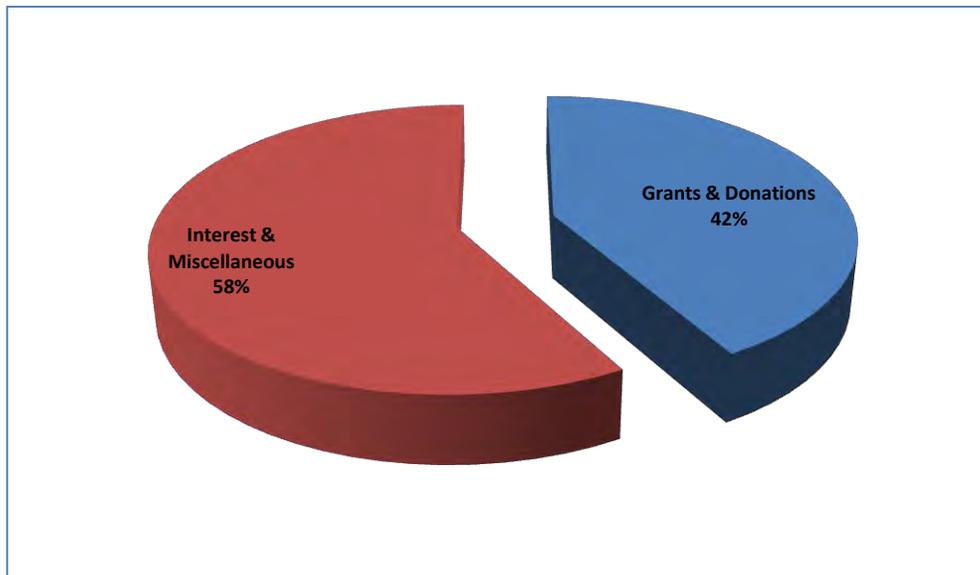
VOLUNTEERS FIREFIGHTERS FUND

The Volunteers Firefighters Fund accounts for donations acquired from citizens and businesses to be used for purchases of equipment, uniforms, membership dues, and other items necessary to assist the volunteer program.

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Grants & Donations	8,874	500	3,000	1,307	1,500	15%
Interest & Miscellaneous	98	81	1,035	4,272	2,090	-51%
Totals	\$ 8,972	\$ 581	\$ 4,035	\$ 5,579	\$ 3,590	36%

Budget FY 2019-2020

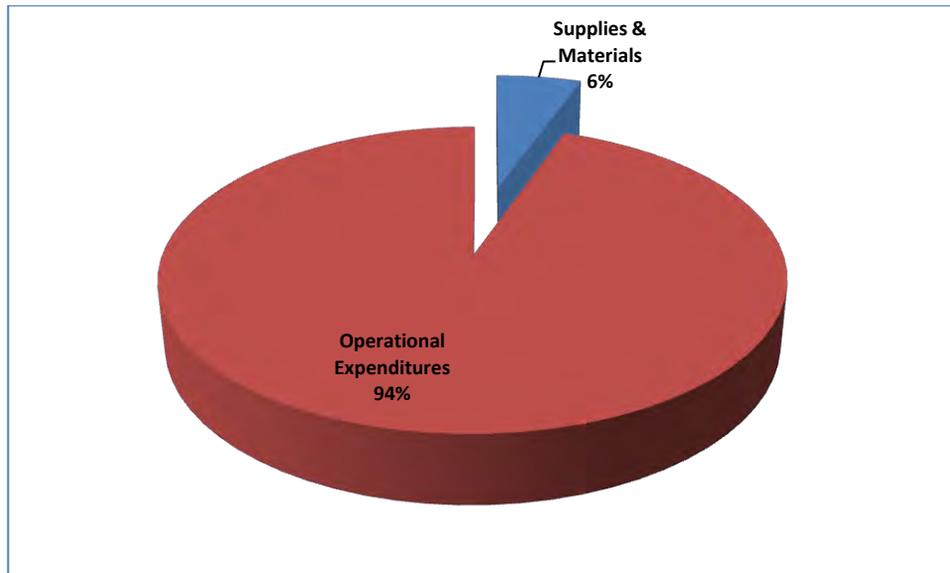


Volunteers Firefighters Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Budget	Estimated	Budget	
	FY 16-17	FY 17-18	FY 18-19	Year End	FY 19-20	
Operational Expenditures	3,079	4,474	3,500	5,059	3,300	-35%
Supplies & Materials	153	-	200	-	-	0%
Contractual Services	-	-	-	168	200	19%
Totals	\$ 3,862	\$ 4,474	\$ 3,700	\$ 5,227	\$ 3,500	-33%

Budget FY 2019-2020



CITY OF ALTON DEVELOPMENT CORPORATION

Mission Statement

To promote, encourage and enhance the creation of jobs and expansion of the local tax base through projects which assist in the retention and expansion of existing primary employers and which attract new primary employers and aid their development and growth.

Responsibilities

Maintain records and submit reports to various state and local agencies. Primary responsibility is to create jobs and increase the sales tax revenue and to market the City and its projects and programs.

Accomplishments FY 2018-2019

- Began the selling of Lot 4 to a Dialysis Clinic for the establishment of 15 high paying jobs.
- Began the selling of Lot 6 for the development of a Wholesale Lumber facility for the City of Alton.
- Marketed lots in Alton Business Park #1 and #2 for retail development.
- Marketed lots purchased to the open market to entice new development within those areas. Lots 1,2,3,and 4 in the Alton Business Park # 2
- Marketed lots purchased to the open market to entice new development within those areas. Lots 6, 7 and 8 in the Alton Business Park # 1.
- Used contracted real estate brokers for the year to market lots purchased and to broker deals with potential developers.
- Networked with local EDC's, its city neighbors and local businesses to promote a working team towards economic development.
- Worked with banking Institutes to promote funding opportunities for the City of Alton.
- Monitor web site analytics and report monthly outcomes.

Objectives FY 2019-2020

- Apply and secure future funding for economic issues through federal, state and local organizations.
- Market current business incentives for the creation and retention of local businesses.
- Market and implement adopted Façade Program for the development of the scenic route corridor (SH 107, Alton Blvd and FM 676, Mile 5).
- Market, promote and administer the Revolving Loan Fund RLF (Texas Leverage Fund).
- Market lots in Alton Business Park #1 and #2 for retail development.
- Promote and attract new business into Alton.

- Will continue to work with franchises and corporations to bring in a large and smaller box development to the commercial sector. Projecting 2 new franchises for this year.
- Will work on job creation. Fifteen (15) new high paying jobs and 20 regular paying jobs.
- Will market lots purchased to the open market to entice new development within those areas. Lots 1,2,3,and 4 in the Alton Business Park # 2
- Will market lots purchased to the open market to entice new development within those areas. Lots 2, 3, 4, 7 and 8 in the Alton Business Park # 1.
- Will utilize TV, radio and social campaign for marketing of Alton.
- Will utilize contracted real estate broker to market lots purchased and to broker deals with potential developers.
- Will give presentations for marketing and development within the City of Alton and attend all meetings and conferences as required. Two conferences and two presentations.
- Will network with local EDC's, its city neighbors and local businesses to promote a working team towards economic development.
- Will continue to work with banking institutions to promote funding opportunities for the City of Alton.
- Will monitor web site analytics and report monthly outcomes.

Performance Measures – Strategic Focus Area: Economic Development

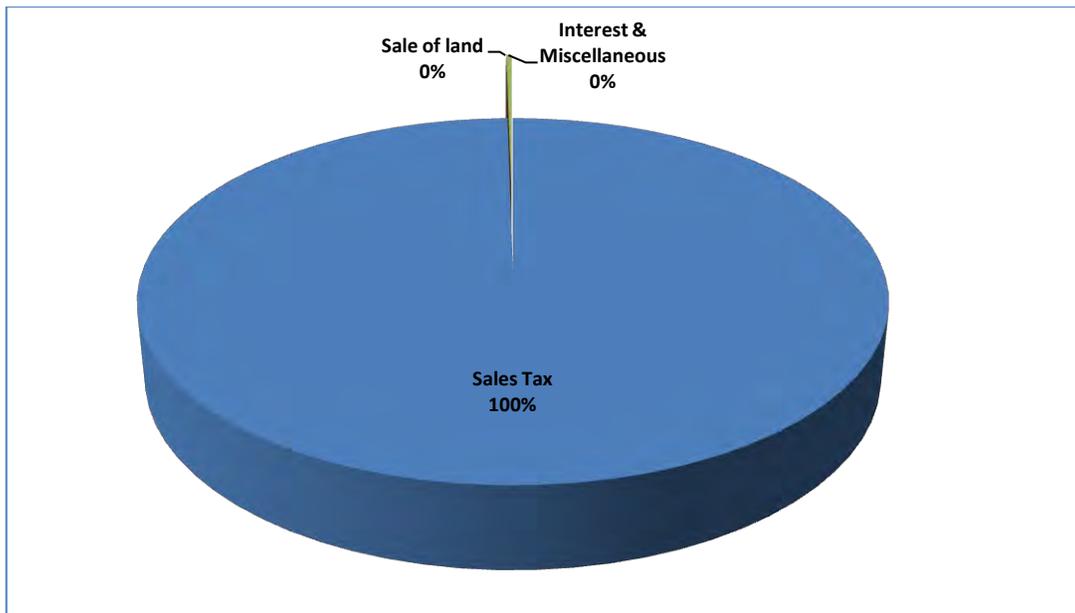
Measure	Actual FY 16-17	Actual FY 17-18	Actual FY 18-19	Target FY 19-20
New Businesses	2	0	1	2
New Jobs Created	14	23	8	40
Networking Opportunities	9	9	8	10
Sale of business lots	1	0	1	2
Conferences Attended	6	5	10	5

DEVELOPMENT CORPORATION 4A FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 16-17	Actual FY 17-18	Adopted Budget FY 18-19	Estimated Year End FY 18-19	Budget FY 19-20	
Sales Tax	209,163	240,622	228,306	285,697	278,311	22%
Sale of Land	-	-	-	-	-	
Interest & Miscellaneous	374	1,072	600	2,302	1,000	67%
Totals	\$ 209,537	\$ 241,694	\$ 228,906	\$ 287,999	\$ 279,311	22%

Budget FY 2019-2020

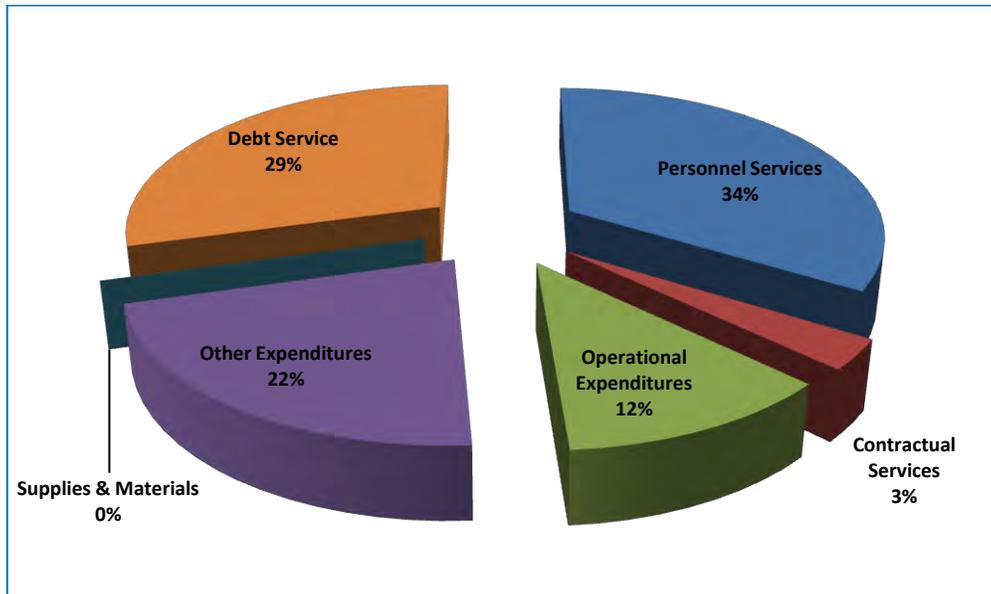


Development Corporation 4A Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	83,720	87,912	100,953	88,227	94,073	-7%
Contractual Services	21,413	15,713	3,000	10,166	9,000	200%
Operational Expenditures	30,919	21,421	24,100	12,109	33,100	37%
Other Expenditures	13,717	45,000	35,000	33,656	60,478	73%
Supplies & Materials	61	61	70	16	60	-14%
Debt Service	56,965	58,663	76,823	60,401	81,711	6%
Capital Outlay	-	-	-	-	-	
Totals	\$ 206,795	\$ 228,770	\$ 239,946	\$ 204,575	\$ 278,422	16%

Budget FY 2019-2020

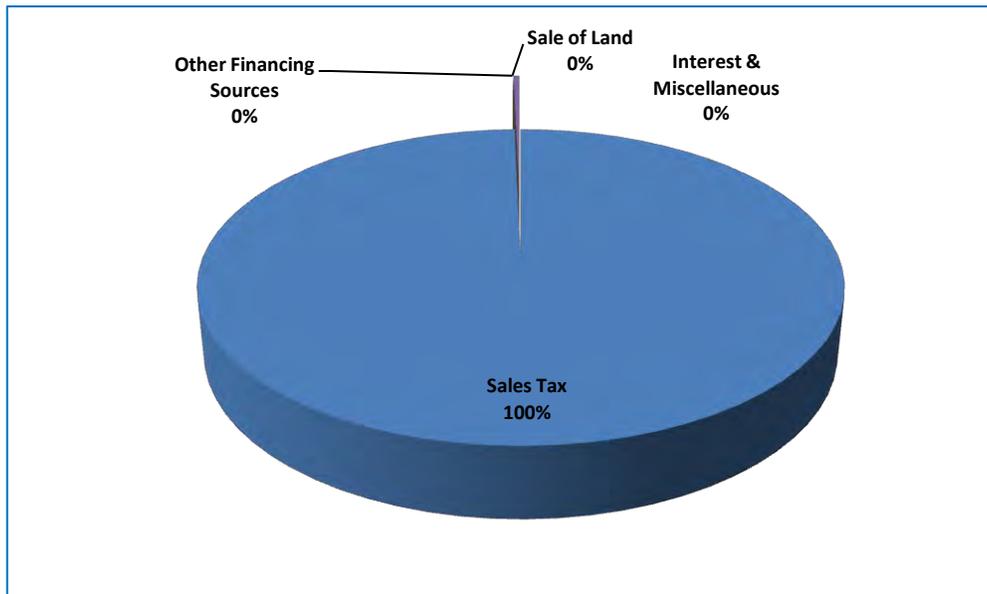


COMMUNITY DEVELOPMENT CORPORATION 4B FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 16-17	Actual FY 17-18	Adopted FY 18-19	Estimated Year FY 18-19	Budget FY 19-20	
Sales Tax	209,163	240,622	228,306	285,697	278,311	22%
Sale of Land	-	-	-	-	-	
Other Financing Sources	117,000	-	-	-	-	
Interest & Miscellaneous	320	669	300	1,403	1,000	233%
Totals	\$ 326,483	\$ 241,291	\$ 228,606	\$ 287,100	\$ 279,311	22%

Budget FY 2019-2020

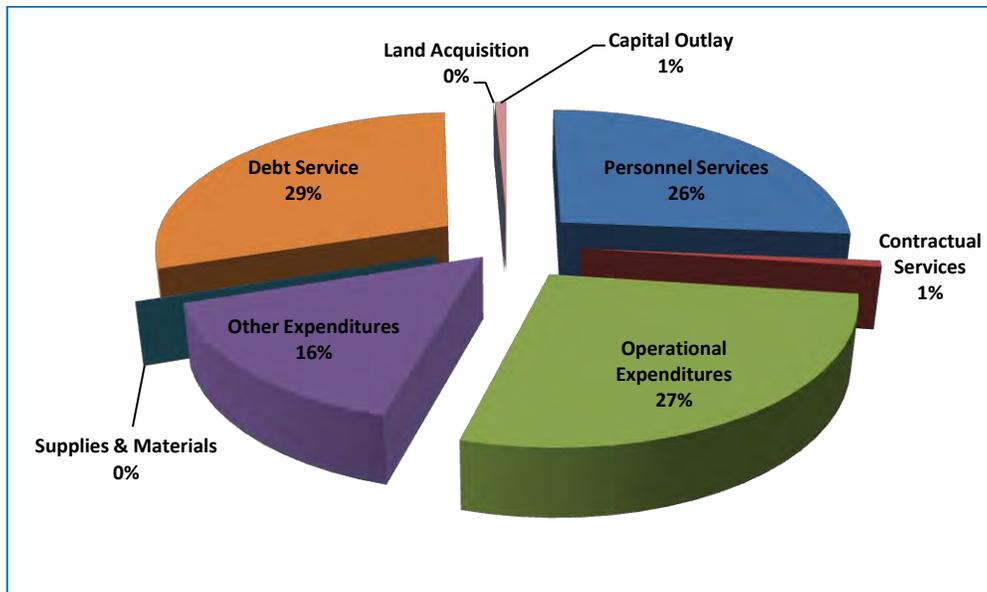


Community Development Corporation 4B Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	65,583	68,977	76,885	68,968	73,469	-4%
Contractual Services	8,370	9,235	-	-	2,000	100%
Operational Expenditures	94,557	76,504	43,300	70,813	75,973	75%
Other Expenditures	38	34,400	35,000	18,000	43,378	24%
Supplies & Materials	-	-	100	-	100	0%
Debt Service	56,965	58,663	83,677	60,401	81,711	-2%
Land Acquisition	-	-	-	-	-	-
Capital Outlay	-	117,923	-	-	2,000	100%
Totals	\$ 225,513	\$ 365,702	\$ 238,962	\$ 218,182	\$ 278,631	17%

Budget FY 2019-2020

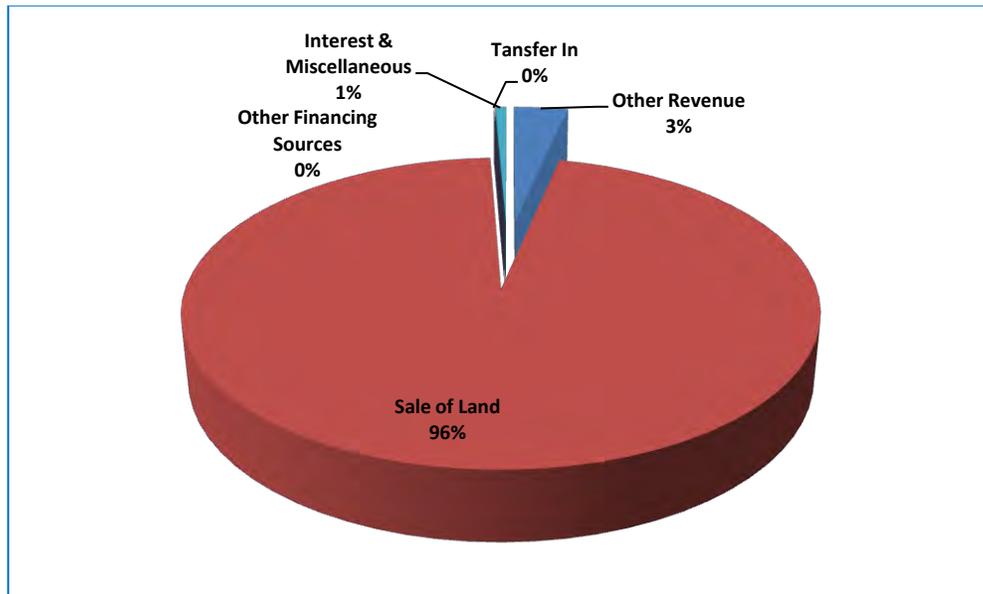


TEXAS LEVERAGE FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Other Revenue	8,511	-	3,200	8,451	8,451	164%
Sale of Land	311,211	-	373,000	120,000	240,000	-36%
Other Financing Sources	-	-	-	20,500	-	0%
Tansfer In	125,000	4,800	-	-	-	0%
Interest & Miscellaneous	1,704	1,740	-	1,697	1,700	100%
Totals	\$ 446,425	\$ 6,540	\$ 376,200	\$ 150,648	\$ 250,151	-34%

Budget FY 2019-2020

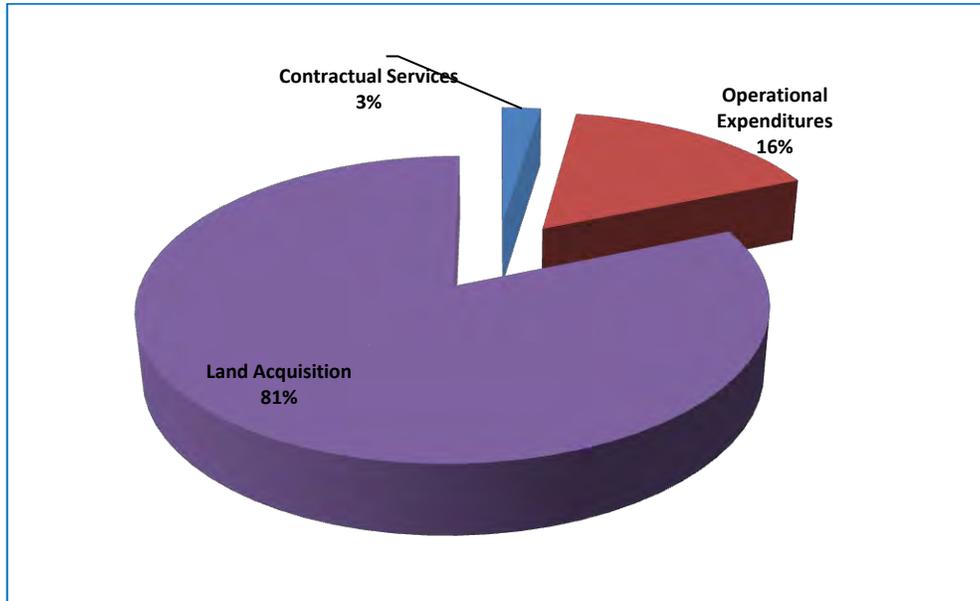


Texas Leverage Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Transfer Out	200,000	-	-	-	-	0%
Contractual Services	14,597	1,600	10,000	3,619	6,000	-40%
Operational Expenditures	39,271	39,088	65,000	22,854	40,000	-38%
Other Expenditures	-	3,000	3,000	8,880	-	-100%
Land Acquisition	-	-	-	115,500	200,000	100%
Capital Outlay	125,000	125,000	-	-	-	0%
Totals	\$ 378,868	\$ 168,688	\$ 78,000	\$ 150,853	\$ 246,000	215%

Budget FY 2019-2020



CAPITAL CONSTRUCTION FUNDS

The Capital Construction Funds account for financial resources to be used for the acquisition, construction and improvement of major capital facilities included in the Capital Improvement Plan (CIP). The budgets for capital improvement projects are typically independent of the operating budget and are funded with bonds, grants, fund balance, or special restricted revenue.

The CIP is a multiyear plan covering a minimum of five years that forecasts spending for all anticipated capital projects. The plan addresses repair and replacement of existing infrastructures, as well as the development or acquisition of new facilities, property, improvements and capital equipment to accommodate future growth. As a planning tool, it enables the City to identify needed capital projects and coordinate facility financing, construction, operation and scheduling.

We have made several updates on the original CIP of 2012. One of them is the widening project of the East Main Street in collaboration with the Hidalgo County. The City and County agreed that this \$1.7 million project is essential in the development of this important transit corridor, which is in much need of improvements and increased safety.

Other projects completed in the last fiscal year include the renovation of the City Warehouse to accommodate the training center, as well as the planning and construction of facilities toward the fulfillment of the Master Parks Plan.

Recently the city's management participated in a planning workshop where the needs of the government in all areas were evaluated and prioritized. The impact in capital expenditure, maintenance, and operation cost was determined also. As a result of the workshop, a list of goals and strategic initiatives towards those goals were developed. Full detail of those initiatives can be found on Exhibit 2.

The following charts illustrate the city's five years CIP and the potential costs, as they impact succeeding years' operations.

CITY OF ALTON STRATEGIC INITIATIVES 2020-2024

GOAL	STRATEGIC INITIATIVE
1. Efficient Government	1.1 Create a Commercial Solid Waste Division
Deliver high quality service in a cost effective manner	1.2 Improve communications with City Administration for external and internal customers
	1.3 Develop the City of Alton's Human Capital
	1.4 Enhance Alton's current recycling program
	1.5 Develop and maintain Geographic Information System (GIS) mapping
	1.6 Reduce City election expenses
	1.7 Increase transparency of Alton City Government
	2. Culture and Entertainment
Provide opportunities for residents and visitors to recreate, socialize and enhance their knowledge of the area's history and culture	2.2 Provide structured recreational opportunities for youth
3. Infrastructure and Transportation	3.1 Increase mobility for constituents by providing a public transportation option
Invest, improve and maintain Alton's infrastructure and roadway system	3.2 Improve the functionality of principal arterials
	3.3 Promote sustainability of neighborhoods through pavement management
	3.4 Fund, construct and maintain a Wastewater Treatment Plant
4. Health and Safety	4.1 Improve the safety of citizens and visitors through the deployment of a city-wide surveillance camera system
Continue to provide and maintain a healthy and safe environment in which to live, work and visit	4.2 Enhance Alton's fire protection resources
	4.3 Increase pedestrian and vehicular safety in school zones
	4.4 Increase the Level of Service for medical emergencies
	4.5 Improve the effectiveness of resources utilized to extinguish brush fires
	4.6 Aid in the reduction of crime with improved street lighting
5. Livability/Sustainability	5.1 Provide Internet access to all residents
Improve the quality of life in Alton for its constituents in a manner that will be sustainable	5.2 Create and maintain a healthy fund balance for the City's General Fund
	5.3 Develop and adopt a Comprehensive Plan for Alton
	5.4 Reduce the City's dependence on debt for capital outlays
	5.5 Provide recreational space for residents in Alton's northwest quadrant
	5.6 Create a sustainable solution for disposal of residential brush
6. Economic Development	6.1 Enhance growth opportunities for existing businesses
Create new opportunities for economic development and promote existing commercial establishments	6.2 Open new areas of the City for economic development

CAPITAL IMPROVEMENT PLAN 2020-2024

Capital Expenditures

STRATEGIC INITIATIVE	CAPITAL EXPENDITURE	YEAR OF EXPENDITURE					TOTAL PROJECT	PRIORITY	COMPLETION DATE
		2019-2020	2020-2021	2021-2022	2022-2023	2023-2024			
3.2	Repave Mile 6 Rd.	\$100,000							
3.2	Repave N. Trospser Rd.		\$100,000						
3.2	Repave S. Trospser Rd.			\$100,000					
3.2	Repave S. Stewart Rd.				\$100,000				
3.2	Repave N. Mayberry Rd.					\$100,000	\$500,000	Highest	Fall 2024
3.3	Repave 33% of Nuevo Alton streets	\$225,000						Highest	Summer 2020
3.3	Repave 33% of Nuevo Alton streets		\$225,000						Summer 2021
3.3	Repave 33% of Nuevo Alton streets			\$225,000					Summer 2022
3.3	Repave N. Chicago, N. Dallas & N. Eagle Streets				\$225,000				Summer 2023
3.3	Repave Todo Subdivision Streets					\$250,000			Summer 2024
3.3	Repave North and South Austin St.					\$100,000	\$1,250,000		Summer 2024
3.4	Design and construct a WWTP			\$12,000,000			\$12,000,000	Highest	WINTER 2022
4.2	Fire Hydrant Installation on SWSC Lines	\$100,000	\$100,000				\$200,000	Highest	SUMMER 2021
1.5	Creation of GIS Map	\$50,000	\$50,000				\$100,000	Higher	SPRING 2021
1.6	Voting Machines (4)	\$20,000					\$20,000	Higher	WINTER 2020
4.1	City-Wide Camera Surveillance System	\$18,000	\$20,000	\$20,000	\$18,000			Higher	WINTER 2023
4.1	Portable Sky Tower	\$50,000					\$126,000		WINTER 2020
4.6	Street Lights	\$25,000	\$75,000				\$100,000	Higher	SUMMER 2021
1.2	City Hall Phone System	\$30,000					\$30,000	High	SUMMER 2020
1.4	Construction of Recycling Center	\$105,000					\$105,000	High	WINTER 2020
1.7	Commission Chambers Sound System	\$15,000	\$15,000				\$30,000	High	SPRING 2021
5.1	Monopoles for Wi-Fi (4)	\$320,000	\$100,000				\$420,000	High	FALL 2020
5.5	Redevelopment of Elizondo Park	\$10,000	\$35,000	\$75,000	\$30,000	\$100,000	\$250,000	High	FALL 2024
5.6	Brush Disposal Site Purchase		\$250,000	\$150,000			\$400,000	Highest	SUMMER 2022
1.3	Human Resource Software		\$25,000				\$25,000	Higher	FALL 2020
5.3	Comprehensive Plan		\$25,000	\$75,000			\$100,000	Higher	FALL 2021
4.3	Portable Speed Limit Sign Trailers (2)		\$18,000				\$18,000	High	FALL 2020
4.4	Fire Department Rescue Truck (1)		\$300,000					High	SUMMER 2021
4.4	Ambulances (2)		\$80,000		\$80,000		\$460,000		WINTER 2023
4.5	Front-End Loader (1)		\$100,000				\$100,000	High	FALL 2020
6.2	Installation of Fire Lines in Commercial Areas				\$200,000		\$200,000	High	WINTER 2023
1.1	Commercial Garbage Trucks (2)					\$600,000		Higher	FALL 2023
1.1	Refuse Bin Delivery Truck (1)					\$150,000			FALL 2023
1.1	Metal Refuse Bins					\$250,000	\$1,000,000		FALL 2023
	Fleet Vehicles	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000		
	TOTALS	\$1,168,000	\$1,618,000	\$12,745,000	\$753,000	\$1,650,000	\$17,934,000		

CAPITAL IMPROVEMENT PLAN 2020-2024

Maintenance and Operating Costs

STRATEGIC INITIATIVE	MAINTENANCE & OPERATION EXPENDITURE	YEAR OF EXPENDITURE				
		2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
3.2	Repave Mile 6 Rd.					
3.2	Repave N. Trosper Rd.					
3.2	Repave S. Trosper Rd.					
3.2	Repave S. Stewart Rd.					
3.2	Repave N. Mayberry Rd.					
3.3	Repave 33% of Nuevo Alton streets					
3.3	Repave 33% of Nuevo Alton streets					
3.3	Repave 33% of Nuevo Alton streets					
3.3	Repave N. Chicago, N. Dallas & N. Eagle Streets					
3.3	Repave Todo Subdivision Streets					
3.3	Repave North and South Austin St.					
3.4	Design and construct a WWTP			\$750,000	\$750,000	\$750,000
4.2	Fire Hydrant Installation on SWSC Lines		\$2,000	\$2,000	\$2,000	\$2,000
1.5	Creation of GIS Map		\$40,000	\$40,000	\$40,000	\$40,000
1.6	Voting Machines (4)	\$2,500	\$5,000	\$5,000	\$5,000	\$5,000
4.1	City-Wide Camera Surveillance System	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
4.1	Portable Sky Tower					
4.6	Street Lights		\$5,000	\$5,000	\$5,000	\$5,000
1.2	City Hall Phone System					
1.4	Construction of Recycling Center					
1.7	Commission Chambers Sound System					
5.1	Monopoles for Wi-Fi (4)		\$125,000	\$125,000	\$125,000	\$125,000
5.5	Redevelopment of Elizondo Park		\$10,000	\$10,000	\$10,000	\$10,000
5.6	Brush Disposal Site Purchase		\$75,000	\$75,000	\$75,000	\$75,000
1.3	Human Resource Software		\$2,000	\$2,000	\$2,000	\$2,000
5.3	Comprehensive Plan					
4.3	Portable Speed Limit Sign Trailers (2)		\$500	\$500	\$500	\$500
4.4	Fire Department Rescue Truck (1)		\$192,500	\$192,500	\$385,000	\$385,000
4.4	Ambulances (2)					
4.5	Front-End Loader (1)					
6.2	Installation of Fire Lines in Commercial Areas					
1.1	Commercial Garbage Trucks (2)					\$130,000
1.1	Refuse Bin Delivery Truck (1)					
1.1	Metal Refuse Bins					
	Fleet Vehicles	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
	TOTALS	\$11,500	\$658,500	\$1,408,500	\$1,793,500	\$1,923,500

The following charts illustrate revenues and cost of infrastructure projects of the last four years and budget for projects within fiscal year 2019-2020.

CAPITAL CONSTRUCTION FUND

Revenues Summary

REVENUES	ACTUAL FY 15-16	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	BUDGET FY 19-20	TOTAL PROJECTS
TWDB Grant Sewer Project	642,421					642,421
EDA 2008 Grant Sewer Project						-
GLO TX Disaster Recovery Prog Grant						-
Transfer In - From Sewer Fund						-
CO Series 2015						-
CO Series 2016-A		3,734,053				3,734,053
CO Series 2019				3,826,890		3,826,890
Interest Earned	304	14,452	16,151	41,657	20,000	92,564
Totals	\$ 642,726	\$ 3,748,506	\$ 16,151	\$ 3,868,547	\$ 20,000	\$ 8,295,929

Capital Construction Fund

Expenditures Summary

EXPENDITURES	ACTUAL FY 15-16	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	BUDGET FY 19-20	TOTAL PROJECTS
ADMINISTRATION						
Contractual Services			29,986	7,000		36,986
Transfer Out to TIRZ Fund Sw Yardline Prc	135,725					135,725
Other Financing Uses- Issuance Cost CO		234,053		223,693		457,746
Land Acquisition			200,000	12,000		212,000
Technology Upgrade		72,121	46,764	19,702		138,588
City Wi-Fi Project		149,998	5,224	300,000	50,000	505,222
Digital Library Project		15,885	36,016			51,901
Equipment				28,582		28,582
TOTAL ADMINISTRATION	135,725	472,057	317,990	590,977	50,000	1,566,749
BUILDINGS IMPROVEMENTS						
Contractual Services		590,000	454,077	13,736	63,700	1,121,513
Furniture & Equipment			160,648			160,648
TOTAL BUILDINGS IMPROVEMENTS		590,000	614,725	13,736	63,700	1,282,161
STREETS IMPROVEMENTS						
Construction Expenses				422,502		422,502
Contractual Services		283,638	165,511	1,322,539	325,000	2,096,688
Engineering Services		45,560		38,730		84,290
TOTAL STREETS IMPROVEMENTS		329,198	165,511	1,783,771	325,000	2,603,480
LIGHTING IMPROVEMENTS						
Contractual Services		9,428				9,428
TOTAL LIGHTING IMPROVEMENTS		9,428	-	-	-	9,428
PARKS IMPROVEMENTS						
Contractual Services		206,562	41,000	84,517	600,000	932,079
Parks Equipment		33,013	1,484	161,263		195,760
General Supplies		12,387				12,387
TOTAL PARKS IMPROVEMENTS		251,961	42,484	245,780	600,000	1,140,225
DRAINAGE PROJECTS						
Contractual Services				43,203	317,500	360,703
Engineering Services		13,600				13,600
TOTAL DRAINAGE PROJECTS		13,600	-	43,203	317,500	374,303
SEWER PROJECTS						
Contractual Services		107,310				107,310
Engineering Services		17,000		3,000		20,000
TOTAL SEWER IMPROVEMENTS		124,310	-	3,000	-	127,310

Capital Construction Fund

Expenditures Summary

EXPENDITURES	ACTUAL FY 15-16	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	BUDGET FY 19-20	TOTAL PROJECTS
<i>TWDB SEWER PROJECT #73600</i>						
Bank Service Charges	263					263
Capacity Buy	646,455					646,455
Contractual Services						-
<i>TOTAL TWDB SEWER PROJECT</i>	<i>646,719</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>646,719</i>
<i>FIRE STATION</i>						
Transfer Out to USDA Fire Station Fund	42,000					42,000
Contractual Services						-
<i>TOTAL FIRE STATION</i>	<i>42,000</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>42,000</i>
<i>TOTAL EXPENDITURES</i>	<i>824,444</i>	<i>1,790,554</i>	<i>1,140,710</i>	<i>2,680,467</i>	<i>1,356,200</i>	<i>6,851,200</i>

CAPITAL PROJECTS TIRZ FUND

Revenues Summary

REVENUES	ACTUAL FY 15-16	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	BUDGET FY 19-20	TOTAL PROJECTS
Transfer-In from Capital Constr Fund (CO2015)	135,725					135,725
USDA-RD Grant Sewer Yardline Project	659,449					659,449
Interest Earned	36	17	27	39	36	155
TOTAL REVENUES	\$ 795,210	\$ 17	\$ 27	\$ 39	\$ 36	\$ 795,329

Expenditures Summary

EXPENDITURES	ACTUAL FY 15-16	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	BUDGET FY 18-19	TOTAL PROJECTS
ADMINISTRATION						
Contractual Services	122,440					122,440
Technology Upgrade	6,613					6,613
TOTAL ADMINISTRATION	129,053	-	-	-	-	\$ 129,053
STREET/ROAD IMPROVEMENTS						
Contractual Services	472,205	4,846				477,051
Engineering Services	59,699					59,699
TOTAL STREET/ROAD IMPROVEMENTS	531,904	4,846	-	-	-	\$ 536,750
DRAINAGE IMPROVEMENTS						
Contractual Services	650					650
TOTAL DRAINAGE IMPROVEMENTS	650	-	-	-	-	\$ 650
USDA SEWER PROJECTS- Lateral Connections						
Contractual Services- G&G Contractors	138,163					138,163
Engineering Services- LEMC	10,725					10,725
TOTAL SEWER PROJECTS	148,888	-	-	-	-	\$ 148,888
TOTAL EXPENDITURES	\$ 810,495	\$ 4,846	\$ -	\$ -	\$ -	\$ 815,341

Other two main projects funded by USDA and completed within the last five years were the construction of the fire station and a sewer lateral connection project. The following charts show the total cost of the projects.

USDA FIRE STATION FUND

Revenues Summary

REVENUES	BUDGET ORIGINAL PROJECT	Actual FY 11-12	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	TOTAL PROJECT
Transfer In -TIRZ- City match	150,000		150,000	58,585	300,000		508,585
Transfer In - CCF				150,000		42,000	192,000
USDA – Loan	500,000			472,000	28,000		500,000
USDA - Grant	500,000				500,000		500,000
TAMU-K Grant					70,921		70,921
Interest Earned			42	86	233	17	361
TOTAL REVENUES	\$1,150,000	\$ -	\$ 150,042	\$ 680,671	\$ 899,154	\$ 42,017	\$ 1,771,884

Expenditures Summary

EXPENDITURES	BUDGET ORIGINAL PROJECT	Actual FY 11-12	Actual FY 12-13	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	TOTAL PROJECT
Construction Expense	875,000		32,038	658,007	275,667		965,712
Contractual Services	186,526	52,119	42,706	60,209	225,439	159,239	539,711
Capital Outlay	30,000		11,160	3,826	37,075	25,132	77,193
Contingency	58,474						-
Bank Charges				1,300	1,200	-	2,500
TOTAL EXPENDITURES	\$1,150,000	\$ 52,119	\$ 85,903	\$ 723,342	\$ 539,381	\$ 184,371	\$ 1,585,116

USDA SEWER CONNECTIONS FUND

Revenues Summary

REVENUES	Actual FY 15-16
USDA Grant	509,652
CO Series 2016	240,000
Interest Earned	77
TOTAL REVENUES	\$ 749,729

Expenditures Summary

EXPENDITURES	Actual FY 15-16
Contractual Services	65,132
Transfer Out to TIRZ Fund	659,449
Other Financing Uses	21,000
Bank Service Charges	1,136
TOTAL REVENUES	\$ 746,717

PROPRIETARY FUNDS

The Sewer Fund and Solid Waste Fund are enterprise type funds that account for sewer and solid waste collection services that are provided to the City's residents including some customers outside City limits.

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to a private business. The intent is for the costs of providing services be financed primarily through user charges. The Sewer Fund and Solid Waste Fund account for all costs associated with operating the City's utilities services; this includes operations, maintenance, contractual services for billing & collections, administration and related debt service.

The main source of revenue is charges to customers for wastewater collection, solid waste collection and administration fees related to these services. The Enterprise Funds total revenues are estimated to be \$3,696,310, an increase of 5.8% from FY 2018-2019.

The City of Alton sewer rate includes a base charge and a volumetric rate based on water consumption per month. The base rate provides stability in our revenue as wastewater use is more volatile due to changes based upon the climate and precipitation. The Sewer Fund revenue is estimated to be \$1,996,460 with an increase of 9% from FY 2018-2019; the increase is due to the addition of approximately 100 new connections to the sewer system through the year for new development and an increase on the rate for sewer consumption for residential customers and in the base rates for commercial customers.

The base rate for residential customers will continue as \$19.25 per month. For commercial accounts, the monthly base rates are based on the water size, the change was an increase of \$5.00 to the current rates. The City is currently servicing sewer to approximately 4,000 households.

The Solid Waste revenue is estimated to be \$1,699,850, with an increase of 2% from FY 2018-2019. The slightly increase is due to growth in our customer base. The schedule rates were established for Residential (Single-Family and Multi-Family dwellings) and Commercial; the fees depend on several factors, like the number of containers and pick-up frequency. There will be no changes to the current rates in Fiscal Year 2019-2020. The City is currently servicing about 3,900 accounts through its solid waste services.

The proposed operating expenses budget for Enterprise Funds is \$3,882,770, an increase of 2% from the adopted budget 2018-2019.

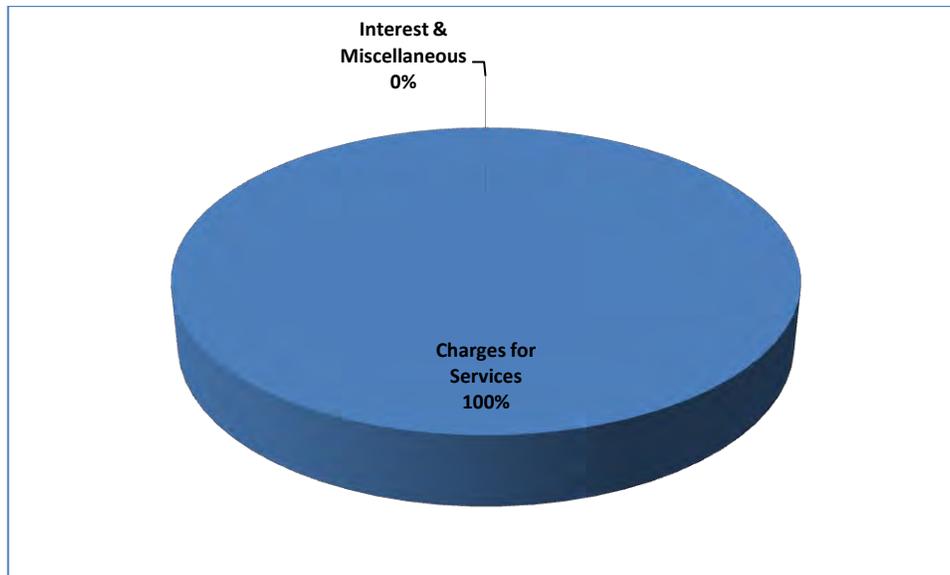
The following charts show the history of revenues and expenditures.

SEWER FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual FY 16-17	Actual FY 17-18	Amended Budget FY 18-19	Estimated Year End FY 18-19	Budget FY 19-20	
Charges for Services	1,772,705	1,951,705	1,823,186	1,952,929	1,989,460	9%
Interest & Miscellaneous	1,492	6,207	7,000	7,497	7,000	0%
Other Financing Sources	-	-	-	-	-	0%
Totals	\$ 1,774,197	\$ 1,957,912	\$ 1,830,186	\$ 1,960,426	\$ 1,996,460	9%

Budget FY 2019-2020

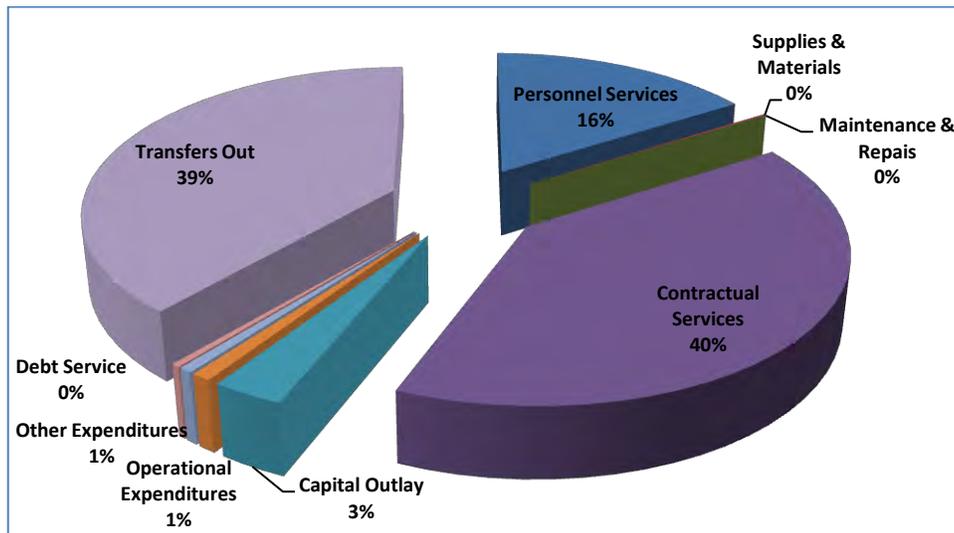


Sewer Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	268,443	276,915	276,473	257,485	332,250	20%
Contractual Services	752,147	787,484	790,419	802,606	835,232	6%
Operational Expenditures	20,246	18,831	18,997	19,113	18,221	-4%
Maintenance & Repairs	-	13,573				0%
Supplies & Materials	6,615	2,347	3,000	3,940	3,000	0%
Debt Service	16,736	14,947	13,106	14,368	7,740	-41%
Capital Outlay	-		-	-	66,000	100%
Transfers Out	548,301	714,261	909,301	912,061	808,121	-11%
Other Expenditures	57,183	8,671	12,650	-	12,650	0%
Totals	\$ 1,669,671	\$ 1,837,029	\$ 2,023,946	\$ 2,009,573	\$ 2,083,214	3%

Budget FY 2019-2020

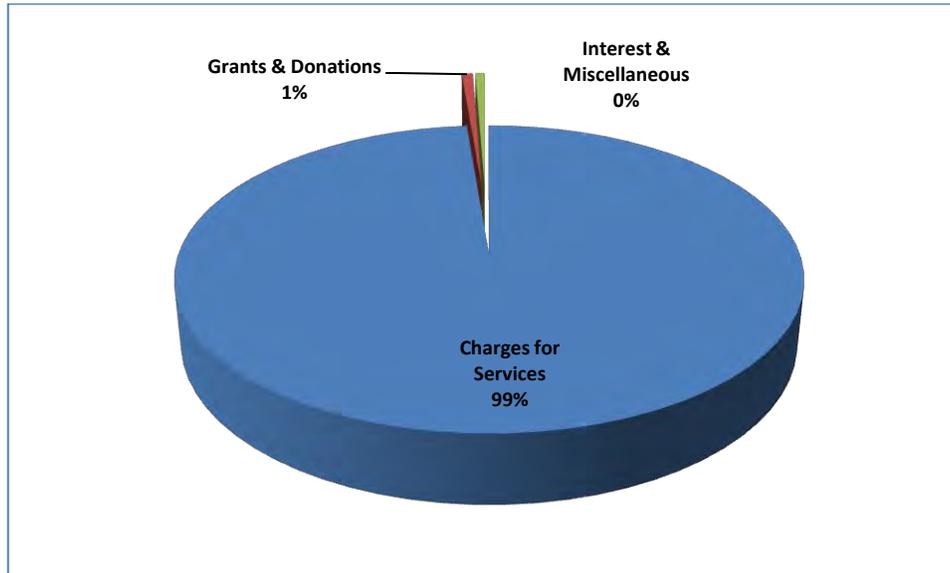


SOLID WASTE FUND

Revenues Summary

Revenue Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Charges for Services	1,524,665	1,575,943	1,640,514	1,656,597	1,677,680	2%
Interest & Miscellaneous	8,305	9,358	9,682	11,467	10,170	5%
Grants & Donations	1,350	-	13,547	13,987	12,000	-11%
Totals	\$ 1,534,320	\$ 1,585,301	\$ 1,541,205	\$ 1,585,301	\$ 1,587,280	2%

Budget FY 2019-2020

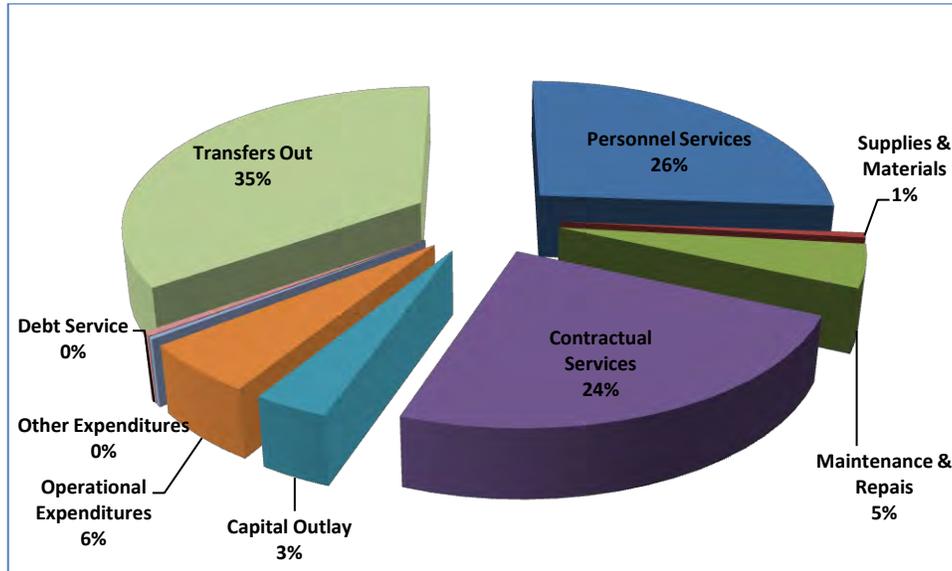


Solid Waste Fund

Expenditures Summary

Expenditure Category	History		Current Year		Budget	Percent Change
	Actual	Actual	Amended Budget	Estimated Year End	Budget	
	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20	
Personnel Services	314,118	351,693	390,015	381,106	469,414	20%
Contractual Services	579,267	277,772	387,002	402,255	425,933	10%
Operational Expenditures	60,134	76,604	84,426	91,479	99,472	18%
Maintenance & Repairs	117,662	134,985	81,666	138,185	86,500	6%
Supplies & Materials	7,025	2,828	9,974	9,865	10,001	0%
Debt Service	17,983	13,704	10,602	10,602	8,057	-24%
Capital Outlay	43,998	29,495	41,710	41,222	61,000	46%
Transfers Out	384,000	459,000	728,000	604,000	624,000	-14%
Other Expenditures		5,000	5,000	-	-	0%
Totals	\$ 1,524,186	\$ 1,351,081	\$ 1,738,391	\$ 1,678,714	\$ 1,789,377	3%

Budget FY 2019-2020



APPENDICES

APPENDIX A: City of Alton Tax Ordinance

ORDINANCE 2019-14-0910

AN ORDINANCE FIXING THE RATE AND TAX LEVY FOR THE CITY OF ALTON, TEXAS FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020, UPON ALL TAXABLE PROPERTY IN SAID CITY OF ALTON, TEXAS IN CONFORMITY WITH THE LAWS OF THE STATE OF TEXAS AND THE ORDINANCES OF SAID CITY; AND PROVIDING FOR A WAIVER OF SECOND AND THIRD READING; AND REPEALING ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT THEREWITH.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF ALTON TEXAS, THAT:

Section 1: That there shall be and is hereby levied and shall be assessed and collected for the year beginning January 1, 2019 upon all taxable property within the city limits of Alton, made taxable by law, an ad valorem tax of \$.4440 on each assessment to be based on one hundred (100%) per annum of its actual market value, which said taxes when collected shall be apportioned among the funds and departments of city government of the City of Alton, Texas and for the purpose hereinafter set forth as follows, to wit:

A portion to the Maintenance & Operations:	\$.3178
A portion to the Interest & Sinking:	\$.1262
Total Rate of:	\$.4440

THIS YEAR'S TAX LEVY TO FUND MAINTENANCE AND OPERATIONS EXPENDITURES WILL NOT EXCEED LAST YEARS MAINTENANCE AND OPERATIONS TAX LEVY.

Section 2: The City Tax Assessor of the City of Alton, Texas is hereby directed to assess, extend and enter upon the tax rolls of the City of Alton, Texas for the current year, the amounts and rates therein levied, and keep a correct account of same and when collected, the same be deposited in the depository of the City of Alton, Texas to be distributed in accordance with this Ordinance.

Section 3: Waiving 2nd and 3rd reading of the ordinance.

Section 4: All Ordinances or parts of Ordinances in conflict herewith are expressly repealed.

READ, APPROVED, AND PASSED BY A VOTE of 5 ayes and 0 nays on this 10th day of September, 2019 at a GENERAL AND DULY CALLED MEETING OF THE CITY COMMISSION OF THE CITY OF ALTON TEXAS, at which a quorum was present and which was held in accordance with Chapter 551, of the Texas Government Code.

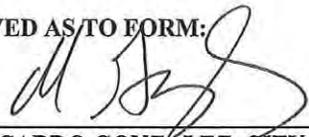
EXECUTED THIS 10th DAY OF SEPTEMBER, 2019.

BY: 
HONORABLE SALVADOR VELA, MAYOR

ATTEST:

BY: 
BAUDELIA ROJAS CPM, TRMC|CMC
CITY SECRETARY



APPROVED AS TO FORM:

BY: _____
HON. RICARDO GONZALEZ, CITY ATTORNEY

APPENDIX B: Strategic Initiatives 2020-2024

GOAL	STRATEGIC INITIATIVE
1. Efficient Government	1.1 Create a Commercial Solid Waste Division
Deliver high quality service in a cost effective manner	1.2 Improve communications with City Administration for external and internal customers
	1.3 Develop the City of Alton's Human Capital
	1.4 Enhance Alton's current recycling program
	1.5 Develop and maintain Geographic Information System (GIS) mapping
	1.6 Reduce City election expenses
	1.7 Increase transparency of Alton City Government
2. Culture and Entertainment	2.1 Increase social opportunities for area seniors
Provide opportunities for residents and visitors to recreate, socialize and enhance their knowledge of the area's history and culture	2.2 Provide structured recreational opportunities for youth
3. Infrastructure and Transportation	3.1 Increase mobility for constituents by providing a public transportation option
Invest, improve and maintain Alton's infrastructure and roadway system	3.2 Improve the functionality of principal arterials
	3.3 Promote sustainability of neighborhoods through pavement management
	3.4 Fund, construct and maintain a Wastewater Treatment Plant
4. Health and Safety	4.1 Improve the safety of citizens and visitors through the deployment of a city-wide surveillance camera system
Continue to provide and maintain a healthy and safe environment in which to live, work and visit	4.2 Enhance Alton's fire protection resources
	4.3 Increase pedestrian and vehicular safety in school zones
	4.4 Increase the Level of Service for medical emergencies
	4.5 Improve the effectiveness of resources utilized to extinguish brush fires
	4.6 Aid in the reduction of crime with improved street lighting
5. Livability/Sustainability	5.1 Provide Internet access to all residents
Improve the quality of life in Alton for its constituents in a manner that will be sustainable	5.2 Create and maintain a healthy fund balance for the City's General Fund
	5.3 Develop and adopt a Comprehensive Plan for Alton
	5.4 Reduce the City's dependence on debt for capital outlays
	5.5 Provide recreational space for residents in Alton's northwest quadrant
	5.6 Create a sustainable solution for disposal of residential brush
6. Economic Development	6.1 Enhance growth opportunities for existing businesses
Create new opportunities for economic development and promote existing commercial establishments	6.2 Open new areas of the City for economic development

Strategic Initiative #1.1

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.1 Create a Commercial Solid Waste Division

Operational Items:	Estimated Completion Date:
1. Engage a consultant to perform a Comprehensive Solid Waste Rate Study	Fall 2020
2. Purchase equipment - 2a. 2 commercial garbage trucks 2b. 1 bin delivery truck 2c. Metal bins	Fall 2023
3. Employ two (2) additional operators	Fall 2023
4. Maintenance of trucks and bins	On going



Strategic Initiative #1.2

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.2 Improve communications with City Administration for external and internal customers

Operational Items:	Estimated Completion Date:
1. Procure, install and program a linked communication system from City Hall to ARTC, Fire Station, Senior Center, Community Center and Public Works	Summer 2020



Strategic Initiative #1.3

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.3 Develop the City of Alton's Human Capital

Operational Items:				Estimated Completion Date:
1. Determine market value of employment positions				Spring 2020
2. Incentivize employment longevity				Spring 2020
2a. Pay plan				
2b. Certifications/longevity				
3. Enhance employee evaluation process				Spring 2020
4. Evaluate and enhance employee benefits package				Fall 2020
5. Further develop employee training program				Fall 2020
6. Purchase HR Software				Fall 2020



Strategic Initiative #1.4

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.4 Enhance Alton's current recycling program

Operational Items:	Estimated Completion Date:
1. Build a recycling center to lower processing costs	Winter 2020
2. Construct a parking lot for public and employees	Winter 2020
3. Construct area for sanitizing of recycling bins	Winter 2020



Strategic Initiative #1.5

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.5 Develop and maintain Geographic Information System (GIS) mapping

Operational Items:	Estimated Completion Date:
1. Procure engineering firm to create GIS map	Summer 2020
2. Finalize mapping	Spring 2021
3. In-house maintenance of GIS map	On-going



Strategic Initiative #1.6

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.6 Reduce City Election expenses

Operational Items:	Estimated Completion Date:
1. Procure four (4) voting machines	Winter 2020



Strategic Initiative #1.7

Goal: Efficient Government

Deliver high quality service in a cost effective manner

Initiative #1.7 Increase transparency of Alton City Government

Operational Items:	Estimated Completion Date:
1. Install projector and screen in Commission Chambers	Spring 2020
2. Enhance sound system	Spring 2021
3. Live stream City Commission meetings	Spring 2021



Strategic Initiative #2.1

Goal: Culture & Entertainment

Provide opportunities for residents and visitors to recreate, socialize, and enhance their knowledge of the area's history and culture

Initiative #2.1 Increase social opportunities for area seniors

Operational Items:	Estimated Completion Date:
1. Move Senior Center activities to Community Center (Recreation Center)	Summer 2020
2. Reprogram Senior services	Summer 2020
3. Repurpose Senior Center	Fall 2020



Strategic Initiative #2.2

Goal: Culture & Entertainment

Provide opportunities for residents and visitors to recreate, socialize, and enhance their knowledge of the area's history and culture

Initiative #2.2 Provide structured recreational opportunities for area youth

Operational Items:	Estimated Completion Date:
1. Create youth leagues for baseball and basketball	Fall 2020
2. Employ one (1) Recreation Coordinator	Fall 2020
3. Create youth soccer leagues	Spring 2021



Strategic Initiative #3.1

Goal: Infrastructure and Transportation

Invest, improve and maintain Alton's infrastructure and roadway system

Initiative #3.1 Increase mobility for constituents by providing a public transportation option

Operational Items:	Estimated Completion Date:
1. Partner with Valley Metro Bus Service to provide routes in and through Alton	Spring 2021



Strategic Initiative #3.2

Goal: Infrastructure and Transportation

Invest, improve and maintain Alton's infrastructure and roadway system

Initiative #3.2 Improve the functionality of principal arterials

Operational Items:	Estimated Completion Date:
1. Collaborate with Hidalgo County Precinct 3 for roadway improvements	Fall 2024
1a. Mile 6 Rd. from Inspiration to Alton Blvd.	
1b. N. Trosper Rd. from Main Ave to Mile 6 Rd.	
1c. S. Trosper Rd. from Main Ave. to Mile 4 Rd.	
1d. S. Stewart Rd. from Main Ave. to Mile 4 Rd.	
1e. N. Mayberry Rd. from Main Ave. to Mile 5 1/2	



Strategic Initiative #3.3

Goal: Infrastructure and Transportation

Invest, improve and maintain Alton's infrastructure and roadway system

Initiative #3.3 Promote the sustainability of neighborhoods through pavement management

Operational Items:	Estimated Completion Date:
1. Repave residential streets based on pavement conditions as determined by Roadbotics	
1a. Nuevo Alton (North of Madison - Campeche)	
i. North Third	Summer 2020
ii. Middle Third	Summer 2021
iii. South Third	Summer 2022
1b. N. Chicago, N. Dallas & N. Eagle Sts.	Summer 2023
1c. Todo Subdivision	Summer 2024
1d. Austin Street north and south of Main Ave.	Summer 2024



Strategic Initiative #3.4

Goal: Infrastructure and Transportation

Invest, improve and maintain Alton's infrastructure and roadway system

Initiative #3.4 Fund, construct and maintain a Wastewater Treatment Plant

Operational Items:	Estimated Completion Date:
1. Obtain funding	Summer 2020
2. Procure Design Engineer	Fall 2020
3. Procure contractor for construction of the Plant	Winter 2021
4. Plant completion	Winter 2022
5. Purchase necessary maintenance equipment	Fall 2022
6. Employ six (6) WWTP operators	Fall 2022



Strategic Initiative #4.1

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.1 Improve the safety of citizens and visitors through the deployment of a city-wide surveillance camera system

Operational Items:	Estimated Completion Date:
1. Purchase necessary equipment in four (4) phases	
1a. Sylvia Vela Park and City Hall Complex	Winter 2020
1b. Intersections of principal arterials	Winter 2021
1c. Josefa Garcia Park and remaining major intersections	Winter 2022
1d. Major intersections on Mile 6 Road	Winter 2023
2. Portable Sky Tower	Winter 2020



Strategic Initiative #4.2

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.2 Enhance Alton's fire protection resources

Operational Items:	Estimated Completion Date:
1. Partner with Sharyland Water Supply to install fire hydrants in strategic areas	
1a. Install hydrants along principal arterials on the eastside of Alton	Summer 2020
1b. Install hydrants along principal arterials on the westside of Alton	Summer 2021



Strategic Initiative #4.3

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.3 Increase pedestrian and vehicle safety in school zones

Operational Items:	Estimated Completion Date:
1. Procure two (2) portable speed limit sign trailers	Fall 2020



Strategic Initiative #4.4

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.4 Increase level of service for medical emergencies

Operational Items:	Estimated Completion Date:
1. Purchase a rescue truck for medical calls for service	Summer 2021
2. Research the possibility of providing city-owned ambulance service	
2a. Perform a feasibility study	Winter2020
2b. Purchase one (1) ambulance	Winter 2021
2c. Hire eight (8) personnel	Fall 2021
i. Employ six (6) EMT/Firefighters	
ii. Employ two (2) dispatchers	
2d. Purchase one (1) ambulance	Winter 2023



Strategic Initiative #4.5

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.5 Improve the effectiveness of resources utilized to extinguish brush fires

Operational Items:	Estimated Completion Date:
1. Purchase a front end loader	Fall 2020



Strategic Initiative #4.6

Goal: Health and Safety

Continue to provide and maintain a healthy and safe environment in which to live, work and visit

Initiative #4.6 Aid in the reduction of crime with improved street lighting

Operational Items:	Estimated Completion Date:
1. Replace older luminaries with efficient and brighter lights	Spring 2020
2. Install new lights on principal arterials	Fall 2020
3. Install lighting in neighborhoods with little or no street lighting	Summer 2021



Strategic Initiative #5.1

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.1 Provide Internet access to all residents

Operational Items:	Estimated Completion Date:
1. Provide 90% coverage over the city limits 1a. Install three (3) monopole towers 1b. Utilize 40 existing utility poles for repeaters	Spring 2020
2. Provide 100% coverage of city limits 2a. Install one (1) monopole tower 2b. Utilize 20 existing utility poles for repeaters	Fall 2020
3. Develop plan to operate and maintain entire system in-house	Fall 2024



Strategic Initiative #5.2

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.2 Create and maintain a twenty-five (25) per cent reserve for the General Fund

Operational Items:	Estimated Completion Date:
1. Create and adopt a Fund Balance Policy	Fall 2020
2. Implement fund balance policy responsibly	Fall 2029



Strategic Initiative #5.3

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.3 Develop and adopt a Comprehensive Plan for Alton

Operational Items:	Estimated Completion Date:
1. Procure a Planning Consultant to assist with plan development	Fall 2020
2. Develop and adopt a Comprehensive Plan	Fall 2021



Strategic Initiative #5.4

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.4 Reduce the City's dependence on debt for capital outlays

Operational Items:	Estimated Completion Date:
1. Develop a Depreciation Fund in the General, Solid Waste and Wastewater Funds	Fall 2029



Strategic Initiative #5.5

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.5 Provide recreational space for residents in Alton's northwest quadrant

Operational Items:	Estimated Completion Date:
1. Redevelop Elizondo Park to promote family gatherings 1a. Install shade structures, bbq pits and picnic tables 1b. Rehabilitate existing walking trail 1c. Install landscaping and irrigation 1d. Repave existing parking lot 2. Provide connectivity from adjacent neighborhoods to the park	Spring 2020 Spring 2021 Fall 2021 Fall 2024 Fall 2023



Strategic Initiative #5.6

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #5.6 Create a sustainable solution for the disposal of residential brush

Operational Items:	Estimated Completion Date:
1. Research and determine most efficient and environmentally friendly method to dispose of brush	Spring 2020
2. Locate and purchase property for brush disposal site	Spring 2021
3. Purchase or rent brush disposal equipment	Summer 2021
4. Hire two (2) brush site employees	Summer 2021
5. Purchase a new brush truck	Summer 2022



Strategic Initiative #6.1

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #6.1 Enhance growth opportunities for existing businesses

Operational Items:	Estimated Completion Date:
1. Develop a Business Retention and Expansion (BRE) Program	
1a. Provide education, training, grants and loans to established businesses	Fall 2020
1b. Develop Chamber of Commerce Membership levels to incorporate various levels of marketing effort	Spring 2021
1c. Employ a BR&E Coordinator	Fall 2021



Strategic Initiative #6.2

Goal: Livability and Sustainability

Improve the quality of life in Alton for its constituents in a manner that will be sustainable

Initiative #6.2 Open new geographic areas of the City for economic development

Operational Items:	Estimated Completion Date:
1. Partner with SWSC to install adequately sized water lines and fire protection adjacent to Alton Blvd.	Winter 2023





2012-2022

CAPITAL
IMPROVEMENT PLAN

CITY OF ALTON

CITY ON THE GROW

LeFevre Environmental & Management Consulting (LEMC) would like to thank the Mayor and City Council for their support in completing this important process. The commitment of this community's elected leaders to adopt a 10-Year Capital Improvement Plan shows a commitment to excellent financial planning, a willingness to properly plan for the future and a desire to inform citizens about what is being invested in this community on an annual basis. This document truly shows the citizens of Alton that the Mayor and City Council are committed to accomplishing their community vision by planning for and investing in their future!



Mayor
Mayor Pro Tem
Commissioner
Commissioner
Commissioner

Salvador Vela
Arturo Galvan
Ricardo Garcia
Richard Arevallo
Emilio Cantu

City Manager
Asst. City Manager

Jorge Arcaute
Steve Pena

Prepared by:

Richard LeFevre, BS, MS, PE

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CAPITAL IMPROVEMENT PROGRAM

As the City of Alton looks to the future, City leaders and staff envision a community that has planned for growth and development and provides its citizens with quality services and programs. As one of the fastest growing cities in the Rio Grande Valley, the City of Alton must meet the challenges of growth by providing adequate capital improvements for the citizens of Alton. Capital improvement projects are a major component in planning for the future of the City. The backbone of any community comes from its infrastructure -- a City cannot sustain growth without adequate public facilities and transportation and utility systems. The City's capital improvement program plays a major role in how the City will function in the future as a sustainable community. Many of these improvement projects have a significant impact on the City's plans to stimulate growth in the local economy. The City of Alton has systematically developed the Capital Improvement Program (CIP) using strategic goals as a starting point. This planning document provide near-term planning horizons for selecting projects to be included in the multiyear CIP, which is a minimum of five years in length. Project management tools and sound business practices establish well-defined project requirements, schedules and cost estimates for properly planning and executing the CIP. These tools and practices also include project reporting during the execution and over the useful life of the improvement.

STRATEGIC PLANNING

The City approaches its planning and operations strategically. Goals for the City and its operating departments are developed with department heads in meetings that provide a common vision for where the City's efforts and resources are to be directed over the next five years and beyond. The City's goals provide direction for developing the Capital Improvement Program. Specific goals relating to capital improvements include:

- ⇒ Develop a plan to identify future land uses, major transportation routes, utility requirements and a comprehensive park system.
- ⇒ Improve the image and appearance of Alton.
- ⇒ Develop a corridor beautification plan for arterials, including significant entryways. This addresses "edges."
- ⇒ Ensure city services, facilities and equipment meet the needs of residents, customers and employees through the development of annual departmental goals, objectives and strategic budgeting.
- ⇒ Provide a safe environment by promoting a high quality, cost efficient public safety program.
- ⇒ Provide a high quality, cost efficient public water and wastewater utility system that complies with all applicable state and federal standards and regulations. Ensure that the system complies and is in agreement with McAllen PUB and Sharyland Water Supply Corporation.
- ⇒ Establish partnerships among the City, other local governments, local businesses and social service providers to address regional issues and provide improved services.

PROJECT SELECTION

Alton's capital improvement project selection process is systematic and deliberate. Typically, the steps are:

1. Defining eligible projects. The planning process and documents provide potential projects to be included in the multiyear Capital Improvement Program (CIP), which is a minimum of ten years in length. Alton also uses a general definition for eligible projects as items generally costing greater than \$500 and provide a fixed asset or equipment and has a life

span of at least three years. Some common examples of capital improvements include streets and arterial roadways, public libraries, water and wastewater lines, and park and recreation facilities.

PROJECT MANAGEMENT

The City of Alton strives to execute projects that meet the needs of the citizens within schedule and cost constraints. To achieve these objectives, City staff uses a comprehensive method for managing projects, which begins during the planning process and continues through project close out. The project management process starts with translating the needs of the citizens and the City into the project's technical requirements or scope. With the scope established, a preliminary project cost estimate, and a reasonable schedule. The estimates and schedules are used as a key element in the ranking process. As the project transitions from planning into execution, City staff actively manages the project by monitoring the project scope to prevent scope changes during the project and refining the scope, if needed, to adjust for unforeseen challenges. The cost estimates and schedules developed during the planning process are also refined and adjusted as the project moves through the design process, so accurate cash flows are available for determining the timing and size of expenditures. In the case of general obligation bonds, accurate timing and size of the issuance can reduce issuance costs and the net ad valorem tax impact to property owners. The City of Alton is constantly striving to improve the Capital Improvement Program by implementing best practices for project management. In the future, the City will continue to diligently manage the CIP to enhance the quality of life for the citizens of Alton and keep projects on time and within budget.

PROJECT REPORTING

The City of Alton considers external and internal communication as an important element of good government and good project management. Throughout the Capital Improvement Program process, City staff maintains open lines of communication with the public, the City Council, the City Manager and the program directors through the use of public meetings, presentations, progress and status reports and the Capital Improvement Program. Project managers are also readily available to address any issues or challenges that may occur during project execution. Regularly scheduled reporting cycles require the project managers to continuously monitor project progress/status and result in a reduction in unexpected delays.

TEN-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY

The Capital Improvement Program (CIP) is a multiyear plan covering a minimum of ten years that forecasts spending for all anticipated capital projects. The plan addresses repair and replacement of existing infrastructure, as well as the development or acquisition of new facilities, property, improvements and capital equipment to accommodate future growth. As a planning tool, it enables the City to identify needed capital projects and coordinate facility financing, construction, operation and scheduling. The Capital Improvement Program encompasses three distinct components.

General Government - These projects include municipal facilities, parks and park improvements, sidewalks, landscaping, traffic signals, street, regional detention, drainage improvements, public safety capital equipment and facilities. Projects in this component are funded from general government resources such as property tax, sales tax and the issuance of authorized bonds. Regional detention projects are primarily funded through developer fees.

Transportation - These are considered for street improvements and drainage. Because of the flat terrain associated with the Rio Grande Valley Region, it is imperative that streets be used to convey runoff to necessary detention facilities. As a result, detention facilities are also an area to be considered when funding and evaluating capital improvement projects.

Water and Wastewater Utility - These projects are major water and wastewater repairs, replacements and the development or acquisition of new facilities. Water and wastewater utility projects are funded from the sale of water and wastewater services, utility impact fees and the issuance of revenue bonds.

GENERAL GOVERNMENT

The General Government component includes projects in the categories of public service facilities, park projects and park improvements, sidewalks, landscaping, traffic signals, street and drainage improvements, public safety capital equipment and facilities. Funding for general government projects is derived from general government resources such as property tax, sales tax, issuance of authorized bonds and developer fees.

Public Service Facilities

- ⇒ Digital Library

This project addresses a rapidly increasing need for public service facilities as the City's population grows and quality of life expectations increase. The digital library will provide a first-of-its-kind service to the disadvantaged community; which currently has no public library or other facility for the general public to obtain data in an already informational society. The City of Alton has been awarded funding from the US Department of Agriculture for construction of a Digital Library. It will be a "first of its kind" project in the state of Texas.

Public Safety Equipment and Facilities

- ⇒ New Fire Station
- ⇒ Emergency connect with Sharyland Water Supply Corporation
- ⇒ Installation of new Fire Hydrants

The Fire Department will have a new Fire Station as a result of a grant/loan from the US Department of Agriculture.

Parks and Recreation

- ⇒ Rehabilitation of Fireman's Park and Robert Elizondo Park
- ⇒ Rehabilitation of Sylvia Vela Park

The aforementioned parks will be rehabilitated and public utilities will be added for public use. The parks will be redeveloped to be public friendly and utilize more activities that will enthruse the children in community.

Streets, Drainage and Storm Water Control

- ⇒ Detention Pond Improvements and Drainage Ditches
- ⇒ Sharyland Woods Subdivision
- ⇒ Mahala, Jefferson, Oaxaca, Trevino Subd., E. Roosevelt,
- ⇒ Tri-City No. 2, La Point Street, 2100-2700 Block

These projects will cover a myriad of infrastructure needs such as repair, relocation, replacement and reconstruction of major and local roadways. These projects will include the accompanying drainage and underground utilities. This will greatly improve and enhance the mobility of citizens and decrease congestion. The City of Alton will attempt to utilize local limestone quarries as detention ponds. This will alleviate much of the drainage problems in the city due to the flat

terrain. Interconnects in the form of drainage ditches will connect the proposed detention ponds. The detention ponds will be further connected to the North Drain which will convey runoff out of the area.

The City of Alton will utilize state and local funding to improve streets throughout the city. The repavement program will be based on state ranking processes in order to better compete for state and local funding.

WATER AND WASTEWATER UTILITY

The final component of the City of Alton's Capital Improvement Program is the Water and Wastewater Utility. This includes projects in the categories of major water and wastewater lines, water transmissions, water storage, and water operations. This includes major repairs, replacements and new development. Funding for water and wastewater projects is derived from the sale of water and wastewater services, utility impact fees and the issuance of revenue bonds.

WATER

- ⇒ Installation of 16" water line for increase fire flow and pressure flow

Water system lines, storage improvements and system improvements are ongoing capital repairs or betterments. Water production is provided by Sharyland Water Supply Corporation and is constantly improving their infrastructure to provide the required services for the City. The City of Alton does utilize its own water supply system to provide fire protection only in the immediate Downtown area. One recommendation to the City officials is that they consider discussing with their current potable water provider or consider providing funding and construction for fire protection to the rest of the City.

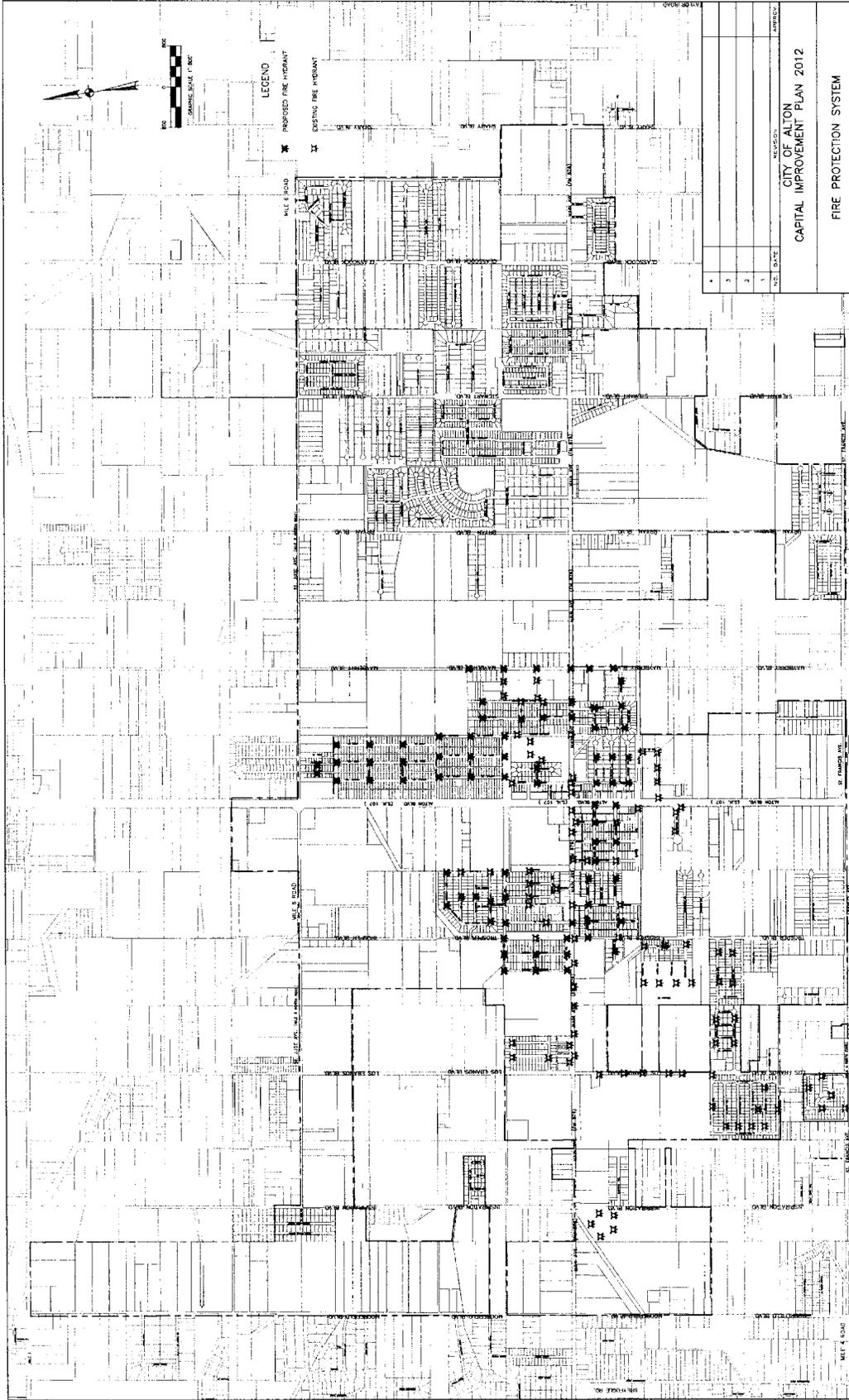
These projects improve, strengthen or increase the City's fire protection system to provide the level of service required by citizens and businesses. Expanding water services is necessary to accommodate the City's current and future growth. Major renovations and repairs keep the water system running efficiently and effectively.

WASTEWATER

- ⇒ City of Alton Texas Water Development Board Disadvantaged Communities State Revolving Fund Wastewater Improvements project
- ⇒ Installation of Sanitary Sewer at Dallas Avenue, Alton Downtown West, Orange Rd., W Ignacio, Montemorrellos Road.

The City of Alton is currently in design stage of a project to provide sewer to areas on the west side of the City that currently do not have sewer. The TWDB has provided a \$9.6M grant to provide the construction of the proposed system. It includes approximately 568 connections, 30,000 linear feet of sewer pipe, and rehabilitation of two (2) lift stations.

MAPS



NO.	DATE	DESCRIPTION
1		
2		
3		
4		



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CITY OF ALTON
 CAPITAL IMPROVEMENT PLAN 2012
 FIRE PROTECTION SYSTEM

Scale: 1" = 100'
 Date: 02/09/2011
 Project: Fire Protection System
 Project Manager: [Name]
 Designer: [Name]
 Checker: [Name]
 Approver: [Name]
 Sheet No.: 000001-0000
 Total: 1 of 1

APPENDIX D: Glossary

The City of Alton Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To help both City departments staff and the general public understand the terminology used during the budget process, this glossary is included in the adopted and published budget document as a reference.

Accrual Basis - The basis of accounting where transactions are recognized when they occur, regardless of the timing of related cash flows.

Ad Valorem Taxes - Commonly referred to as property taxes. Charges levied on all property, real personal, mixed tangible, intangible, annexations, additions and improvements to property located within.

Amended Budget – Budgets approved by the Board of Aldermen subsequent to the original budget in a fiscal period

Appropriation - An authorization made by the legislative body, such as the City council, to make expenditures and incur obligations for the City.

Assessed Valuation - A value that is established on real estate or other property as a basis for levying property taxes.

Asset - Resources owned or held which have monetary value that can be used to cover or be applied to cover liabilities.

Audit - A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Balanced Budget - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Balance Sheet - A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Basis of Accounting - The method of accounting used to recognize revenues, expenses, expenditures and transfers, and the related assets and liabilities.

Beginning Fund Balance – The available funds at the end of a fiscal year for use in the following fiscal year.

Bond - An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid. The Bonds are frequently used for construction of large capital projects such as buildings, streets, and water and sewer infrastructure.

Budget -A financial plan for a specified period of time of projected resources and proposed expenditures.

Budget Basis – The basis of accounting used to formulate the budget. This usually takes one of three forms – GAAP basis, cash basis, or modified accrual basis.

Budget Calendar -A schedule of key dates that the City follows in the preparation and adoption of the City's budget.

Budget Category -A group of expenses related by function.

Budgetary Control – Measures in place for the purpose of monitoring expenditures to ensure that they are within the limitations of available revenues or resources.

Budget Document - The instrument used by the City staff to present a comprehensive financial program to the City Council.

Capital Improvement Plan - A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Outlay - Expenditures that result in the acquisition of or addition to fixed assets.

Cash Balance -The amount of cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Basis -A basis of accounting under which transactions are recorded when cash is received or disbursed.

Certificate of Obligation (CO's) -Legal debt instruments used to finance capital improvement projects. CO's are backed by the credit of the government entity and are fully payable from a property tax.

Charges for Services – Revenue generated by charging a fee to those using a service or program.

Contingency -An appropriation reserve set aside for emergencies or unforeseen expenditures not budgeted.

Contractual Service – A contractual agreement of expenditures for service performed by someone other than the employees of the City of Ballwin. For example, legal services, banking and audit services, and maintenance agreements.

Current Taxes -Taxes that are levied and due within the current year.

Debt Service Fund -A fund established to account for payment of principal and interest on outstanding bonds when due. Also referred to as an Interest and Sinking Fund.

Delinquent Taxes -Property taxes that remain unpaid on and after the due date. Delinquent taxes also incur penalties and interest at specified rates set by law.

Department -A functional group aimed at accomplishing a major service or program using related activities.

Depreciation -The allocation of the cost of a fixed asset over the estimated service life of that asset.

Effective Tax Rate -The rate that produced the same effect in terms of the total amount of taxes last year using the assessed valuation in the current year.

Employee – A person that is hired by and paid through the payroll system of the City of Alton.

Employee (Fringe) Benefits – Contributions or premiums paid by the City of Alton for pension, health and dental insurance for its employees.

Enterprise Fund -A fund that operates like a business with the intent that costs of providing the services will be recovered through user charges such as sewer and garbage.

Expenditure -This term refers to total funds paid or to be paid for an asset or goods or services regardless whether the expense has been paid or unpaid.

Fiscal Year -The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Alton has specified the fiscal year as beginning October 1.

Fixed Assets -Assets of a long-term character which are intended to be held or used, such as buildings, machinery, furniture, equipment and land.

Full-Time Equivalent (FTE) -The 40 hours per week that constitutes a regular full-time position.

Fund -Separate accounting entities with their own resources, budgets and accounts for recording all financing transactions for specific activities or government functions.

Fund Balance -The difference between fund assets and fund liabilities, excess being a surplus and a shortfall being a deficit.

General Fund -The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, public works, and general administration.

General Obligation Bonds -Voter approved bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The Debt Service Fund is usually used to service and pay the debt issued. These bonds are backed by the full faith and credit of the city.

Grants -Contributions or gifts of cash or other assets from another government or entity to be used for a specific purpose, activity or facility.

Governmental Fund - Funds through which most governmental functions typically are financed. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

Interfund Transfers -Amounts transferred from one fund to another.

Infrastructure – Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples of infrastructure assets include roads, bridges, and water and sewer systems.

Modified Accrual Basis -A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. This type of accounting basis is the standard for most governmental funds.

Operating Budget - The plan of financial operation for a fiscal year. This budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Expenditures – The cost of personnel, services, materials and supplies required for the general operations of a municipality.

Ordinance – A formal legislative enactment by the City Commission that has the full force and effect of law within the boundaries of the City of Alton.

Other Financing Sources – This is any increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. This would include any debt proceeds and any proceeds from the sale of capital assets.

Performance Measures -Specific quantitative and qualitative measures of work performed as an objective of the department.

Proprietary Fund - Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Public Hearing – An open meeting of the City Commission wherein members of the public may express their opinions and provide information on an issue, such as budgets, that is being considered by the Commission members.

Restricted Fund Balance – The portion of fund balances which have limitations imposed on their use either through external parties such as grantors or creditors or through enabling legislation.

Retained Earnings -An equity account reflecting the accumulated earnings of a proprietary, or enterprise fund.

Revenue Bonds -Bonds for which principal and interest are paid from an Enterprise or Proprietary Fund.

Sales Tax -A general "sales tax" is levied on all persons and businesses selling merchandise within the city limits on retail items.

Special Revenue Fund – A fund used to report specific revenue sources that are limited to being used for a particular purpose.

Tax Base - Certified by the Tax Appraisal District the total taxable value of all real and personal property within the city as of January 1st of each year.

Tax Increment Financing (TIF) – An economic development tool used to pay for development costs within a specific area of the City. 100% of property taxes (above those collected in an established base year) are used to finance the repayment of bonds issued to infrastructure improvements within the confines of the Tax Increment zone.

Tax Levy -The product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate - The amount of tax levied against each \$100 of taxable value.

Tax Roll -The official list showing the amount of taxes levied against each taxpayer or property.

Taxes -Compulsory charges levied by a government for the purpose of financing services performed by the government for the common benefit of the public it serves.

Unassigned Fund Balance – The portion of general fund balance that is not assigned or restricted to be used for a specific purpose and that can be used for general operations.

APPENDIX E: Acronyms

ACA: Affordable Care Act

ADA: Americans with Disabilities Act

AICP: American Institute of Certified Planners

APA: American Planning Association

APWA: American Public Works Association

BOAT: Building Official Association of Texas

CADC: City of Alton Development Corporation

CAFR: Comprehensive Annual Financial Report (audit)

CDL: Commercial Driver License

CIP: Capital Improvement Program

CIS: Customer Information System

CPA: Certified Public Accountant

CPR: Cardiopulmonary Resuscitation

COBRA: Consolidated Omnibus Budget Reconciliation Act

CTHRMA: Central Texas Human Resource Management Association

EDC: Economic Development Corporation

EMS: Emergency Medical Services

LEEDA: Law Enforcement Executive Development Association

FEMA: Federal Emergency Management Association

FBI: Federal Bureau of Investigations

FICA: Federal Insurance Contribution Act (commonly referred to as Social Security)

FRO: First Responder Organization

FTA: Failure to Appear

FY: Fiscal Year

GAAFR: Governmental Accounting, Auditing, and Financial Reporting

GAAP: Generally Accepted Accounting Procedures

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

GFOAT: Government Finance Officers Association of Texas

GIS: Geographic Information System

GL: General Ledger

HIPAA: Health Insurance Portability and Accountability Act

HVAC: Heating, ventilation, and air conditioning

ICD: International Classification of Diseases

ICMA: International City/County Management Association

ICSC: International Council of Shopping Centers

I&S: Interest and Sinking

IEDC: International Economic Development Council

ISO: International Organization for Standardization

LBSP: Local Border Security Program

LUPE: La Union del Pueblo Entero

M&O: Maintenance and Operation

MOU: Memorandum of Understanding

NFPA: National Fire Protection Association

O&M: Operations and maintenance

OPSG: Operation Stonegarden

PFIA: Public Funds Investment Act

PO: Purchase Orders

PPFC: Public Property Finance Corporation

PW: Public Works

P&Z: Planning and Zoning

RLF: Revolving Loan Fund

ROW: Right of way

SCBA: Self-Contained Breathing Apparatus

SHRM: Society for Human Resource Management

STEP: Selective Traffic Enforcement Program

SWSC: Sharyland Water Supply Corporation

TAGITM: Texas Association of Government IT Managers
TAMIO: Texas Association of Municipal Information Officers
TCEQ: Texas Commission on Environmental Quality
TCFP: Texas Commission on Fire Protection
TCLEDDS: Texas Commission on Law Enforcement Data Distributions System
TCMA: Texas City Managers Association
TDA: Texas Downtown Association
TEDC: Texas Economic Development Council
TIRZ: Tax Increment Reinvestment Zone
TMCA: Texas Municipal Clerks Association
TMCCP: Texas Municipal Clerks Certification Program
TMHRA: Texas Municipal Human Resource Association
TMRS: Texas Municipal Retirement System
TOP: Forms Overlay
TPCA: Texas Police Chiefs Association
TPWA: Texas Public Works Association
TxDOT: Texas Department of Transportation